



Oncology Innovation Day

Accelerating the Next Generation of
Cancer Breakthroughs

02.29.2024

The background of the slide is a dark blue, almost black, field filled with a network of glowing blue lines that form a honeycomb-like pattern, resembling a microscopic view of cells. In the upper right quadrant, there is a large, circular, glowing blue structure that looks like a cell nucleus or a complex molecular structure, with intricate internal patterns and a bright white-yellow center. A smaller, similar but less detailed structure is visible just above and to the left of the larger one.

Welcome

Francesca DeMartino
Chief Investor Relations Officer

Forward-Looking Statements, Non-GAAP Financial Information and Other Notices

Our discussions during Oncology Innovation Day will include forward-looking statements that are subject to substantial risks and uncertainties that could cause actual results to differ materially from those expressed or implied by such statements. We include forward-looking statements about, among other topics, Pfizer Oncology; our anticipated operating and financial performance, including financial guidance and projections; changes to Pfizer's commercial organization; reorganizations; business plans, strategy, goals and prospects, including our 2030 goals; expectations for our product pipeline, in-line products and product candidates, including anticipated regulatory submissions, data read-outs, study starts, approvals, launches, clinical trial results and other developing data, revenue contribution and projections, potential pricing and reimbursement, potential market dynamics, size and utilization rates, growth, performance, timing of exclusivity and potential benefits; strategic reviews, capital allocation objectives, an enterprise-wide cost realignment program, dividends and share repurchases; plans for and prospects of our acquisitions, dispositions and other business development activities, including our recent acquisition of Seagen and our ability to successfully capitalize on these opportunities; manufacturing and product supply; our expectations regarding the impact of COVID-19 on our business, operations and financial results; and other statements about our business, operations and financial results. Among other things, statements regarding revenue and earnings per share growth; anticipated operating and financial performance; the development or commercial potential of our product pipeline, in-line products, product candidates and additional indications or combinations, including expected clinical trial protocols, the potential and timing for the initiation and progress of clinical trials and data read-outs from trials; the timing and potential for the submission of applications for and receipt of regulatory approvals; the timing and potential for product launches and commercialization; expected profile and labeling; potential revenue; expected breakthrough, best- or first-in-class or blockbuster status or expected market entry of our medicines; potential patients reached; potential portfolio composition; the regulatory landscape; and the competitive landscape are forward-looking and are estimates that are subject to change and subject to, among other risks, assumptions and uncertainties, clinical trial, regulatory and commercial success, demand, availability of supply, and competitive and market dynamics. These statements may be affected by underlying assumptions that may prove inaccurate or incomplete, and are subject to risks, uncertainties and other factors that may cause actual results to differ materially from past results, future plans and projected future results. As forward-looking statements involve significant risks and uncertainties, caution should be exercised against placing undue reliance on such statements. Additional information regarding these and other factors can be found in Pfizer's Annual Report on Form 10-K for the fiscal year ended December 31, 2023 (2023 Form 10-K) and its subsequent reports on Form 10-Q, including in the sections thereof captioned "Risk Factors" and "Forward-Looking Information and Factors That May Affect Future Results", as well as in Pfizer's subsequent reports on Form 8-K, all of which are filed with the U.S. Securities and Exchange Commission and available at www.sec.gov and www.pfizer.com. Potential risks and uncertainties also include global economic and/or geopolitical instability, foreign exchange rate fluctuations and inflationary pressures and the impact of COVID-19 on our sales and operations, including impacts on employees, manufacturing, supply chain, marketing, research and development and clinical trials. The forward-looking statements in this presentation speak only as of the original date of this presentation and we undertake no obligation to update or revise any of these statements.

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Today's **Agenda**

1:05–1:30 PM	Pfizer Oncology Vision Chris Boshoff	4:00–4:15 PM	Hematology-Oncology Chris Boshoff
1:30–2:05 PM	Genitourinary Cancer Roger Dansey and Thomas Powles	4:15–4:45 PM	Next-Generation Opportunities Jeff Settleman
2:05–2:30 PM	Thoracic Cancer Megan O'Meara	4:45–5:00 PM	Pfizer Oncology Commercial Outlook Suneet Varma
2:30–3:00 PM	Q&A Session #1 Panel	5:00–5:30 PM	Q&A Session #2 Panel
3:00–3:30 PM	Break	5:30–5:35 PM	Summary Chris Boshoff
3:30–4:00 PM	Breast Cancer Roger Dansey		Closing Remarks Albert Bourla

Today's **Speakers**

Chris Boshoff

MD PhD



Chief Oncology
Officer

Roger Dansey

MD



Chief Development
Officer,
Pfizer Oncology

Megan O'Meara

MD



Head, Early-Stage
Development,
Pfizer Oncology

Jeff Settleman

PhD



Chief Scientific
Officer,
Pfizer Oncology

Suneet Varma

MBA



Commercial President,
Pfizer Oncology

Thomas Powles

MD PhD



Professor of
Genitourinary
Oncology, University
of London and Barts
Cancer Centre



Pfizer Oncology **Vision**

Chris Boshoff
Chief Oncology Officer

A hand is shown reaching out from the top center of the frame towards the water. The background is a sunset over a body of water, with the sun low on the horizon and its light reflecting on the water's surface. The overall tone is warm and hopeful.

PFIZER ONCOLOGY VISION

Accelerate breakthroughs that help
people with cancer globally live
better and longer lives

Cancer Remains One of the **Greatest Health Challenges of Our Lifetime**

~2 million

New cancer cases
in the US expected
in 2024¹

~20 million

New cancer cases
globally in 2022²

~10 million

Deaths from cancer
globally in 2022,² and
>600K deaths expected
in the US this year¹



175 years of
delivering
breakthroughs that
change patients'
lives



Expertise + Innovation + Scale

Breakthrough **Medicines**



Pioneers of ADC
technology to improve
and **extend lives of**
people with cancer

01 Expertise

Deep insights

Best of both organizations, with exceptional talent and extensive experience

+ 02 Innovation

Tomorrow's medicines

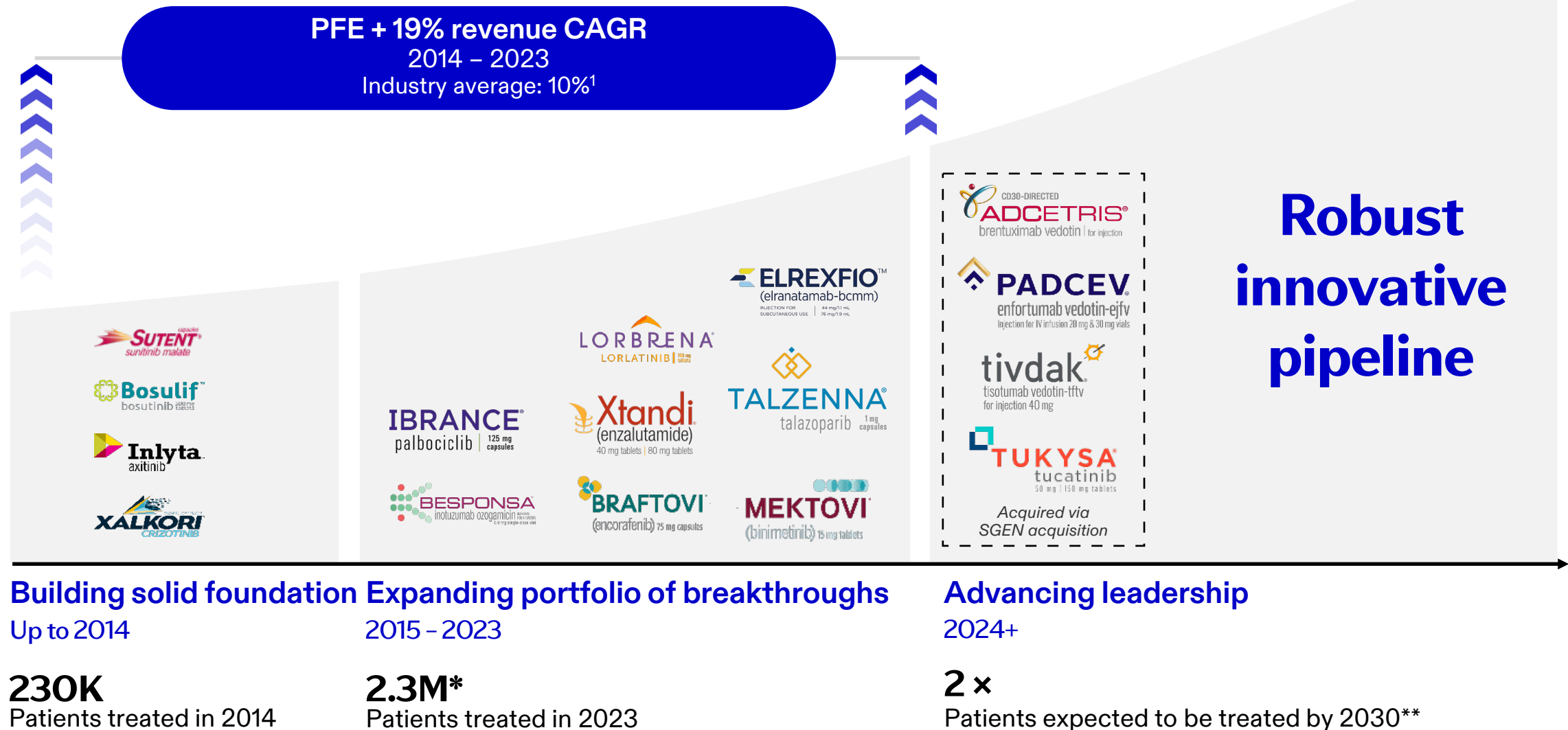
Robust R&D engine and pipeline, focused on execution and next-generation breakthroughs

+ 03 Scale

Global impact

New end-to-end organization, with industry-leading commercial and manufacturing capabilities

Powering Into a New Era of Oncology Leadership



Pfizer Oncology Leadership Team

Chris Boshoff, Chief Oncology Officer



Jeff Settleman	Guy Padbury	Megan O'Meara	Roger Dansey	Kamran Ansari	Susan Anderson	Adam Schayowitz	Sriram Krishnaswami	Karin Tollefson	Suneet Varma
Chief Scientific Officer	Head, Clinical Pharmacology & Translational Sciences	Head, Early-Stage Development	Chief Development Officer	Head, Clinical Development & Operations	Chief of Staff	Head, Product Teams, Portfolio & Program Management	Head, Scientific Affairs & Strategic Partnerships	Chief Oncology Medical Officer	Commercial President



Rapid Delivery of Transformational Medicines to Patients

LORBRENA[®]
LORLATINIB | 100 mg tablets

Small molecule
for metastatic non-small cell
lung cancer

First in patient to
approval in

4.8
years

ELREXFIO[™]
(elranatamab-bcmm)
INJECTION FOR SUBCUTANEOUS USE | 44 mg/1.1 mL
76 mg/1.9 mL

Bispecific antibody
for relapsed / refractory multiple
myeloma

Pivotal start to
approval in

2.5
years

PADCEV[®]
enfortumab vedotin-ejfv
Injection for IV infusion 20 mg & 30 mg vials

Antibody-drug conjugate
for locally advanced or metastatic
urothelial carcinoma

Top-line results to
approval in

2.8
months

Ranked industry #2 across multiple cycle time metrics by CMR (Center for Medicines Research) 2022
8 approvals for 8 cancer indications in the last 3 years*

Data published by CMR. Fifteen major companies are participating in the Clinical Study Consortium in 2022; this figure was 18 in 2015. Companies in scope are major companies spending greater than \$2.0B on R&D. A "top 3" position is considered industry leading for study-level cycle time measures given minor fluctuations in company scores. Industry Best reflects the median values of the top 3 performing companies in the industry. *Approved medicines: ELREXFIO (NME), BRAFTOVI + MEKTOVI, TALZENNA, XTANDI, ADCETRIS, PADCEV, TUKYSA, and TIVDAK. CMR, Center for Medicines Research; MM, multiple myeloma; NME, new medical entity.

Deploying Pfizer's Manufacturing Footprint and **Scale** to Reach Patients Globally

Extensive internal network enables agility and supports growth trajectory for additional launches to 2030 and beyond

6x

increase in ADC vial
volume capacity*

7x

Bioreactors*

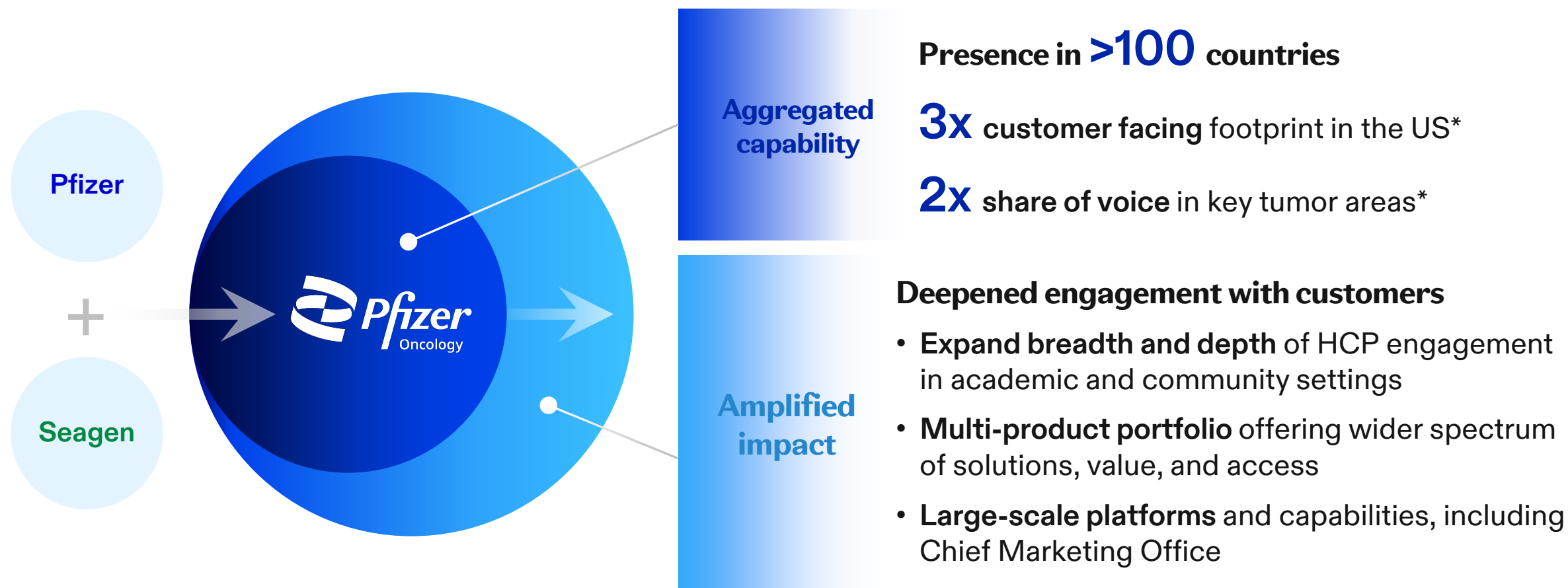
10

manufacturing sites for
oncology medicines on
three continents

>100

countries

Amplifying Impact of Oncology Medical and Commercial Functions



Pfizer Oncology Strategy

Modality Focus Enabled by deep technical expertise

Unique ability to combine and adapt modalities to improve outcomes



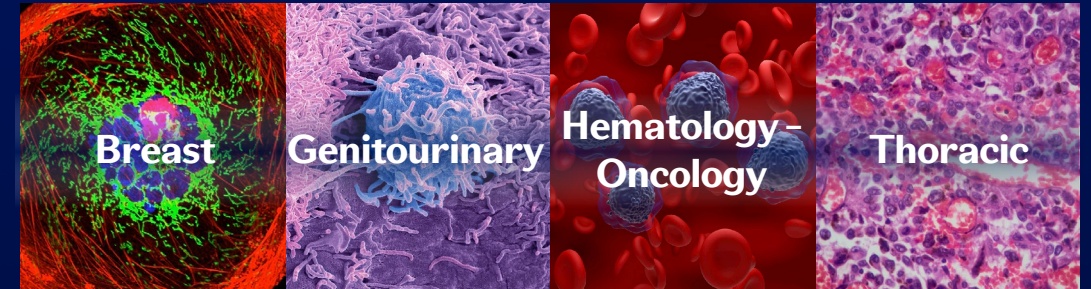
World-class structure-guided drug discovery and medicinal chemistry expertise

Next-generation platform aimed at novel targets; improved and differentiated payloads

IO biologics leading with bispecific antibodies, leveraging protein engineering and antibody design

Therapeutic Area Focus Building on established presence

Deepen our ability to address unmet medical needs across care continuum



Across subtypes

Prostate Urothelial

Multiple Myeloma Lymphoma

NSCLC HNSCC

Accelerating new standards of care

Pfizer Oncology is Driving Towards **Transformative Global Impact**

Today → **2030**

Blockbuster Medicines^a

5

8+

Biologics Proportion of Oncology Business

6%















~65%

Patients Reached

1M^b

2×

Deep and Diverse Pipeline Within Focused Therapeutic Areas

	Breast	Genitourinary	Hematology-Oncology	Thoracic
Select approved products	 IBRANCE palbociclib  TUKYSA tucatinib 50 mg 150 mg tablets	 PADCEV enfortumab vedotin-ejfv injection for IV infusion 20 mg & 50 mg vials  Xtandi (enzalutamide)  TALZENNA talazoparib 0.5 mg capsules  Xtandi (enzalutamide) 40 mg tablets 80 mg tablets	 ELREXFIO (elranatamab-bcmm) injection for IV infusion 100 mg & 200 mg vials  ADCETRIS brentuximab vedotin injection 60 mg  Bosulif bosutinib tablets 500 mg 400 mg 100 mg  BESPENSA indolizumab ozoamycin besa	 LORBRENA LORLATINIB 100 mg tablets  XALKORI CRIZOTINIB  BRAFTOVI (encorafenib) 75 mg capsules  MEKTOVI (binimetinib) 15 mg tablets
Select clinical pipeline	Atirmociclib¹ (CDK4i) Vepdegestrant¹ (PROTAC ER degrader) Felmetatug vedotin² (B7H4) Disitamab vedotin² (HER2) KAT6i¹ CDK2i¹ (PF-07248144) (PF-07104091)	Sasanlimab³ (PD-1) Disitamab vedotin² (HER2) Mevrometostat¹ (EZH2i)	Maplirpaccept³ (CD47 SIRP α) CD70³ (PF-08046040) CD30² (PF-08046045)	Sigvotatug vedotin² (IB6) PD-L1^{2,c} (PF-08046054) CEACAM5² (PF-08046050) EGFR^{3,c} (PF-08046052)

Selected preclinical pipeline (FIP anticipated in 2024): STING^{1,a}, LILRB1/2³, α LT β R^{3,b}, mesothelin-TOPO1², CD30-TOPO1^{2,a}

1. Small molecule; 2. Antibody-drug conjugate; 3. Immuno-oncology biologic including bispecific antibodies.

^aIND cleared; ^bIND submitted; ^cAlso being explored across multiple solid tumors.

B7H4, B7 immune checkpoint ligand; CDK2/4i, cyclin dependent kinase 2/4 inhibitor; EGFR, epidermal growth factor receptor; ER, estrogen receptor; EZH2i, enhancer of zeste homolog inhibitor 2; HER2, human epidermal growth factor receptor 2; IB6, integrin beta-6; KAT6i, lysine acetyltransferase 6 inhibitor; PD-1, programmed cell death protein 1; PD-L1, programmed cell death-ligand 1; PROTAC, proteolysis targeting chimera.

A scanning electron micrograph (SEM) of a cell, likely a cancer cell, showing a large, irregular nucleus in blue and a dense field of cilia or microvilli in pink. The background is a textured, brownish-purple surface.

Genitourinary Cancer



See Slide 3, "Forward-Looking Statements, Non-GAAP Financial Information and Other Notices," for important notices and information.

Substantial Opportunity to Advance Therapies for Two of the Most Common Cancers

Prostate Cancer

~299K

Estimated new US cases in 2024¹

~35K

Estimated US deaths in 2024¹

~\$14B



Estimated global market size in 2023²

~\$26B



Forecasted global market size in 2030²

Urothelial Cancer

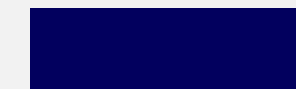
~83K

Estimated new US cases in 2024¹

~17K

Estimated US deaths in 2024¹

~\$5B



Estimated global market size in 2023²

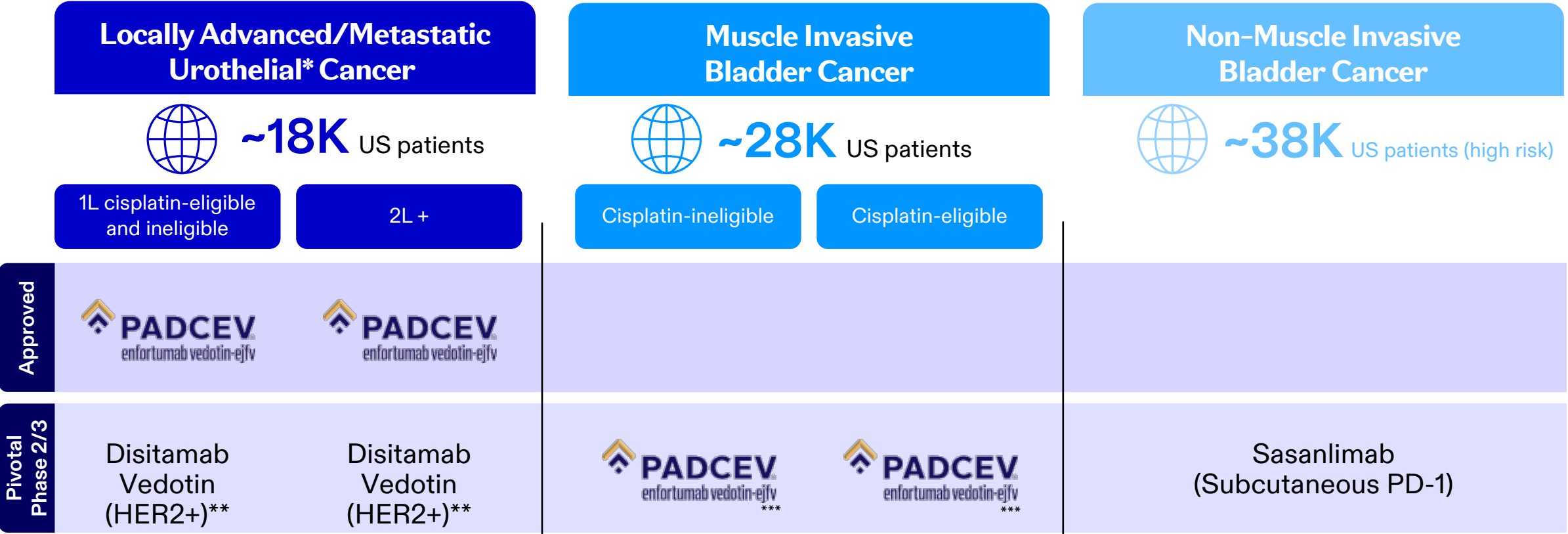
~\$17B



Forecasted global market size in 2030²

1. American Cancer Society Facts & Figures Report (2024).; 2. Clarivate (DRG) Market Forecast (2023).

Urothelial Cancer Portfolio Anchored by Groundbreaking Benefit With PADCEV



*Includes Bladder Cancer.
**HER2+ biomarker subpopulation (IHC1+ or higher).
***Surgery eligible muscle invasive bladder cancer sub-populations.
Directional patient numbers adapted from US CancerMPact Patient Metrics, Cerner Enviza (2024).
PADCEV is co-promoted with Astellas in the U.S.
HER2+, human epidermal growth factor receptor 2-positive; IHC, immunohistochemistry; PD-1, programmed cell death protein-1.

A scanning electron micrograph (SEM) of a virus particle, likely HIV, showing a central blue core surrounded by a dense, textured purple and pink outer layer of viral proteins and lipids. The background is a dark, textured surface.

Genitourinary Cancer

Dr. Thomas Powles

Professor of Genitourinary Oncology
University of London and Barts Cancer Centre

Roger Dansey

Chief Development Officer
Pfizer Oncology

PADCEV: Advancing the Standard of Care for Locally Advanced/Metastatic Urothelial Cancer

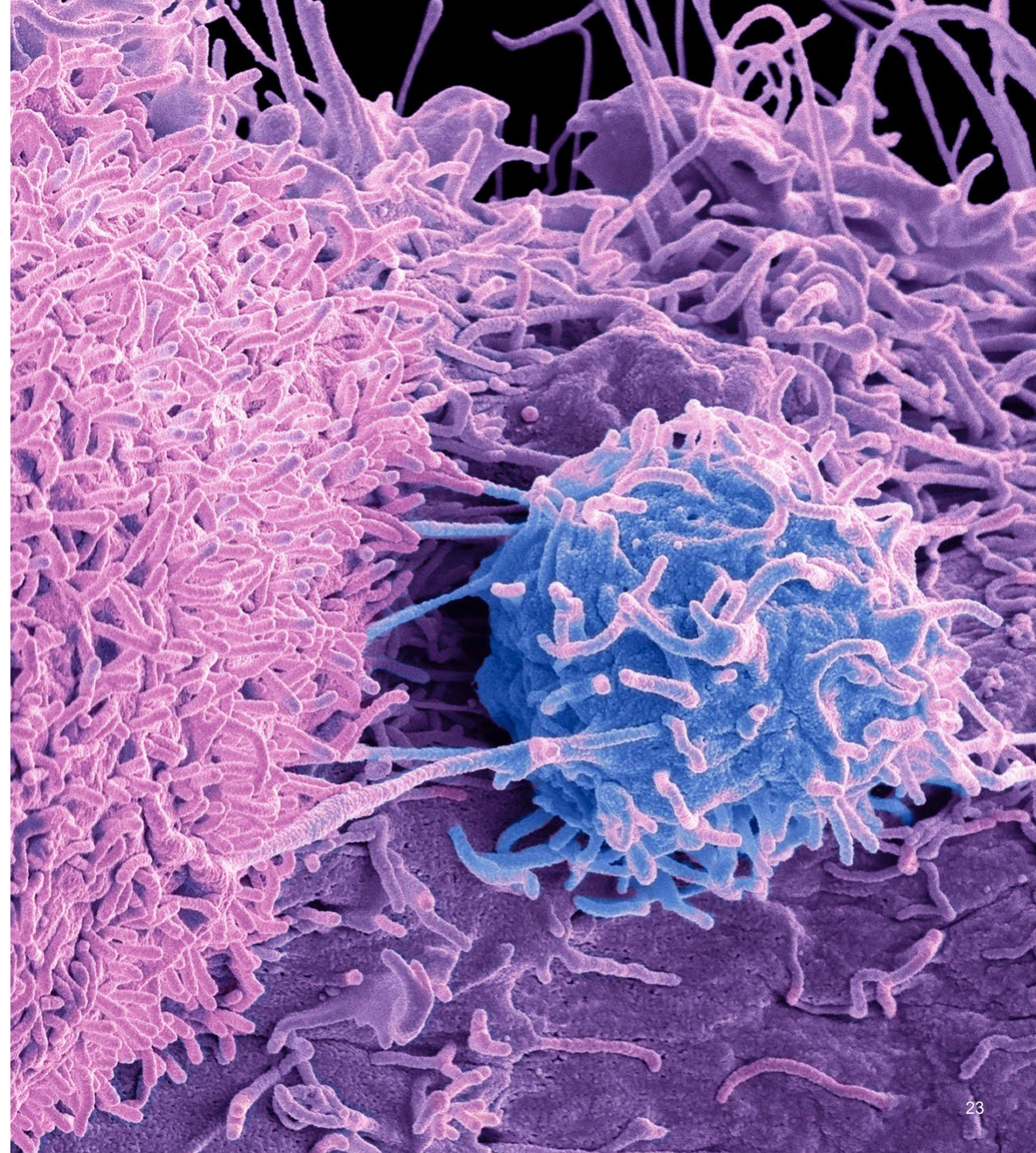
Dr. Thomas Powles

University of London and Barts Cancer Centre

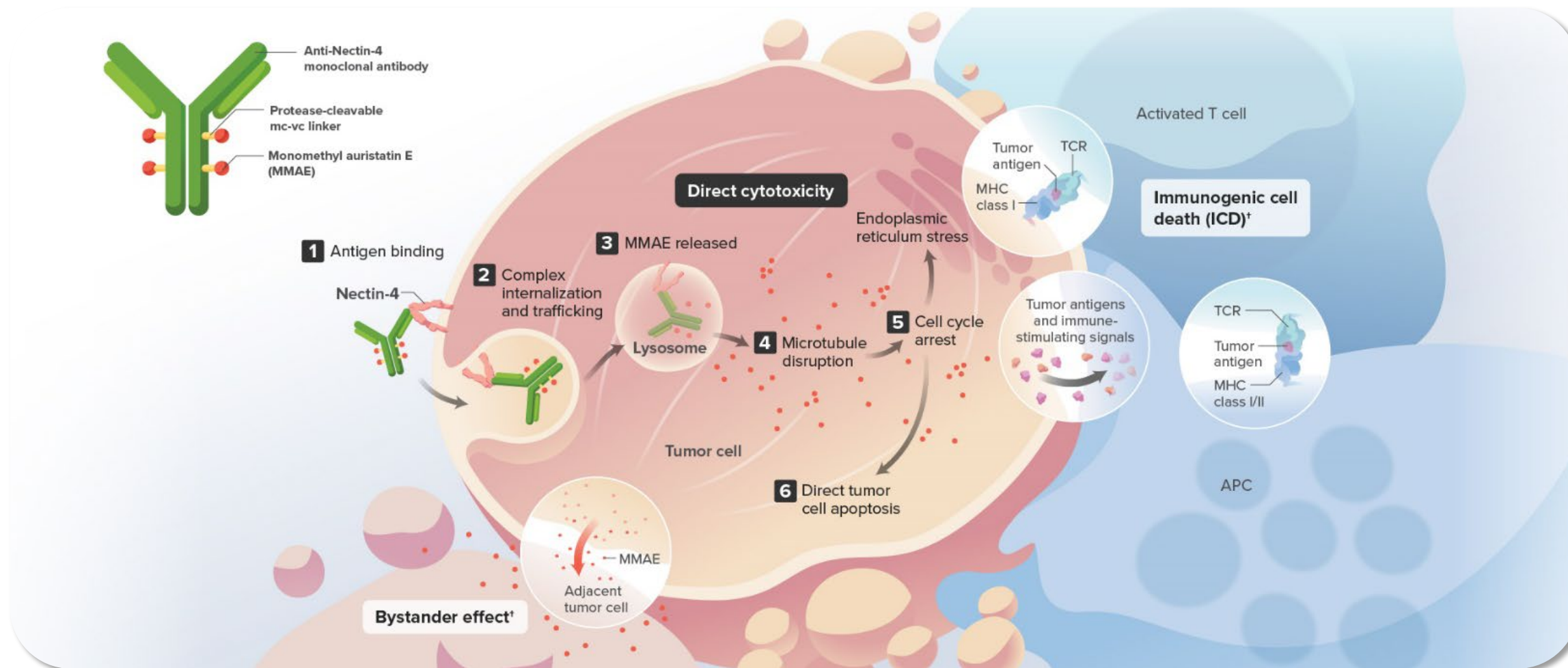
United Kingdom

MD, MBBS, FRCP, FMed Sci

Professor of Genitourinary Oncology; Director, Barts Cancer Centre at St. Bartholomew's Hospital; Lead for Solid Tumour Research



PADCEV is an Antibody–Drug Conjugate Directed Against Nectin-4



[†]Additional mechanisms of action and their potential to complement the direct cytotoxicity of enfortumab vedotin are unknown.

APC, antigen-presenting cell; mc-vc, maleimidocaproyl-valine-citrulline; MHC, major histocompatibility complex; MMAE, monomethyl auristatin E; TCR, T-cell receptor.

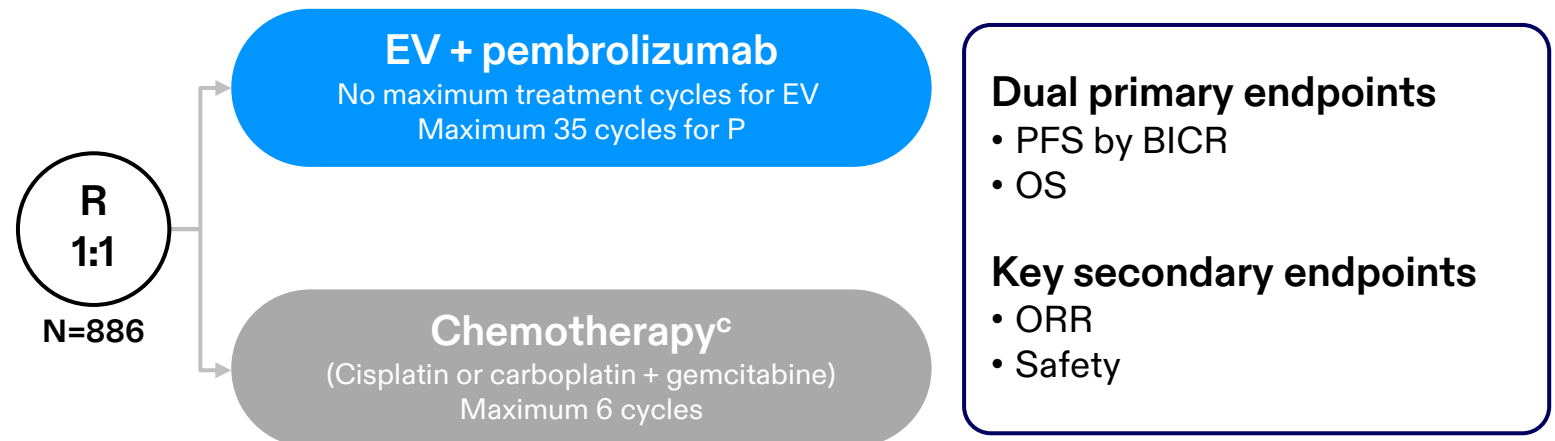
EV-302 is a Paradigm-Changing Study in LA/mUC, Testing a Novel, ADC-IO Combination Against Standard of Care Chemotherapy

Patient est. (US): ~18K*

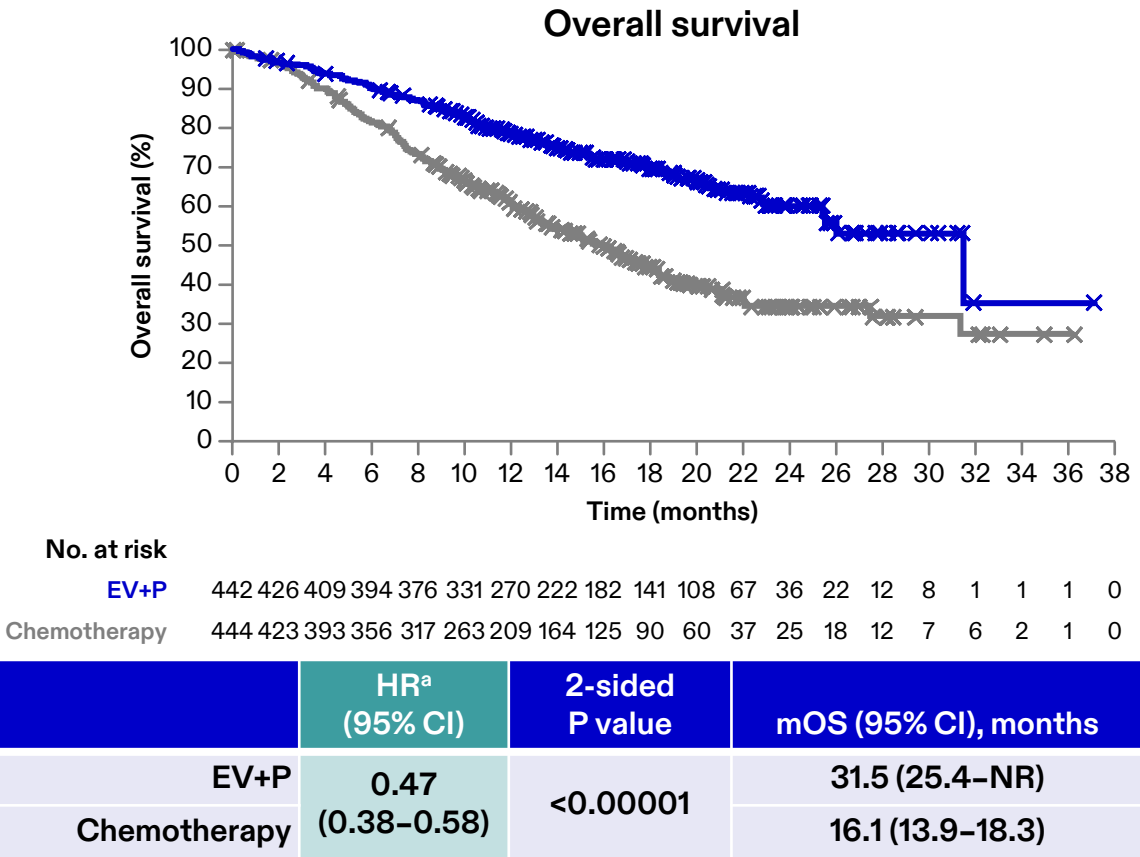
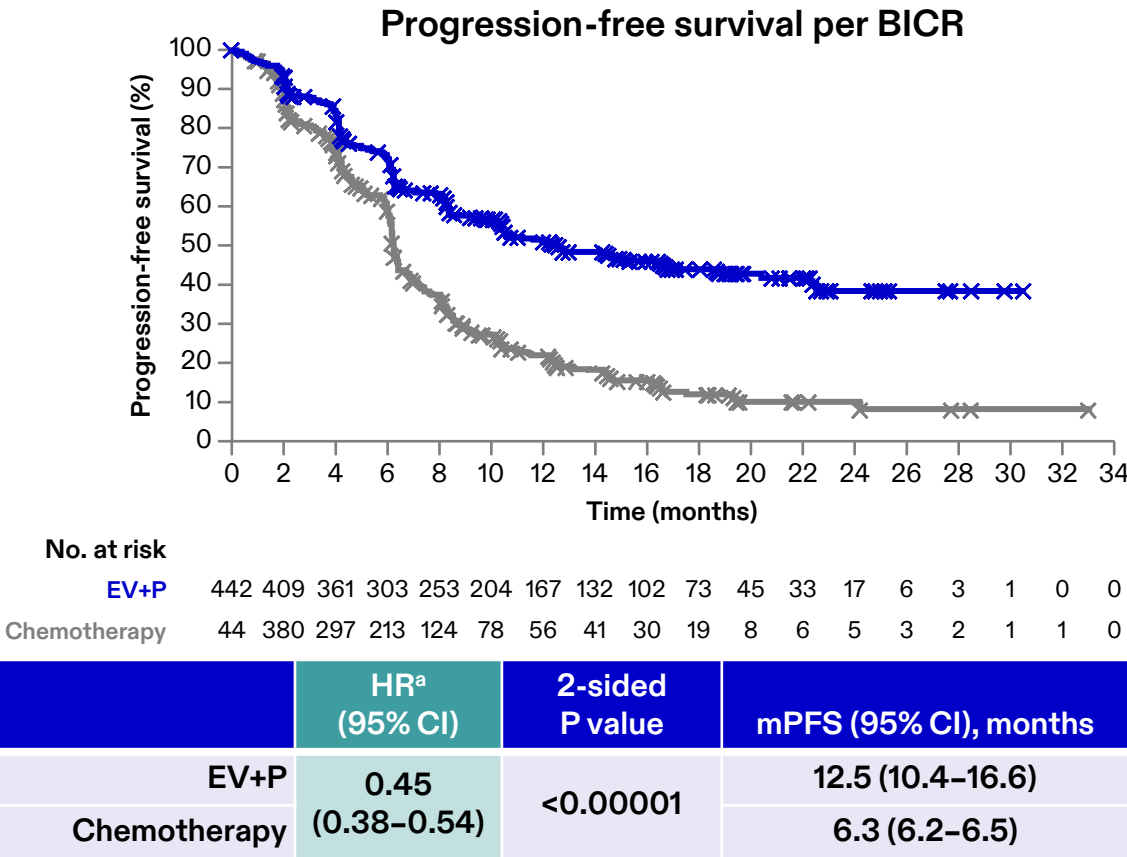
Eligibility

- Previously untreated LA/mUC
- Eligible for platinum, EV, and P
- PD-(L)1 inhibitor naive
- GFR ≥ 30 mL/min^a
- ECOG PS ≤ 2 ^b

Stratification factors include cisplatin eligibility

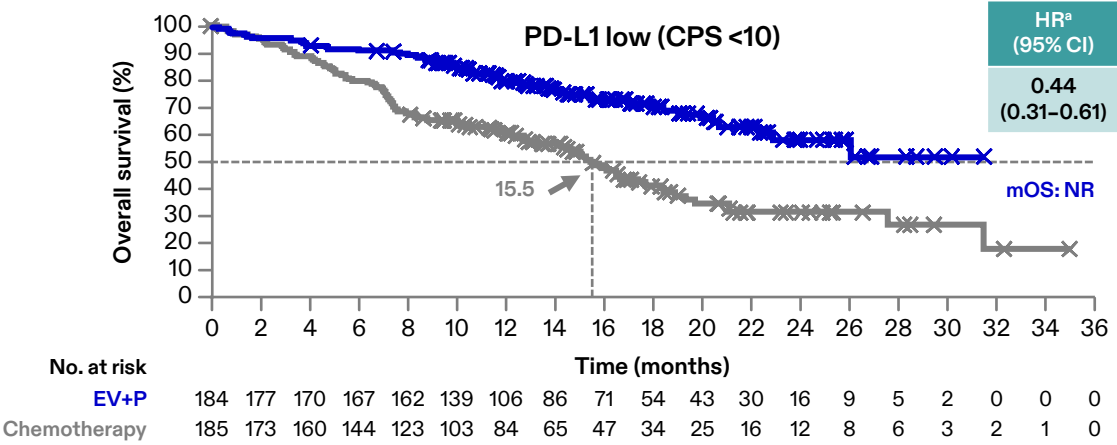
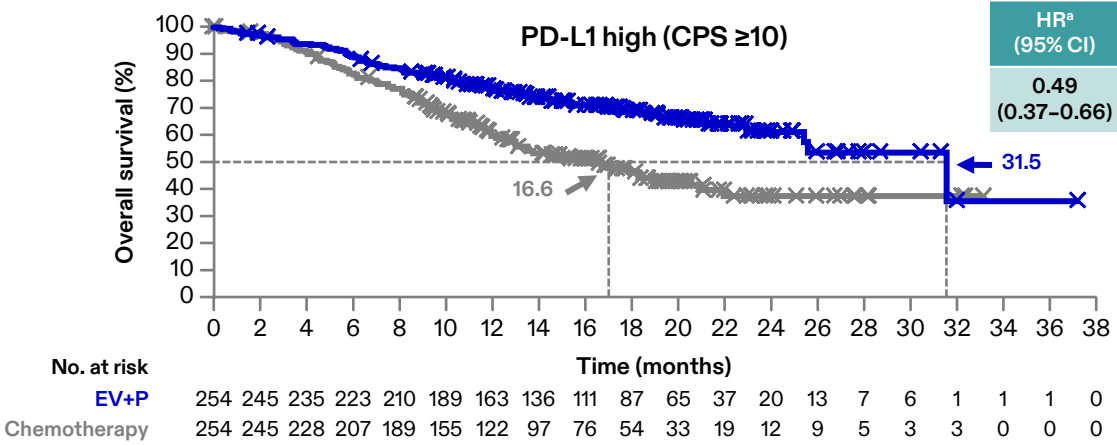
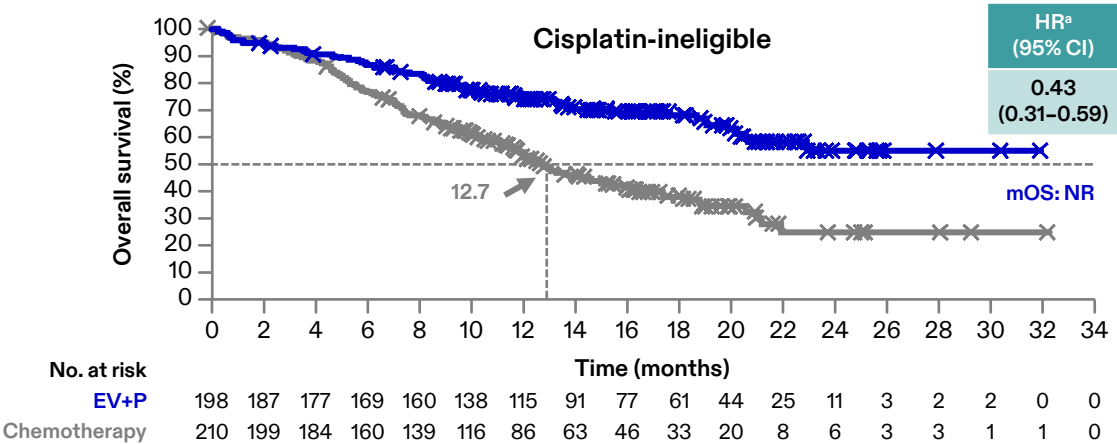
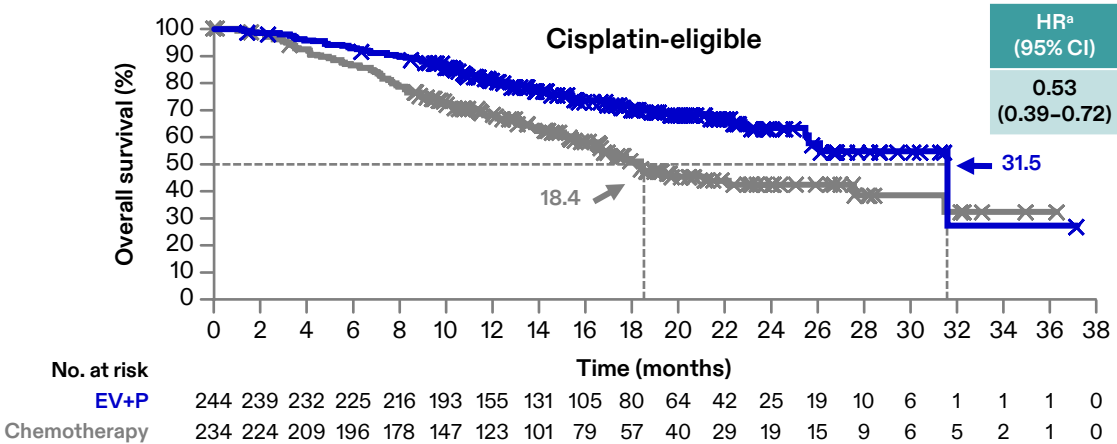


EV-302: PADCEV + Keytruda® Halved the Risk of Progression (55%) or Death (53%)¹



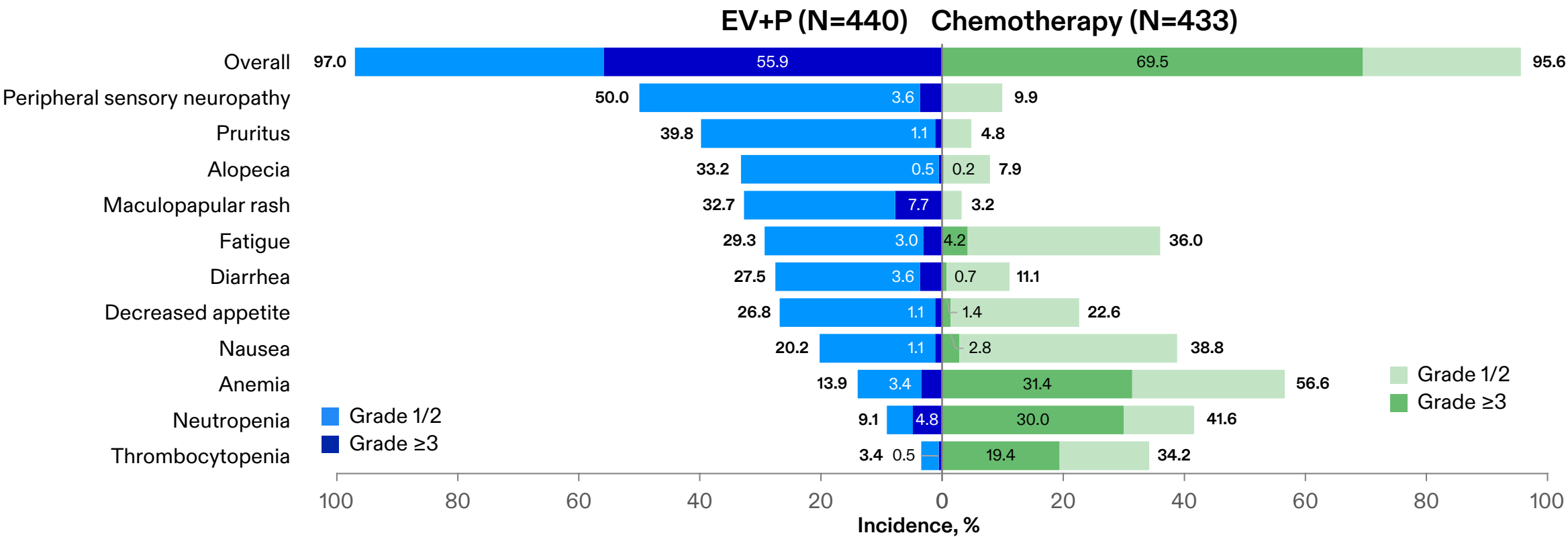
^aCalculated using stratified Cox proportional hazards model; a hazard ratio <1 favors the EV+P arm.
Data cutoff: 08 Aug 2023.
ClinicalTrials.gov : NCT04223856.
¹Powles et al. ESMO 2023.
BICR, blinded independent central review; CI, confidence interval; EV, enfortumab vedotin; HR, hazard ratio; mPFS, median progression-free survival; mOS, median overall survival; NR, not reached; P, pembrolizumab.

EV-302: Consistent Treatment Effect Regardless of Cisplatin Eligibility or PD-L1 Expression¹



^aCalculated using stratified Cox proportional hazards model; a hazard ratio <1 favors the EV+P arm.
Data cutoff: 08 August 2023.
ClinicalTrials.gov : NCT04223856.
¹van der Heijden, et al. ASCO GU 2024, subgroup analysis.
CI, confidence interval; CPS, combined positive score; EV, enfortumab vedotin; HR, hazard ratio; mOS, median overall survival; NR, not reached; P, pembrolizumab; PD-L1, programmed death-ligand 1.

EV-302: Safety of PADCEV + Keytruda Consistent With Prior Experience¹



Among patients who received PADCEV and Keytruda, the median duration of exposure for PADCEV was 7 months (range: 0.3 to 31.9 months)²

PADCEV/EV-302 has Ushered in a New Era in the Treatment of LA/mUC



LA/mUC, locally advanced or metastatic urothelial cancer.

Next Opportunity for PADCEV: Muscle Invasive Bladder Cancer (MIBC)

US Epi:
~28K*

Ongoing Registrational Trials

Completed enrollment

Phase 3 MIBC cis-eligible

**EV+pembro vs gem/cis
(EV-304)****

Anticipated readout:
2026

Enrolling

Phase 3 MIBC cis-ineligible

**EV+pembro, pembro mono –
each vs observation (EV-303)****

Anticipated readout:
2027

Establish new peri-operative standard of care to displace chemotherapy and improve outcomes.
Potential top-line data in 2025 (based on interim analysis)

Standard of care is neoadjuvant chemotherapy (gemcitabine plus cisplatin) and radical cystectomy + pelvic lymph node dissection.

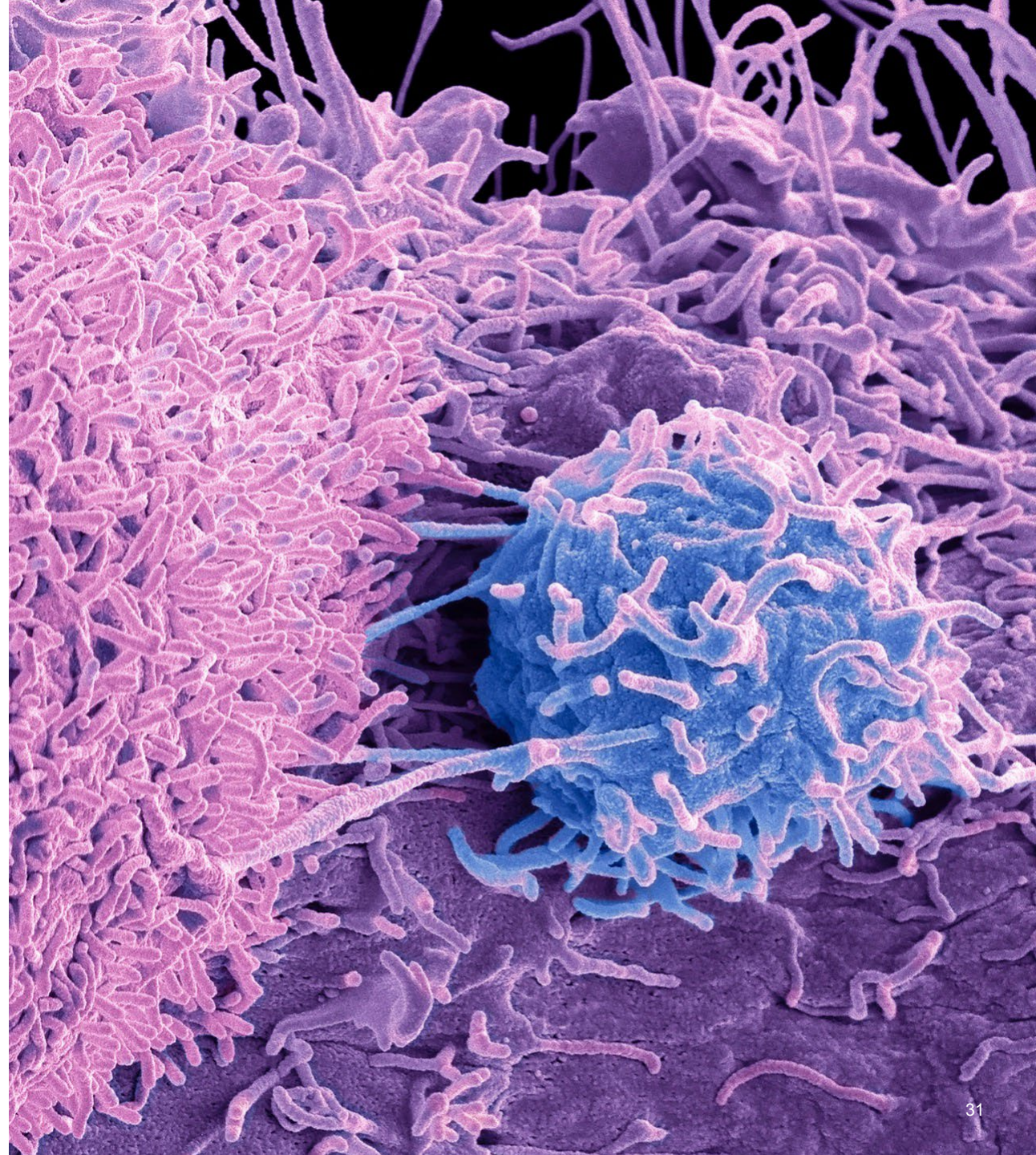
*Adapted from US CancerMPact Patient Metrics, Cerner Enviza (2024); reflects total miBC population, of which surgery eligible muscle invasive bladder cancer is a sub-population.

**Study sponsored by Merck.

ClinicalTrials.gov: NCT04700124; EV-303: NCT03924895.

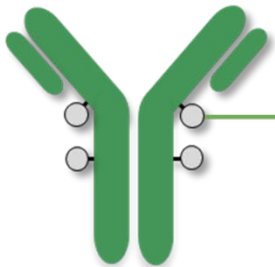
cis, cisplatin; EV, enfortumab vedotin; gem, gemcitabine; MIBC, muscle invasive bladder cancer; mono, monotherapy; pembro, pembrolizumab.

Disitamab Vedotin (DV)

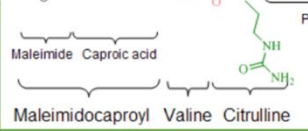


Disitamab Vedotin is a Novel HER2-Directed ADC With a Rapidly Internalizing Antibody and a Payload That Induces Immunogenic Cell Death¹

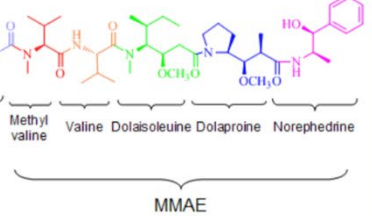
Humanized anti-HER2 IgG1 monoclonal antibody



Protease-cleavable vc maleimidocaproyl linker



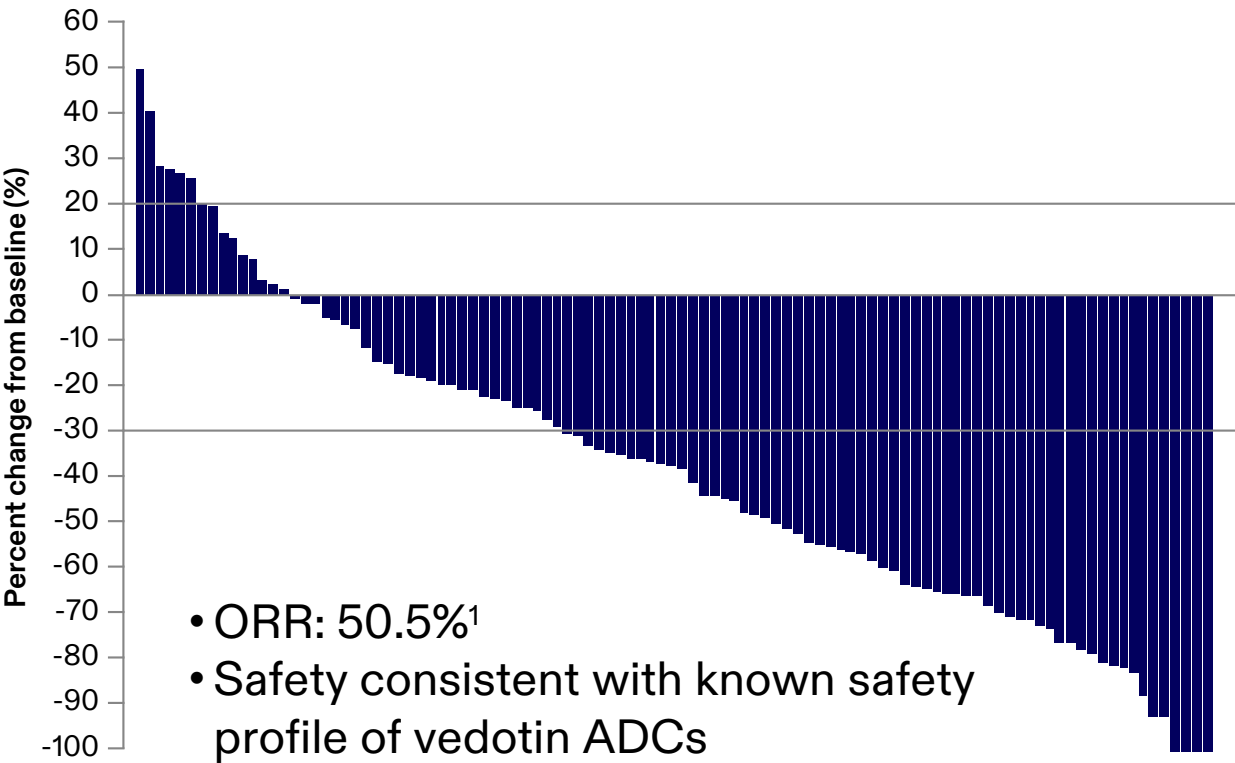
Microtubule-disrupting agent, monomethyl auristatin E (vedotin)



	DV	T-DM1	T-DXd	DB-1303
Antibody	Disitamab (HER2-directed, rapidly internalizing)	Trastuzumab (HER2-directed)	Trastuzumab (HER2-directed)	Trastuzumab (HER2-directed)
Payload	MMAE (microtubule inhibitor; induces ICD)	DM1 (microtubule inhibitor)	Deruxtecan (topoisomerase I inhibitor)	Exatecan derivative (topoisomerase I inhibitor)
Cleavable linker	✓	✗	✓	✓

No head-to-head trials have been conducted among these medicines

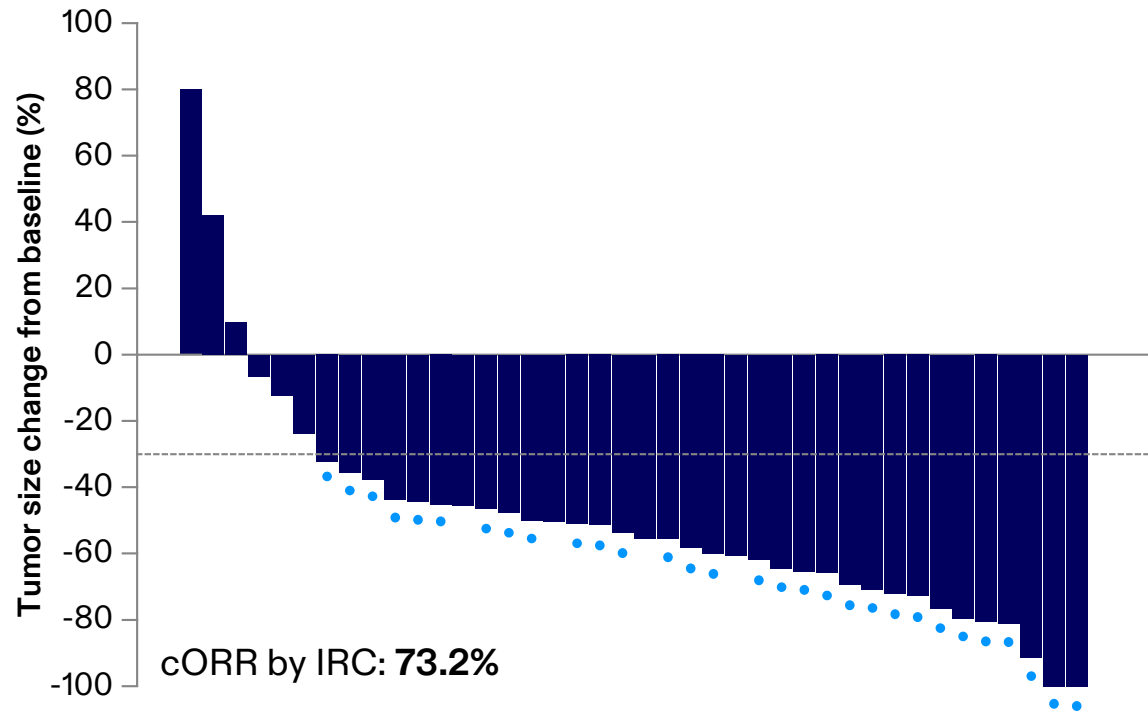
Disitamab Vedotin has FDA Breakthrough Therapy Designation as Monotherapy in 2L+ HER2+ (High) LA/mUC



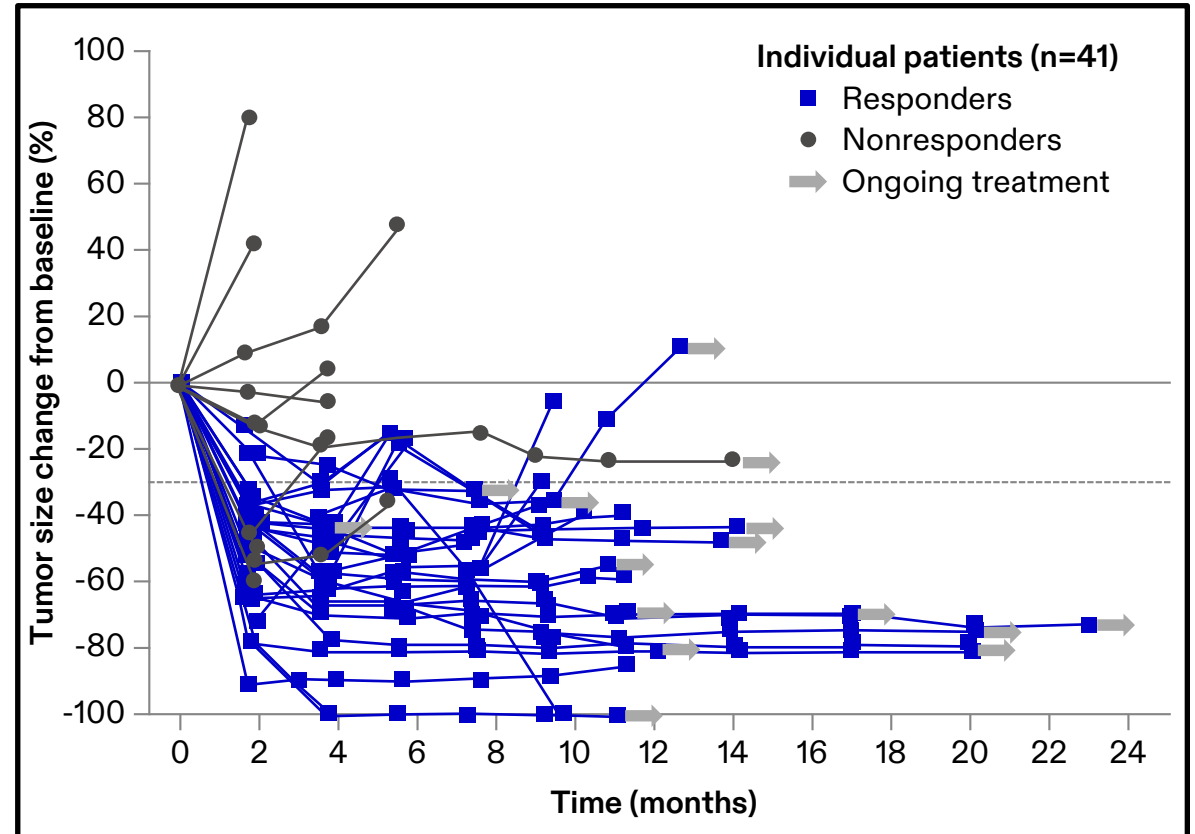
	Disitamab vedotin ¹ N=107	Trastuzumab deruxtecan ² N=41	Enfortumab vedotin ³ N=125	Erdafitinib ⁴ N=136	Sacituzumab govotecan ⁵ N=112
Target	HER2 IHC 2/3+	HER2 IHC 2/3+	NECTIN- 4	FGFR	TROP-2
ORR	50.5%	39%	44%	35%	28%
Duration of response	7.3 mo	8.7 mo	7.6 mo	–	7.2 mo
mPFS	5.9 mo	7 mo	–	5.6 mo	5.4 mo
mOS	14.2 mo	12.8 mo	–	12.1 mo	10.9 mo

No head-to-head trials have been conducted among these medicines. Definitive conclusions cannot be drawn across results from different clinical studies

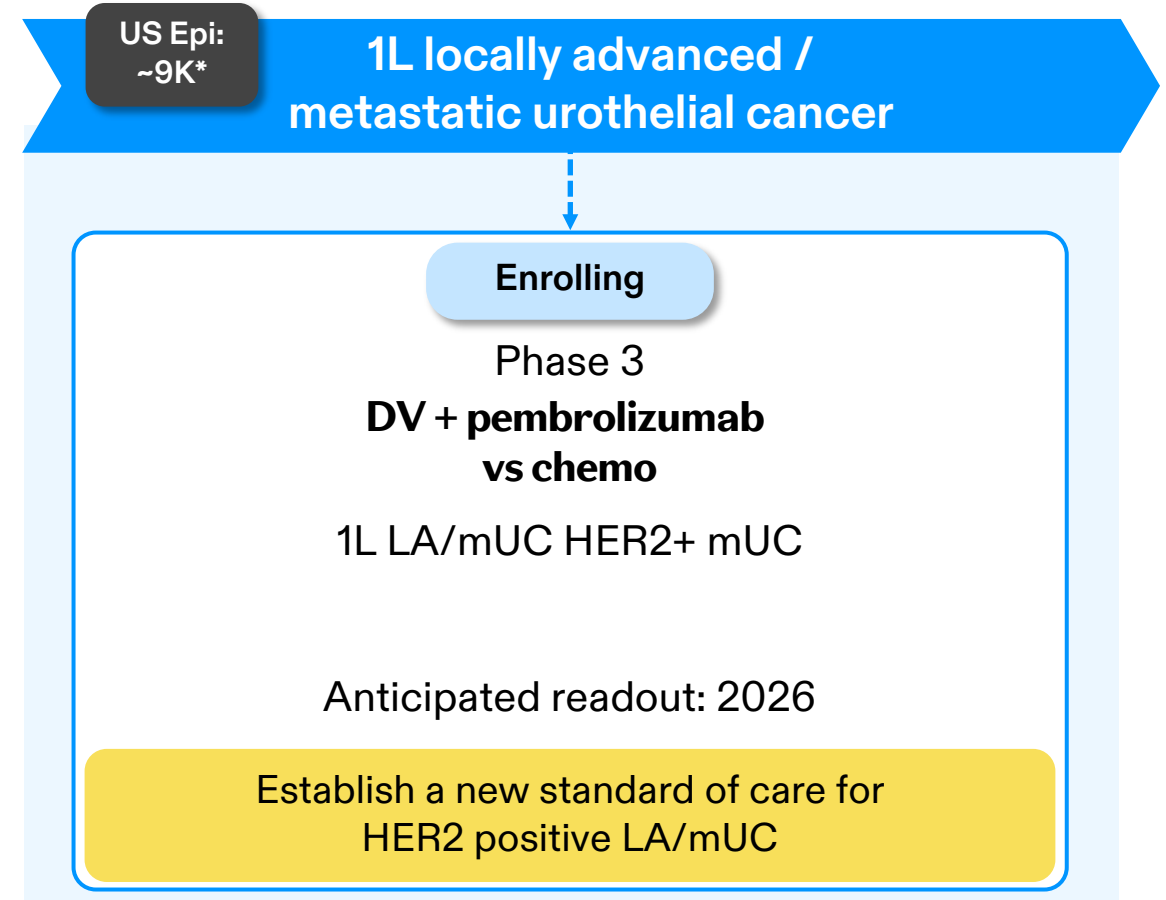
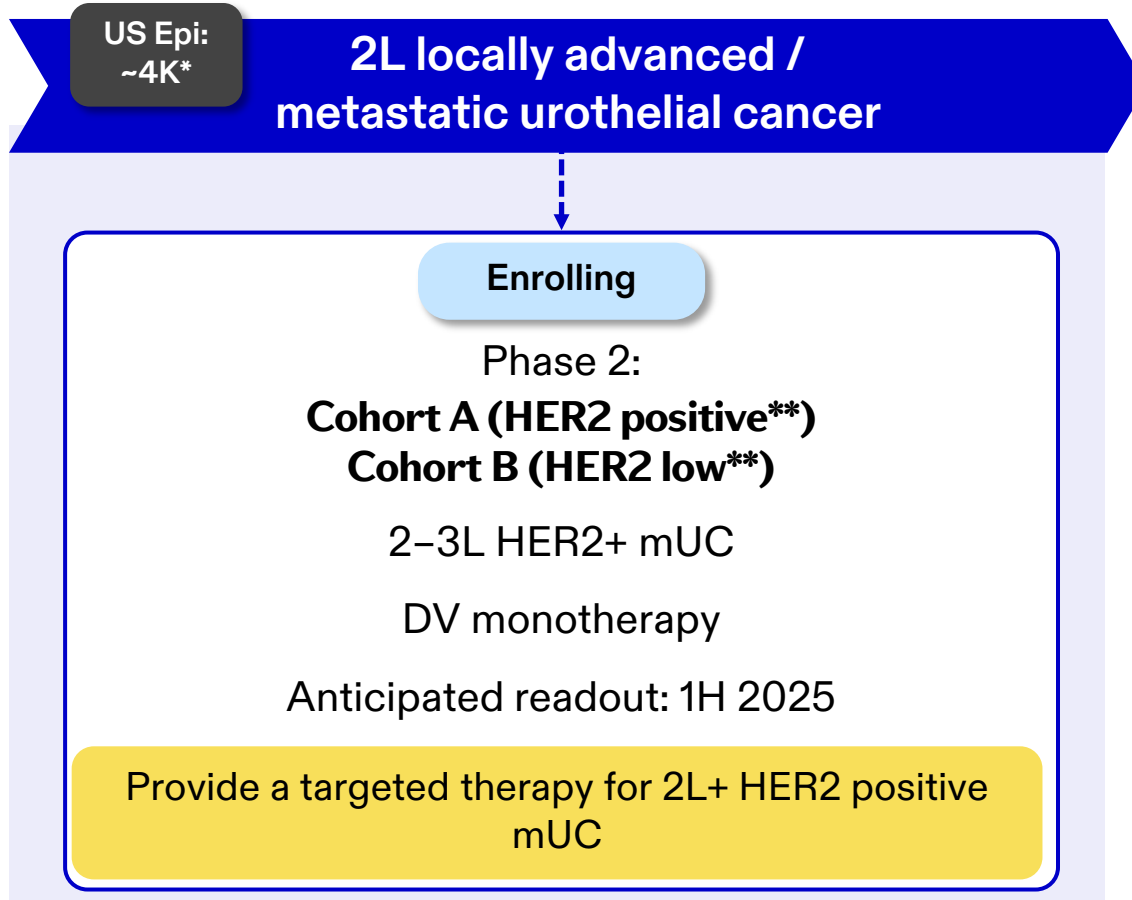
Disitamab Vedotin + anti-PD-1* Has Promising Potential in 1L and 2L HER2+ LA/mUC¹



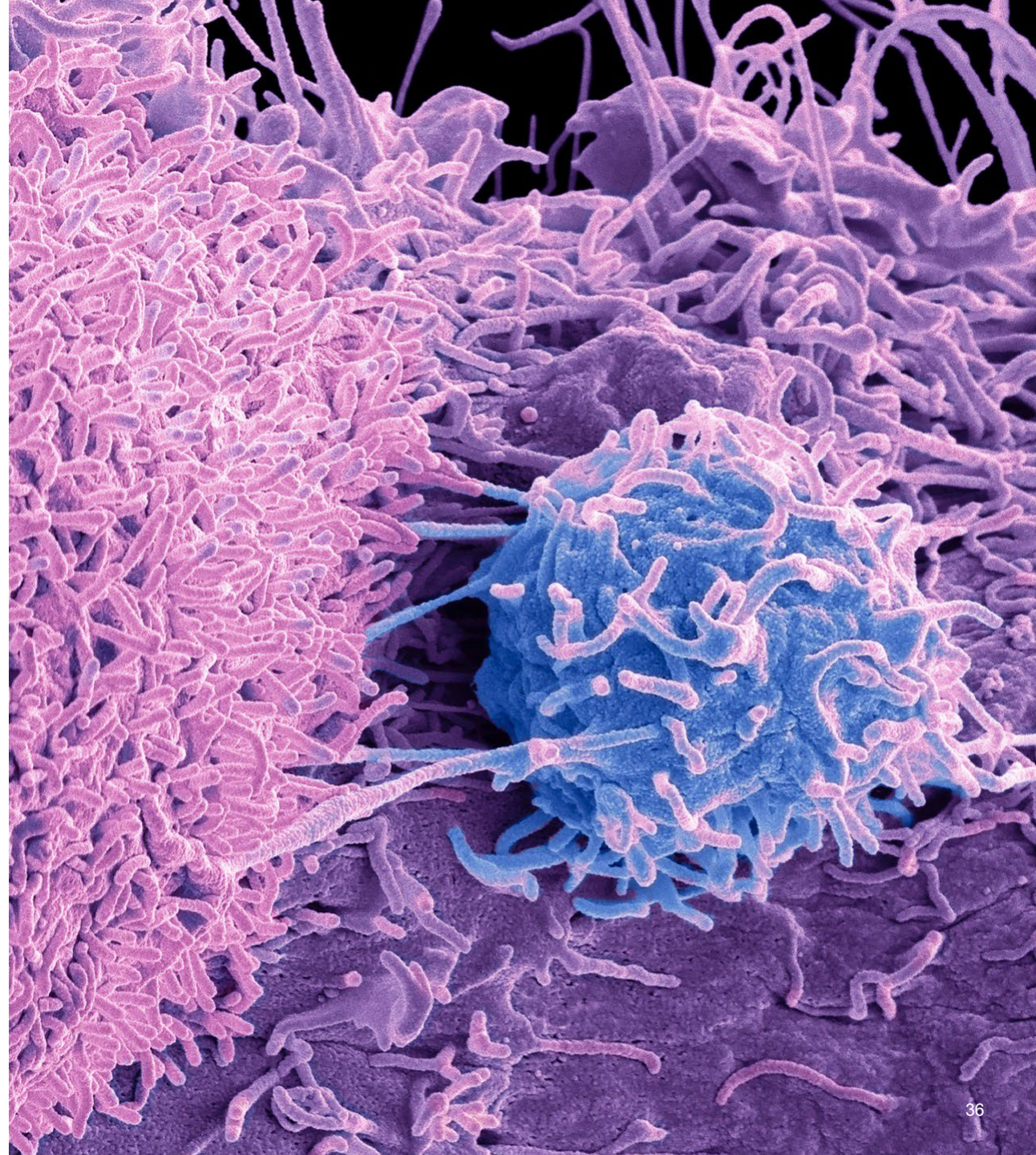
Efficacy	Total (N=41)
mPFS	9.2 months
2-year OS	63.2%



Disitamab Vedotin: Promising Data Supported Initiation of Pivotal Studies in HER2+ (High and Low) LA/mUC



Sasanlimab

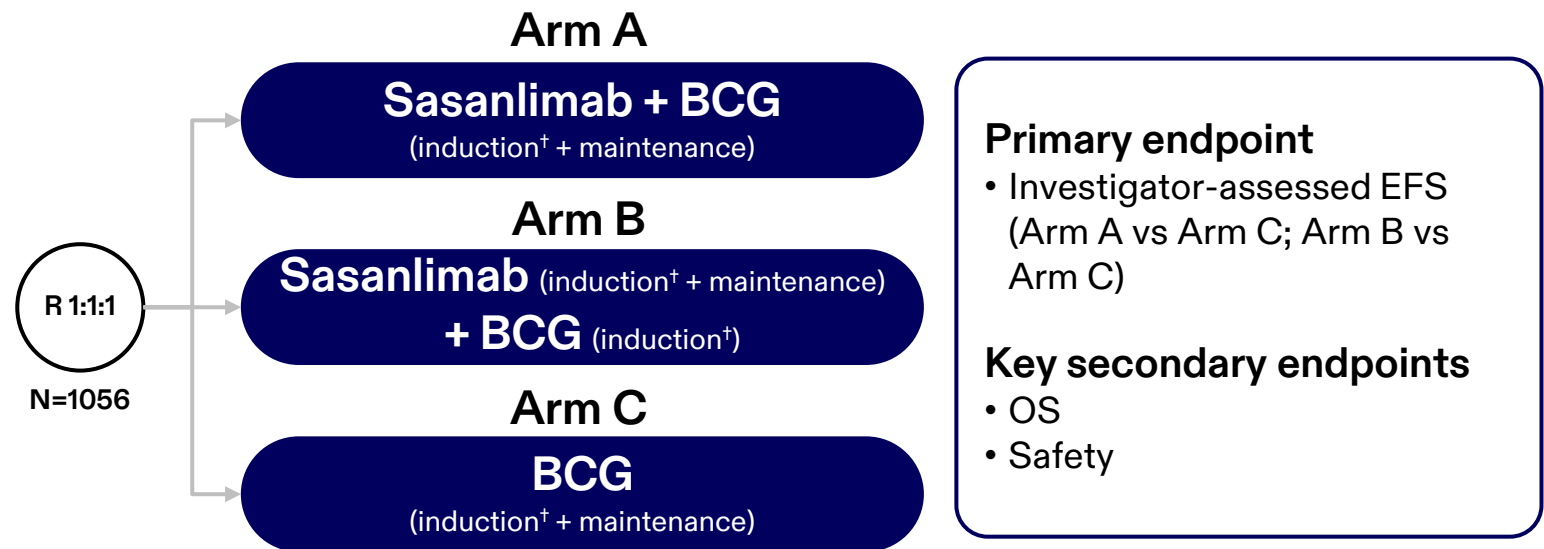


Sasanlimab: Subcutaneous PD-1 inhibitor Currently in Phase 3 BCG-naïve, High-Risk NMIBC

Epi est. (US): ~38K patients*

Eligibility

- High-risk, BCG-naïve NMIBC
- No prior:
 - Anti-PD-(L)1/2
 - Anti-CTLA-4
 - Immunostimulatory therapies



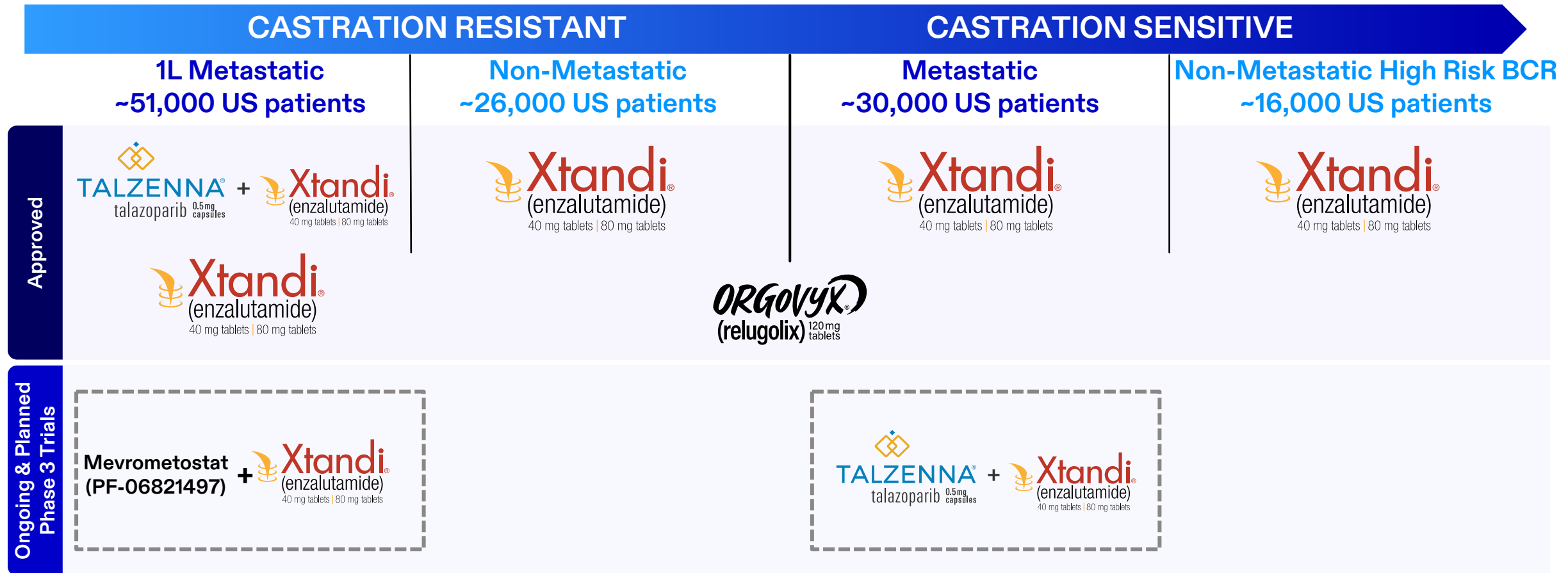
Enrollment complete | Anticipated data readout 1H 2025

A scanning electron micrograph (SEM) showing a dense field of prostate cancer cells. The cells are characterized by their elongated, finger-like projections (microvilli) that give them a highly textured, almost coral-like appearance. The color palette is a mix of purples, blues, and greens, highlighting the intricate surface details of the cells. A single cell in the center-right is more prominent, showing a cluster of these projections.

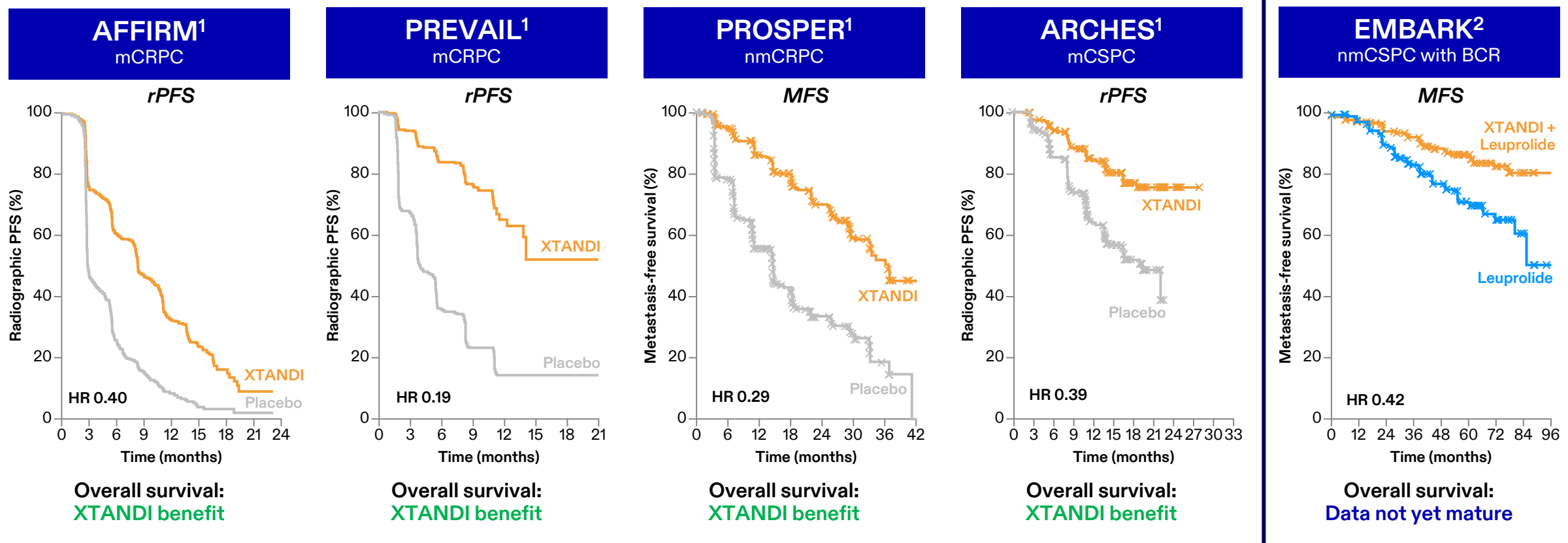
Prostate Cancer

Roger Dansey
Chief Development Officer

Our Prostate Portfolio is Anchored by XTANDI, the Only Androgen Receptor Signaling Inhibitor Approved Across the Prostate Cancer Continuum



Compelling XTANDI Benefit Across the Treatment Continuum, Including Survival Benefit In Metastatic Prostate Cancer and Non-Metastatic CRPC

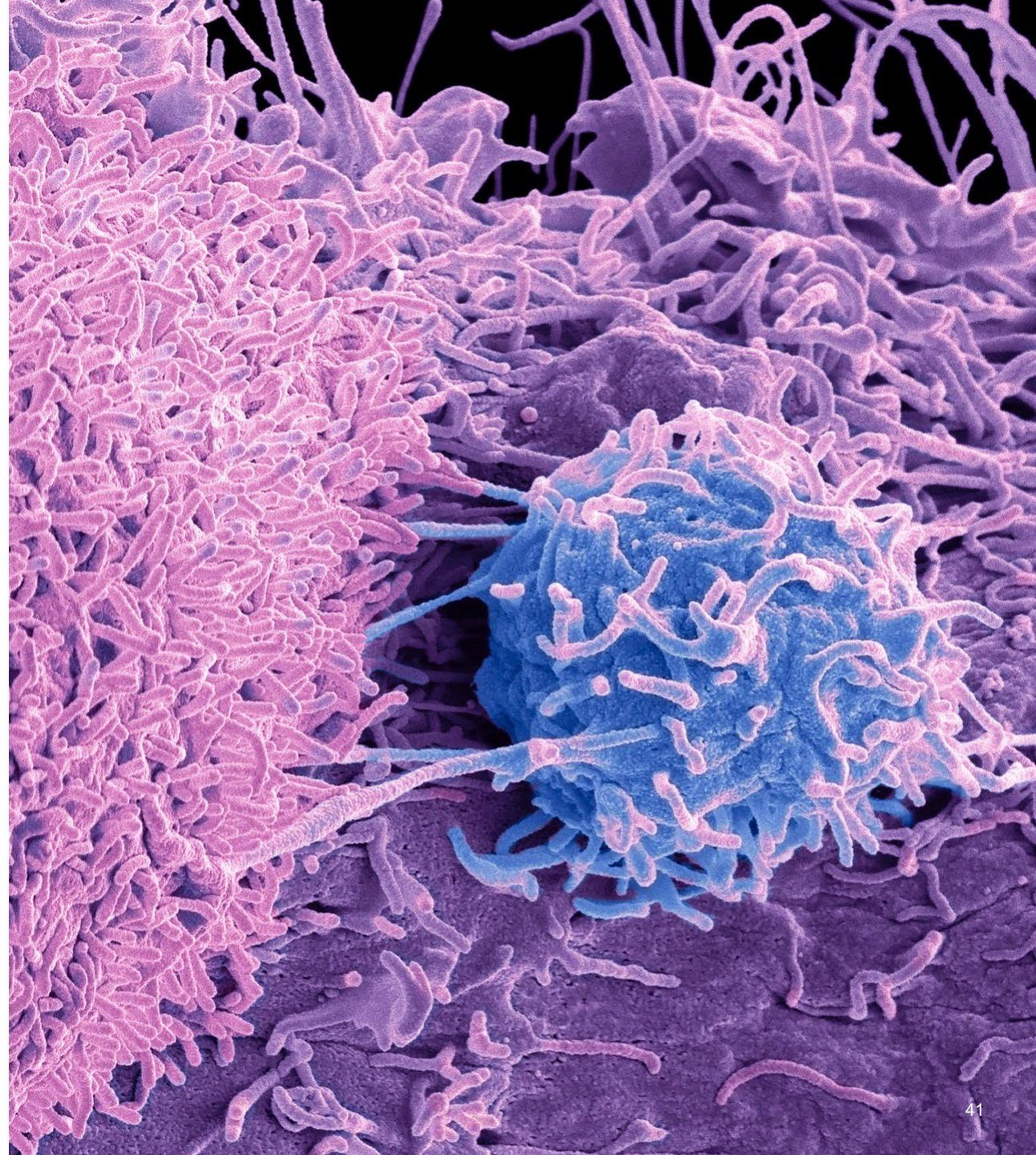


58% to 81% reduction in risk of progression or metastases across multiple Phase 3 trials

1. XTANDI USPI. 2. Freedland SJ. *N Engl J Med*. 2023.

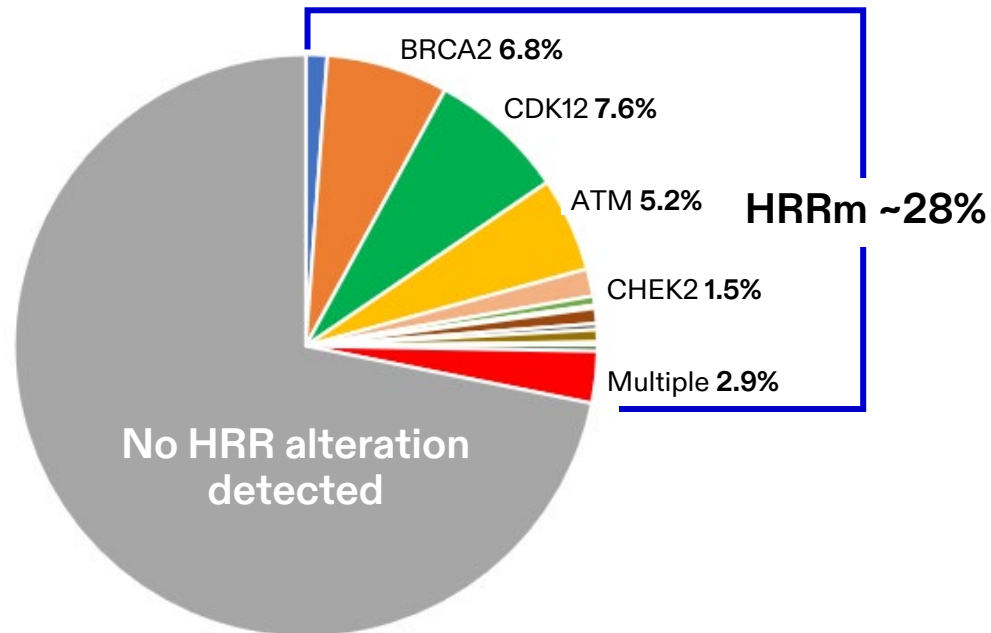
BCR, biochemical recurrence; CRPC, castration-resistant prostate cancer; CSPC, castration-sensitive prostate cancer; m, metastatic; nm, non-metastatic; MFS, metastasis-free survival; rPFS, radiographic progression-free survival.

TALZENNA + XTANDI



TALZENNA Builds on XTANDI Backbone by Targeting a Synergistic Pathway (PARP Inhibition)

Frequency of homologous recombination repair mutations (HRRm) in metastatic prostate cancer¹



Tumors harboring **homologous recombination repair (HRR)** defects are particularly sensitive to PARP inhibitors

Patients with HRR gene-mutated tumors generally have an inferior prognosis

Non-clinical data supported the evaluation of TALZENNA + XTANDI in tumors with or without HRR gene alterations

12 gene panel in TALAPRO program:

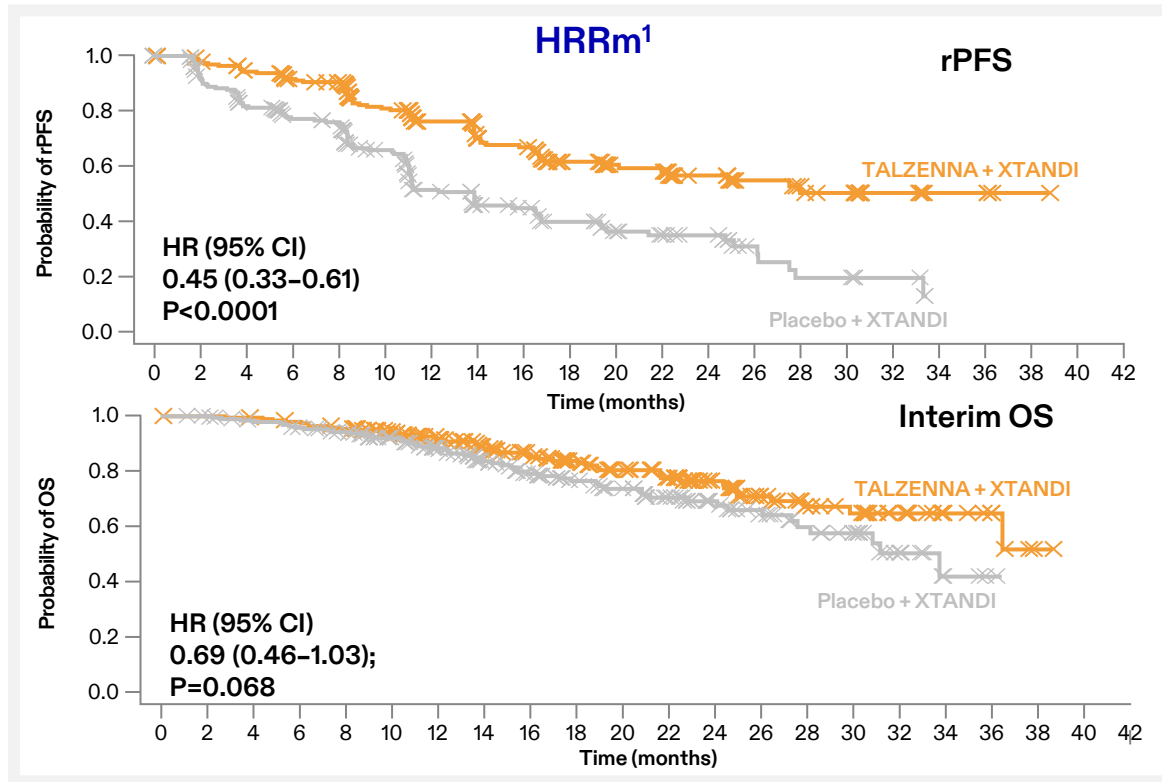
BRCA1, BRCA2, PALB2, ATM, ATR, CHEK2, FANCA, RAD51C, NBN, MLH1, MRE11A, CDK12

¹Data on file.

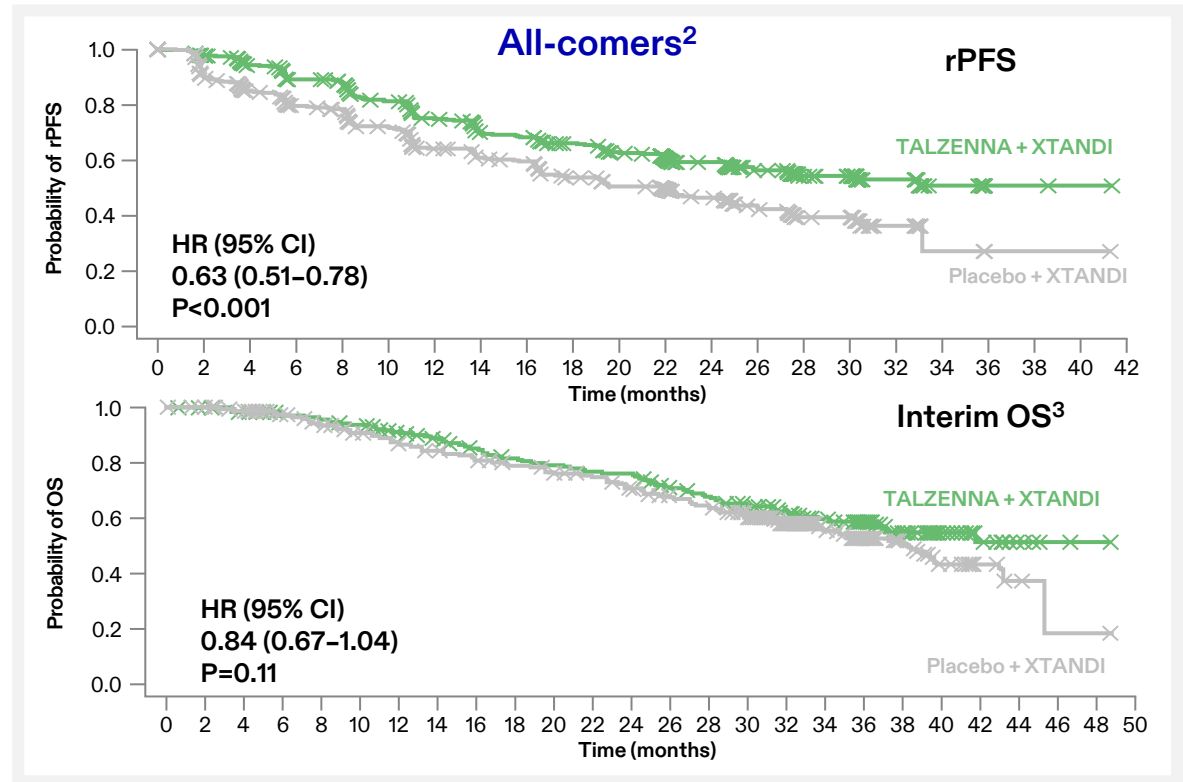
The effectiveness without HRR mutations is still under evaluation.

ctDNA, circulating tumor DNA; HRR, homologous recombination repair; HRRm, homologous recombination repair mutation; PARP, poly (ADP-ribose) polymerase.

TALZENNA + XTANDI: Approved in 1L mCRPC, for Patients With HRRm in the US* and for Unselected Patients in the EU



FDA approval (HRRm): June 2023



EMA approval (All-comers): January 2024

TALAPRO-2 Final OS data expected 2H 2024; results may potentially support additional regulatory filings

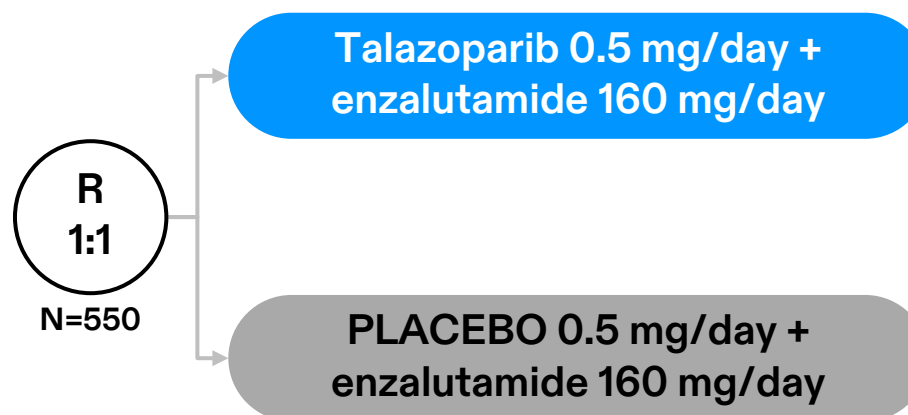
TALAPRO-3: Potentially Moving TALZENNA + XTANDI to HRRm mCSPC

Epi est. (US): ~8K HRRm patients*

Eligibility

CSPC and documented metastatic disease

HRRm**



Primary endpoint

- Radiographic PFS (rPFS) by investigator assessment

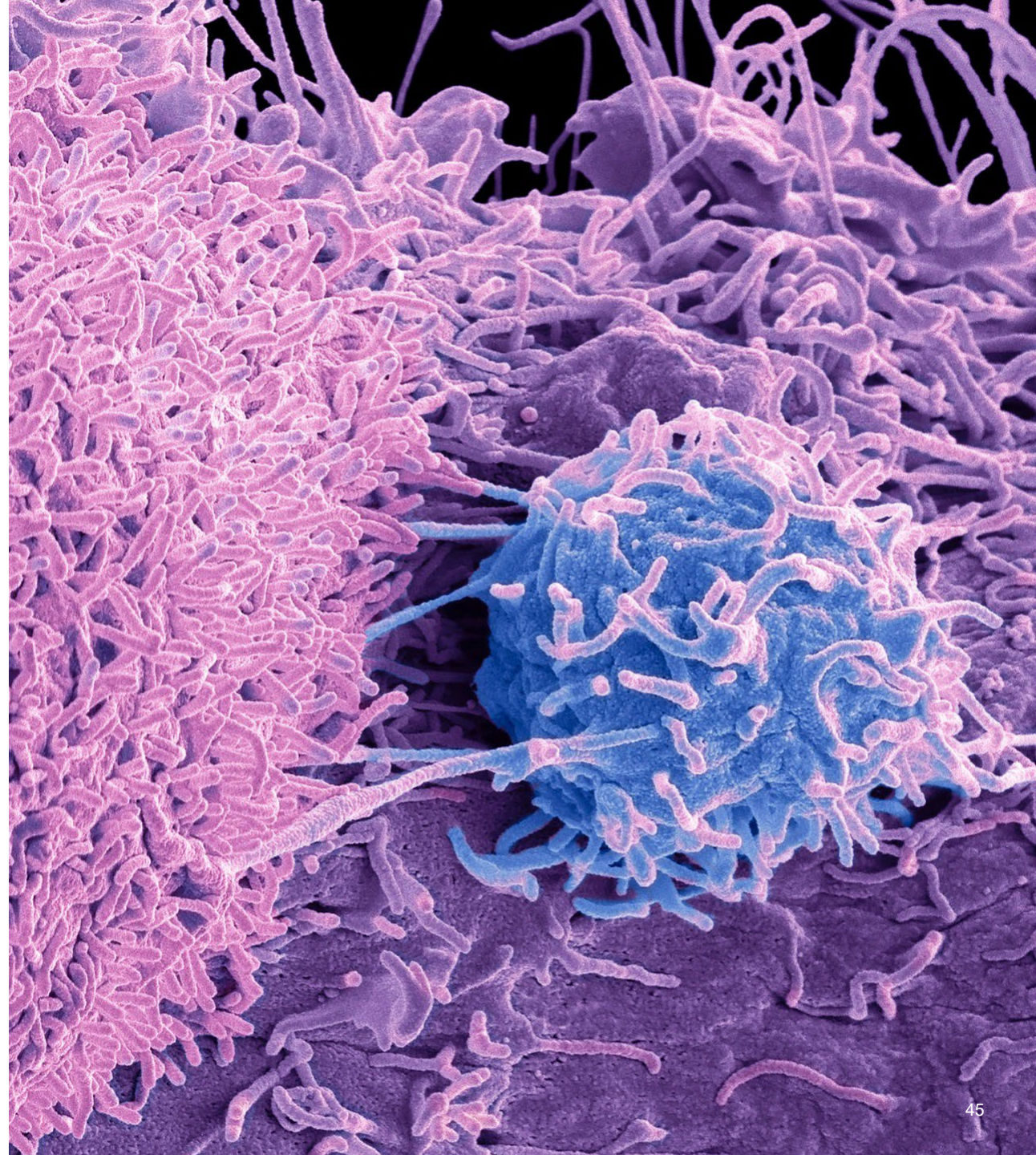
Key secondary endpoint

- OS (alpha controlled)

Enrollment complete | Anticipated data readout 2H 2025

Potential to meaningfully extend PFS with TALZENNA + XTANDI treatment

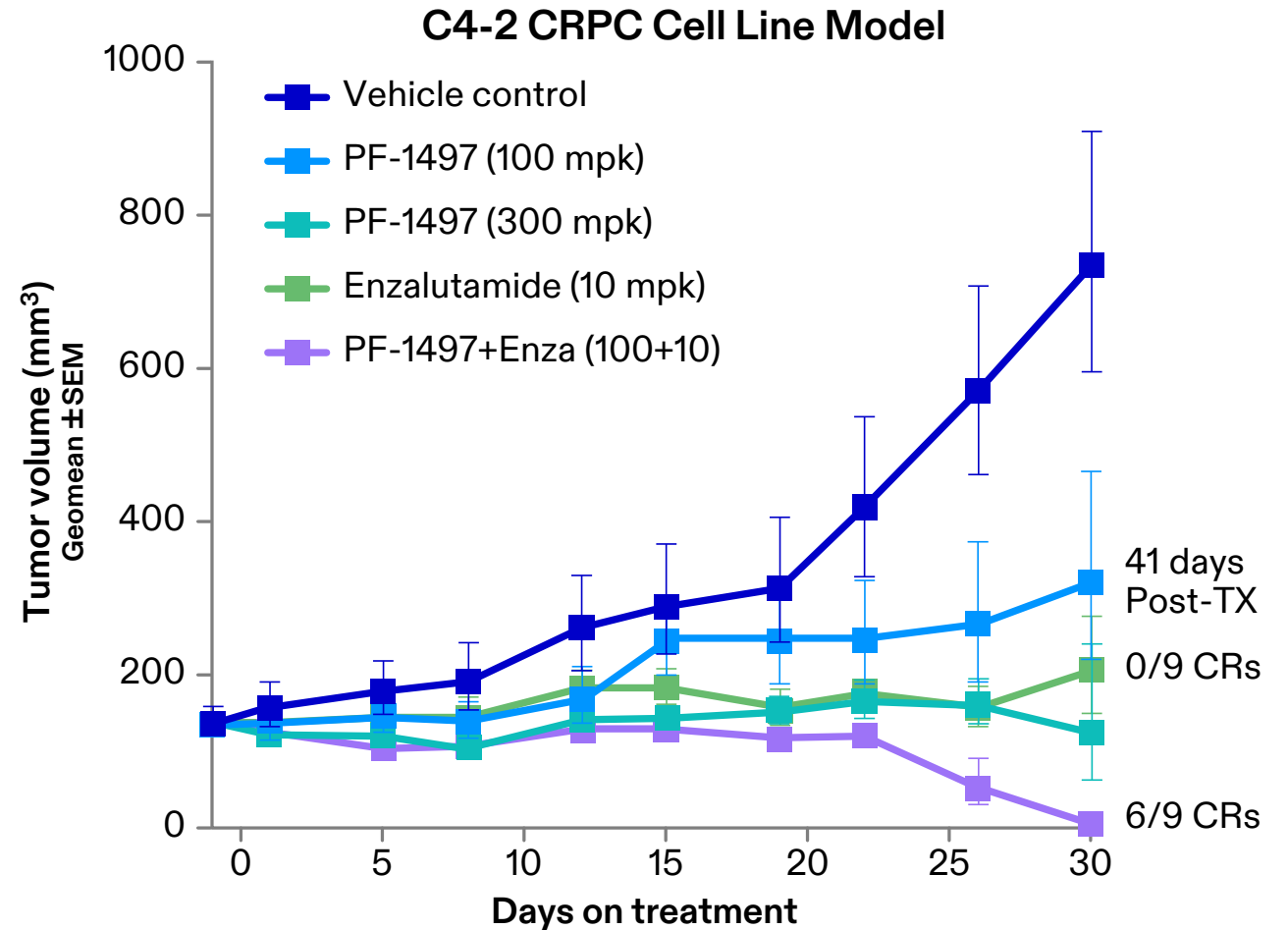
Mevrometostat (PF-06821497)



Mevrometostat: Potential to be First EZH2 Inhibitor Approved in Prostate Cancer

Mevrometostat: potent, selective, orally bioavailable

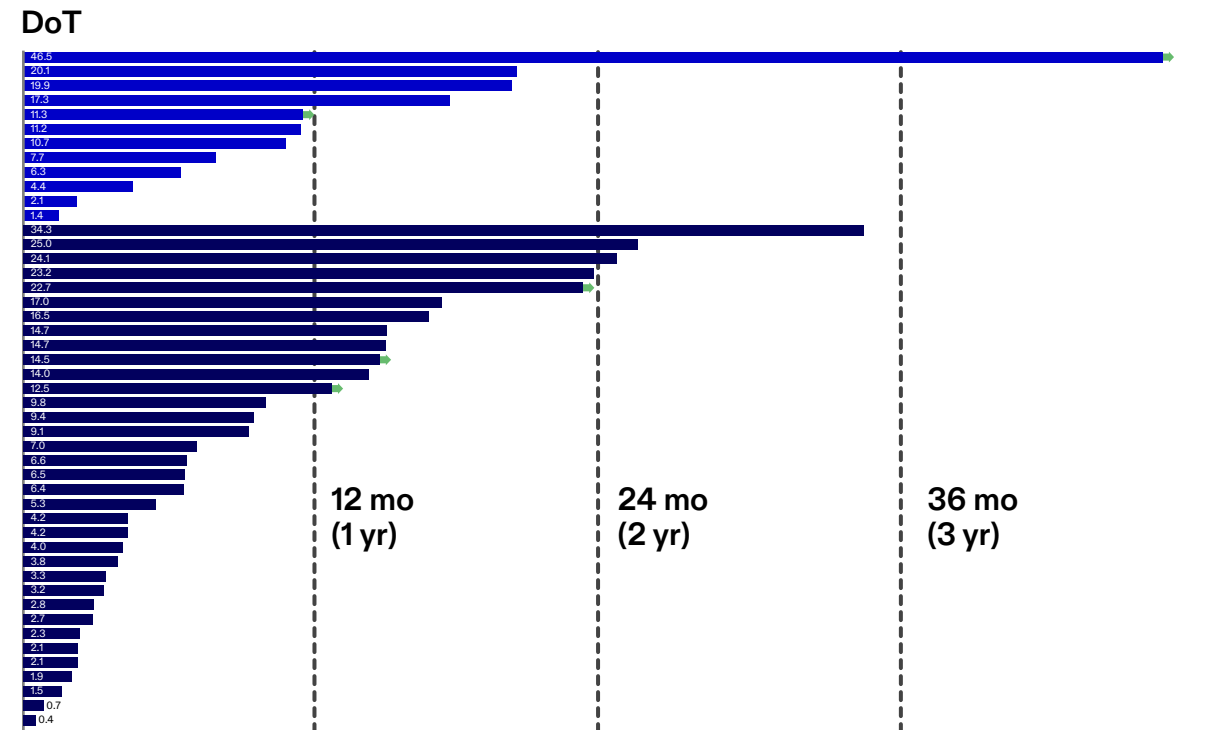
- EZH2 plays a role in regulating gene activity and is associated with prostate cancer cell proliferation^{1, 2, 3}
- Mevrometostat inhibits gene regulation and synergizes with enzalutamide in preclinical models⁴



Compelling Activity in Heavily Pre-Treated Patients With mCRPC Supports Phase 3 Program

Phase 1 Dose Escalation in 2L+ mCRPC (N=47)¹

EZH2i + XTANDI Post-abi, N=12	EZH2i + XTANDI Post-XTANDI, N=35
Median rPFS = 17.1 mo (95% CI: 6.2, NE)	Median rPFS = 11.7 mo (95% CI: 4.2, NE)
Median DoT = 47 weeks (IQR: 23–80)	Median DoT = 28 weeks (IQR: 12–63)
Median number of prior anti-cancer therapies = 3 (range 1, 8)	
Most common TRAE were diarrhea (42.6%), dysgeusia (42.6%), and anemia (36.2%)	
Grade ≥3 TRAEs were reported in 17.0% of pts	
Discontinuation due to TRAE: 3/47 (6.3%)	



- Historical control of post-abi median rPFS = **4.8 months²**

ClinicalTrials.gov: NCT03460977.

¹Data on file (initial data presented at ESMO2022), ²deWit, et al. *N Eng J Med*. 2019.

Abi, abiraterone; AE, adverse event; ARPi, androgen receptor signalling pathway inhibitor; DoT, duration of treatment; Enza, enzalutamide; EZH2, enhancer of zeste homolog 2; IQR, interquartile range; mCRPC, metastatic castration-resistant prostate cancer; rPFS, radiographic progression-free survival; TRAE, treatment-related adverse event; 2L, second line.

Developing Mevrometostat in Post-Abiraterone and Treatment-Naïve mCRPC

US Epi:
~51K *

Extend Benefit With Mevrometostat + XTANDI

In planning

Phase 3

**Mevrometostat + XTANDI
vs XTANDI or docetaxel**

Post-abiraterone mCRPC

Anticipated start: 2H 2024

Extend the benefit of XTANDI and displace
chemotherapy

In planning

Phase 3

**Mevrometostat + XTANDI
vs placebo + XTANDI**

Treatment naïve mCRPC

Anticipated start: 2H 2024

Establish a new 1L standard of care regimen and
extend survival

*Adapted from US CancerMPact Patient Metrics, Cerner Enviza (2024).
mCRPC, metastatic castration-resistant prostate cancer.

Genitourinary Cancer

Key near-term catalysts

(anticipated through 1H 2025)

Phase 3 starts

Mevrometostat +
XTANDI*
Post-abiraterone mCRPC

Mevrometostat +
XTANDI*
Treatment-naïve mCRPC

Registrational readout

TALZENNA + XTANDI
OS in all comers

Sasanlimab
NMIBC

Disitamab vedotin
2L HER2+/low mUC

Key longer-term catalysts

(anticipated 2H 2025 and beyond)

Registrational readout

PADCEV
Cis-ineligible MIBC

PADCEV
Cis-eligible MIBC

TALZENNA + XTANDI
HRRm mCSPC

Disitamab vedotin
1L HER2+ mUC

Mevrometostat +
XTANDI*
Post-abiraterone mCRPC

Mevrometostat +
XTANDI*
Treatment-naïve mCRPC

*Trial in planning.

Studies are event-driven, and timelines are subject to change.

Abir, abiraterone; cis, cisplatin; HER2, human epidermal growth factor receptor 2-positive; HRRm, homologous recombination repair mutation; mCRPC, metastatic castration-resistant prostate cancer; mCSPC, metastatic castration-sensitive prostate cancer; MIBC, muscle invasive bladder cancer; mUC, metastatic urothelial cancer; NHT, novel hormonal therapy; NMIBC, non-muscle invasive bladder cancer; OS, overall survival.

A microscopic view of lung tissue stained with hematoxylin and eosin (H&E). The image shows numerous cells with dark purple nuclei and pink cytoplasm/extracellular matrix. There are several large, irregular, and disorganized clusters of cells, which are characteristic of malignant growth. Some cells have prominent nucleoli, and the overall architecture is disrupted compared to normal lung tissue.

Thoracic Cancer

Substantial Opportunity to Advance Therapies Across All Stages of Disease

NSCLC

~280K

Estimated new US cases in 2023¹

~130K

Estimated US deaths in 2023²

Significant unmet need despite therapeutic advances

~\$27B

Estimated global market size in 2023³

~\$45B

Forecasted global market size in 2030³

HNSCC

~67K

Estimated new US cases in 2023¹

~15K

Estimated US deaths in 2023²

Significant unmet need across all stages of unresectable disease

~\$1.4B

Estimated global market size in 2023³

~\$3B

Forecasted global market size in 2030³

1. Adapted from US CancerMPact Patient Metrics, Cerner Enviza (2024); 2. SEER; 3. Clarivate (DRG) Market Forecast (2023).
HNSCC, head and neck squamous cell carcinoma; NSCLC, non-small cell lung cancer.



Developing Potential Best-in-Class Medicines for **Thoracic Cancer**

Megan O'Meara

Head of Early Clinical Development
Pfizer Oncology Division

Lung and Head and Neck Cancer Portfolio Spanning Core Scientific Modalities

Today's Focus

Small Molecules

Clinical Stage

PF-07284892:
SHP2 tyrosine phosphatase inhibitor

PF-07820435:
Oral STING agonist*

Approved Medicines



LORBRENA
LORLATINIB

Antibody-Drug Conjugates (ADCs)

Clinical Stage

Sigvotatug vedotin (B6A):
Integrin beta-6-directed ADC

PF-08046054:
PD-L1-directed ADC

PF-08046050:
CEACAM5-TOP01 directed ADC
PADCEV (enfortumab vedotin)[†]
TIVDAK (tisotumab vedotin)[†]

IO Biologics, Including Bispecific Antibodies

Clinical Stage

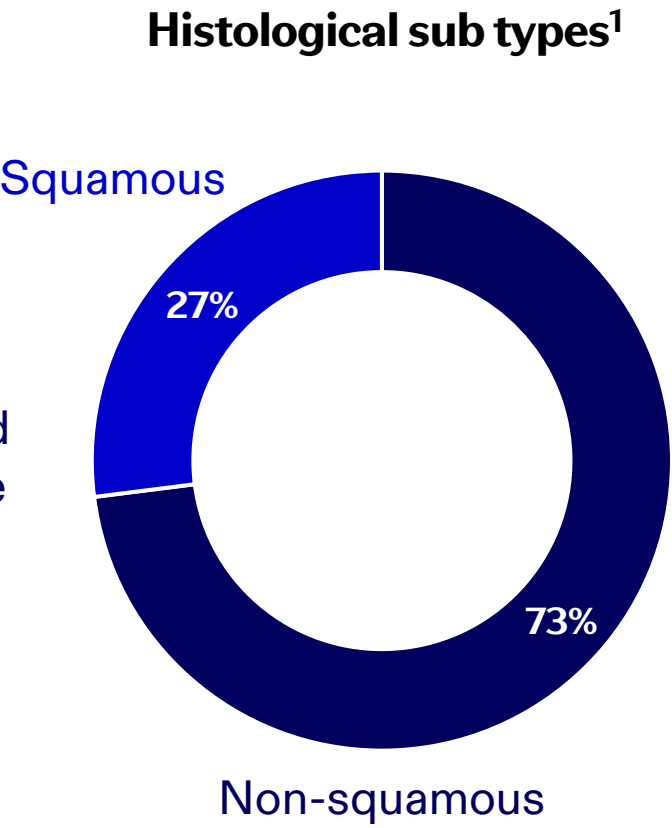
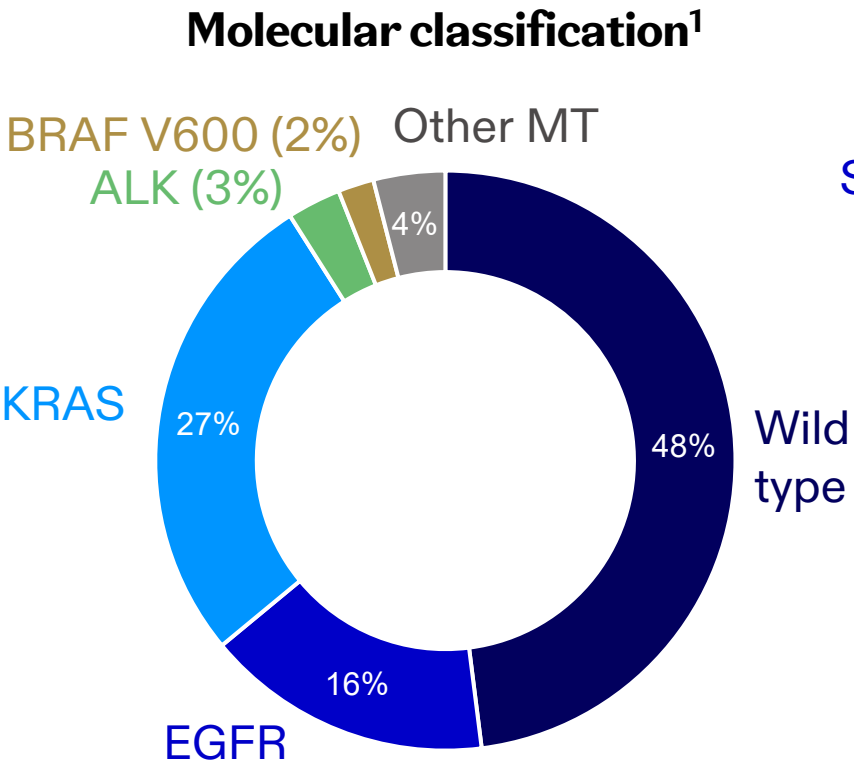
PF-08046052:
EGFR-targeted bispecific gamma delta T-cell engager

PF-08046054: SGN-PDL1V.

*IND cleared; [†]PADCEV and TIVDAK are not approved for any thoracic indication.

ADC, antibody-drug conjugate; CEACAM5, carcinoembryonic antigen-related cell adhesion molecule 5; EGFR, epidermal growth factor receptor; IO, immuno-oncology; PD-L1, programmed death-ligand 1; SHP2, Src homology 2-containing protein tyrosine phosphatase 2; STING, stimulator of interferon genes.

NSCLC: Maximize LORBRENA and Advance First-in-Class Therapies in Broader Segments



Pioneers in precision medicine for ALK+ NSCLC, with introduction of XALKORI in 2011

LORBRENA – emerging as the potential standard of care for ALK+ NSCLC

R&D pipeline focus on novel mechanisms and biologics to address broader populations

LORBRENA*: A 3rd Generation Breakthrough for ALK+ NSCLC

Applying Pfizer's world-class medicinal chemistry expertise to address shortcomings of earlier generation medicines

- Novel, macro-cyclic structure unlike any other ALK TKI¹

Enhanced blood-brain barrier penetration and high potency against all known ALK inhibitor resistance mutations^{1,2,3}

Rapid execution

- FIP → accelerated approval in 4.8 years

Broad Mutational Coverage Designed to Overcome Acquired Resistance⁴

IC ₅₀ < 100nM	Cellular ALK phosphorylation mean IC ₅₀ (nM)			
IC ₅₀ ≥ 100 < 200 nM				
IC ₅₀ ≥ 200 nM				
Mutation status	Lorlatinib	Crizotinib	Ceritinib	Alectinib
EML4-ALK v1	1.3 3.6	80 90	NA 41	62 24
EML4-ALK L1196M	21 43	843 1,154	NA 70	250 113
EML4-ALK G1269A	15 80	605 689	NA 134	NA 112
EML4-ALK G1202R	77 113	1,003 562	>1,000 549	>10,000 362
EML4-ALK I1151Tins	38 50	1,268 902	1,066 296	1770 126
EML4-ALK S1206Y	4.2 3.2	626 152	NA 60	NA 29
EML4-ALK C1156Y	1.6 15	478 406	NA 177	NA 21
EML4-ALK F1174L	0.2 4.0	165 150	NA 161	NA 26

*marketed as LORVIQUA in some countries.

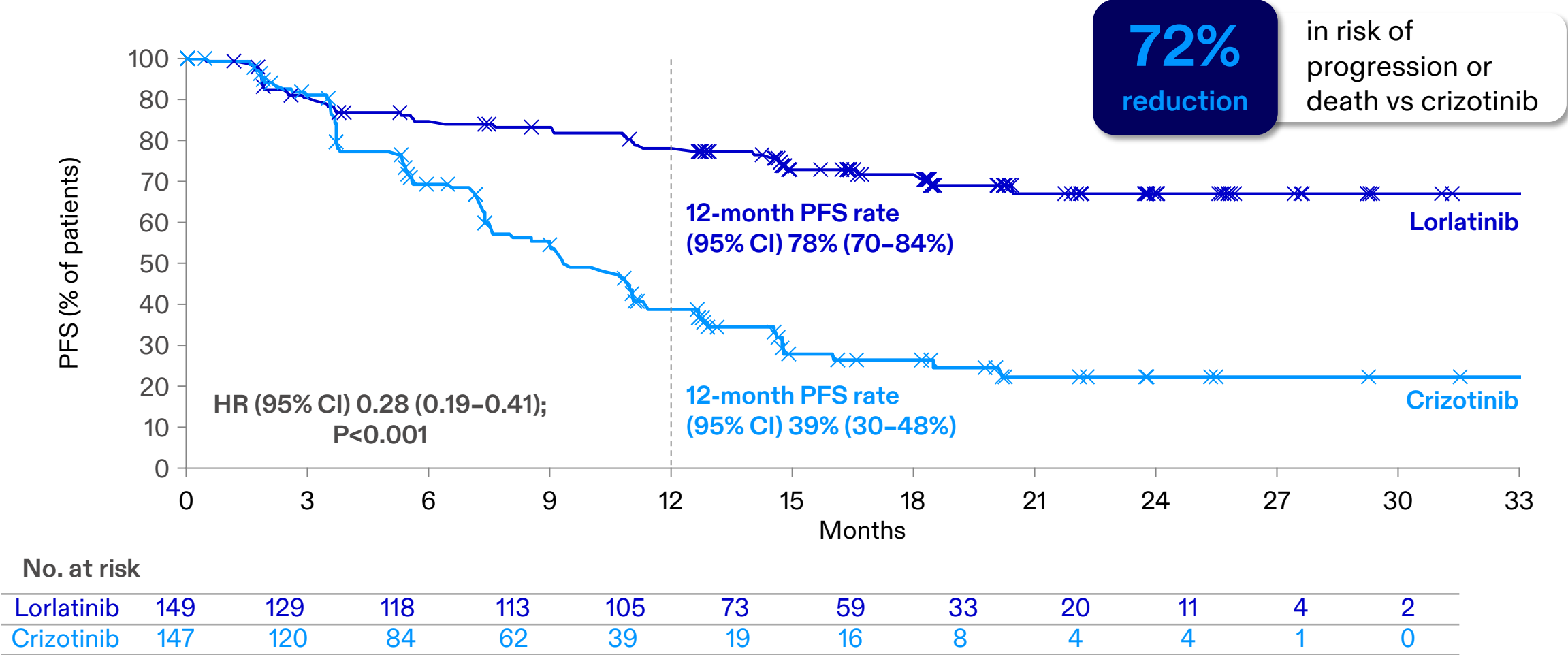
Table not intended to compare efficacy or safety across these molecules. Numbers in each cell indicate NIH3T3 (top) and Ba/F3 (bottom) parental cell lines.

1. Johnson TW, et al. *J Med Chem.* 2014; 2. Sun S, et al. *J Clin Pharmacol.* 2022; 3. Zou HY, et al. *Cancer Cell.* 2015; 4. Data on file.

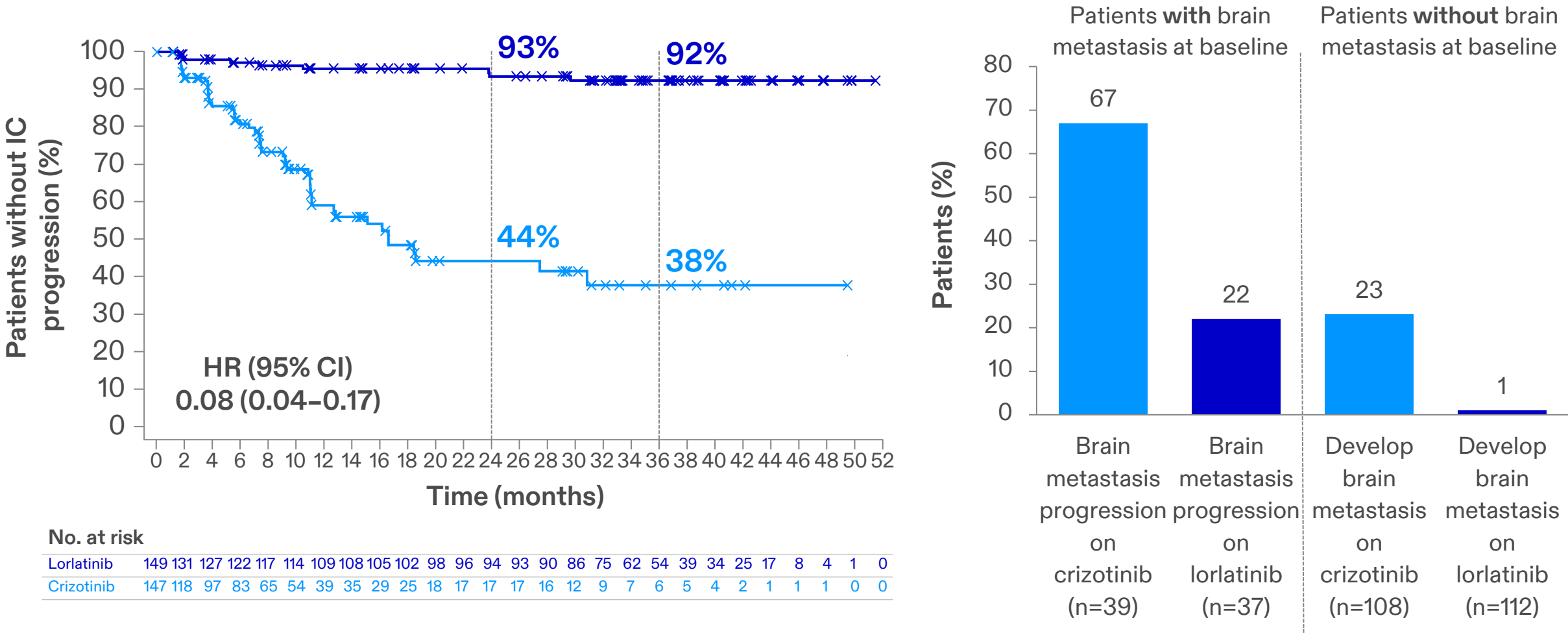
ALK, anaplastic lymphoma kinase; TKI, tyrosine kinase inhibitor; FIH, first in human.

Compelling Outcomes: CROWN Phase 3 Trial of Lorlatinib vs Crizotinib

Superior PFS in Advanced ALK+ NSCLC¹



CROWN: Brain Metastasis, an Unmet Medical Need, is Well Controlled by Lorlatinib, Leading to Enduring Intra-Cranial Benefit¹

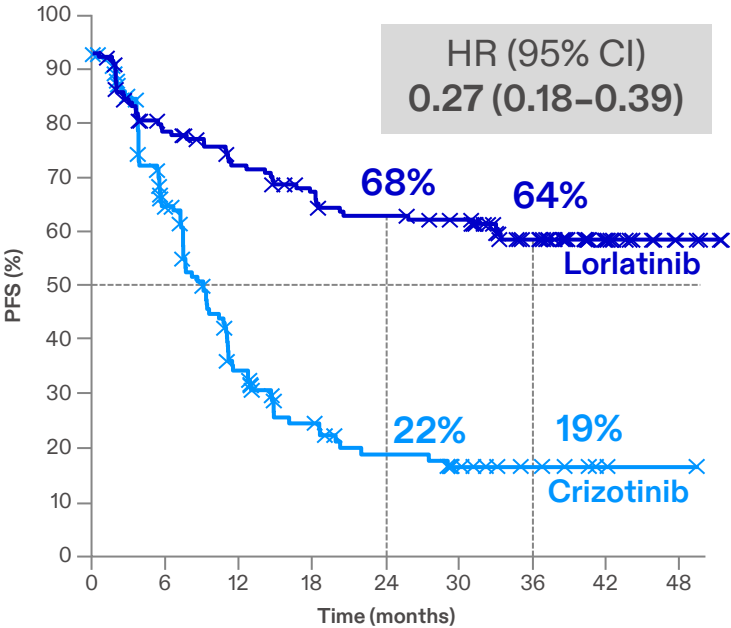


HR for time to IC progression for lorlatinib vs crizotinib.
 The secondary endpoint of IC time to progression was not part of the statistical testing hierarchy. Results are presented descriptively. Analysis was performed at median follow-up at 36.7 and 29.3 months for patients on lorlatinib and crizotinib, respectively.
 ClinicalTrials.gov : NCT03052608
 1. Solomon BJ, et al. *Lancet Respir Med*. 2023.
 CI, confidence interval; HR, hazard ratio; IC, intra-cranial.

LORBRENA: 3-Year PFS Data Support Potential Standard of Care for 1L ALK+ NSCLC

CROWN (lorlatinib)⁴

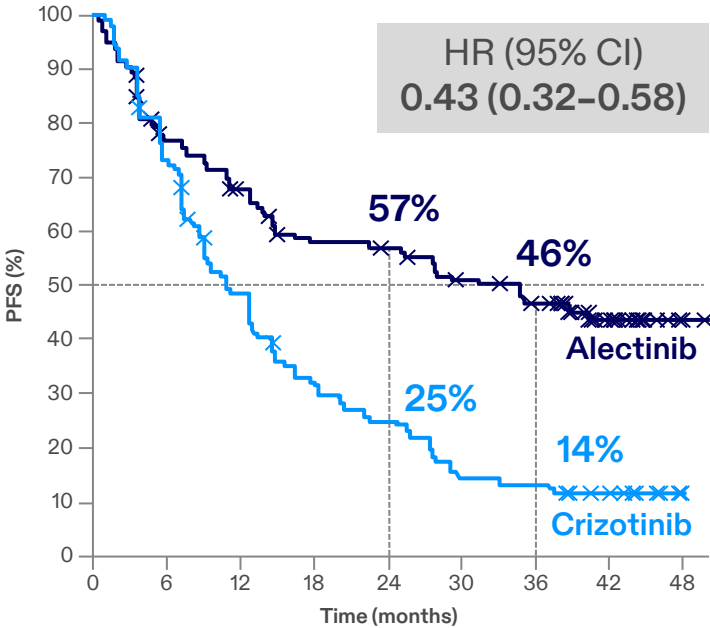
Median duration of follow-up:
lorlatinib: 36.7 months; crizotinib: 29.3 months



No. at risk									
Lorlatinib	149	118	105	95	88	83	50	23	4
Crizotinib	147	85	40	25	17	11	6	2	1

ALEX (alectinib)¹

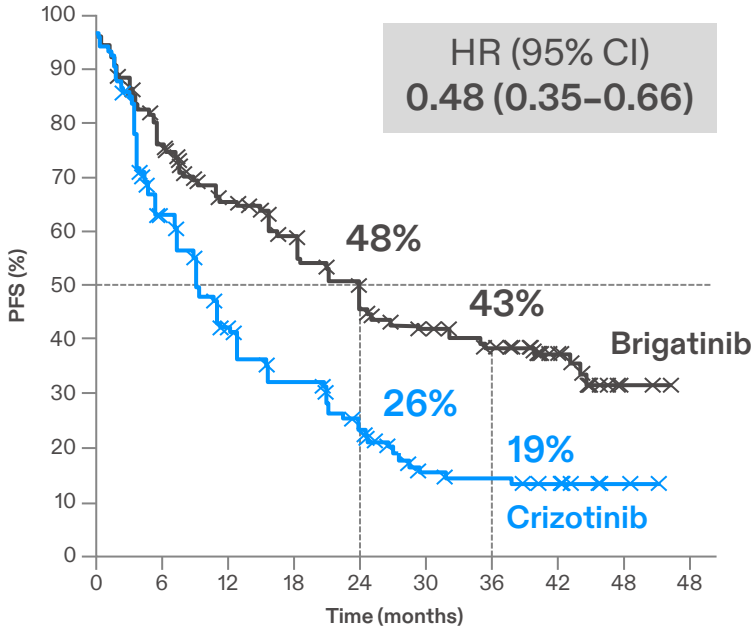
Median duration of follow-up:
alectinib: 37.8 months; crizotinib: 23.0 months



No. at risk									
Alectinib	152	113	98	81	79	69	61	39	3
Crizotinib	151	104	65	43	33	19	17	11	NE

ALTA-1L (brigatinib)^{2,3}

Median duration of follow-up:
brigatinib: 40.4 months; crizotinib: 15.2 months



No. at risk									
Brigatinib	137	97	84	75	59	53	47	30	2
Crizotinib	138	79	49	37	26	18	17	8	2

No head-to-head trials have been conducted among these medicines. Definitive conclusions cannot be drawn across results from different clinical studies

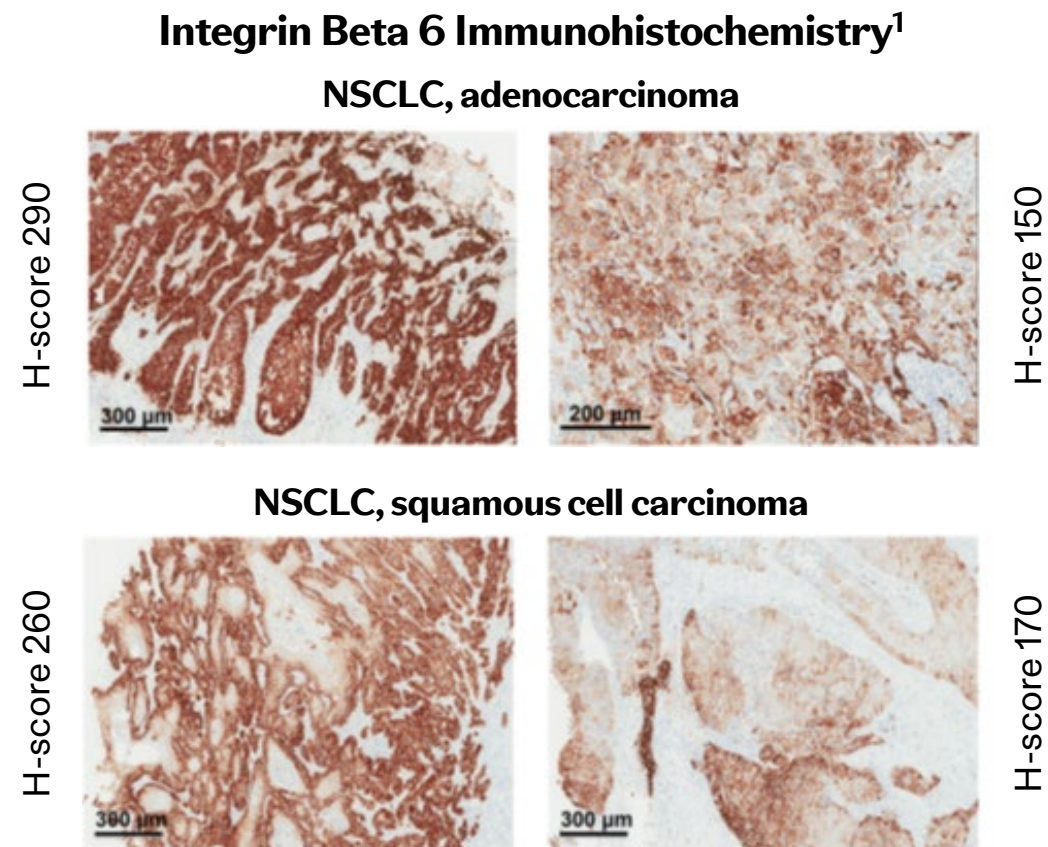
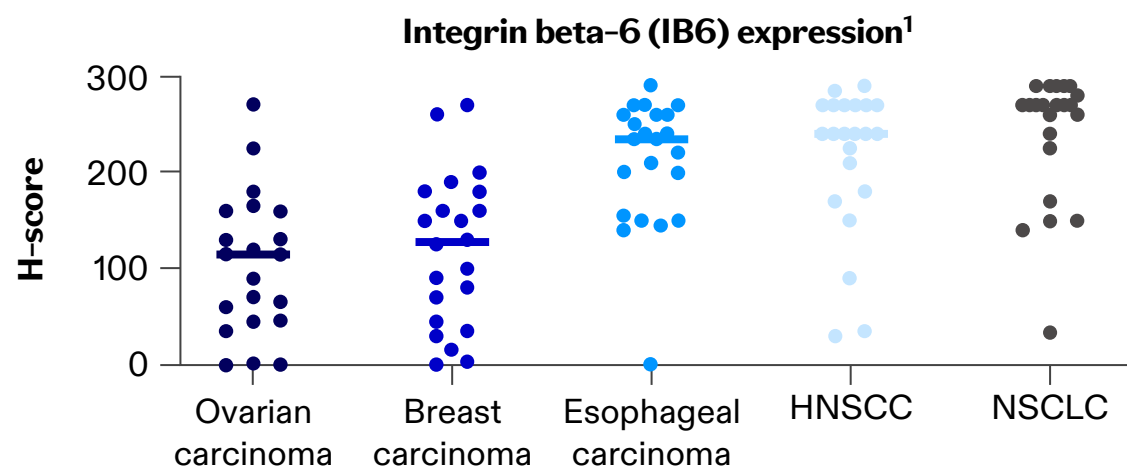
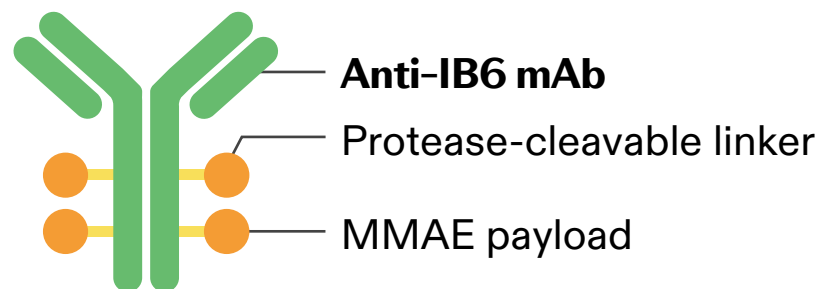


Each product has a risk/benefit profile. See each product's full prescribing information for safety and adverse event information. ALTA-1L and CROWN data are per Independent Review Committee assessment; ALEX data are Investigator-assessed PFS.
ClinicalTrials.gov: NCT03052608.
1. Mok T, et al. *Ann Oncol*. 2020; 2. Camidge DR, et al. *J Clin Oncol*. 2020; 3. Camidge DR, et al. *J Thorac Oncol*. 2021; 4. Solomon BJ, et al. *Lancet Respir Med*. 2023.
ALK, anaplastic lymphoma kinase; CI, confidence interval; HR, hazard ratio; NE, not evaluable; NSCLC, non-small cell lung cancer; PFS, progression-free survival.

5-Year CROWN Data Will Be Presented at an Upcoming Medical Conference in 2024



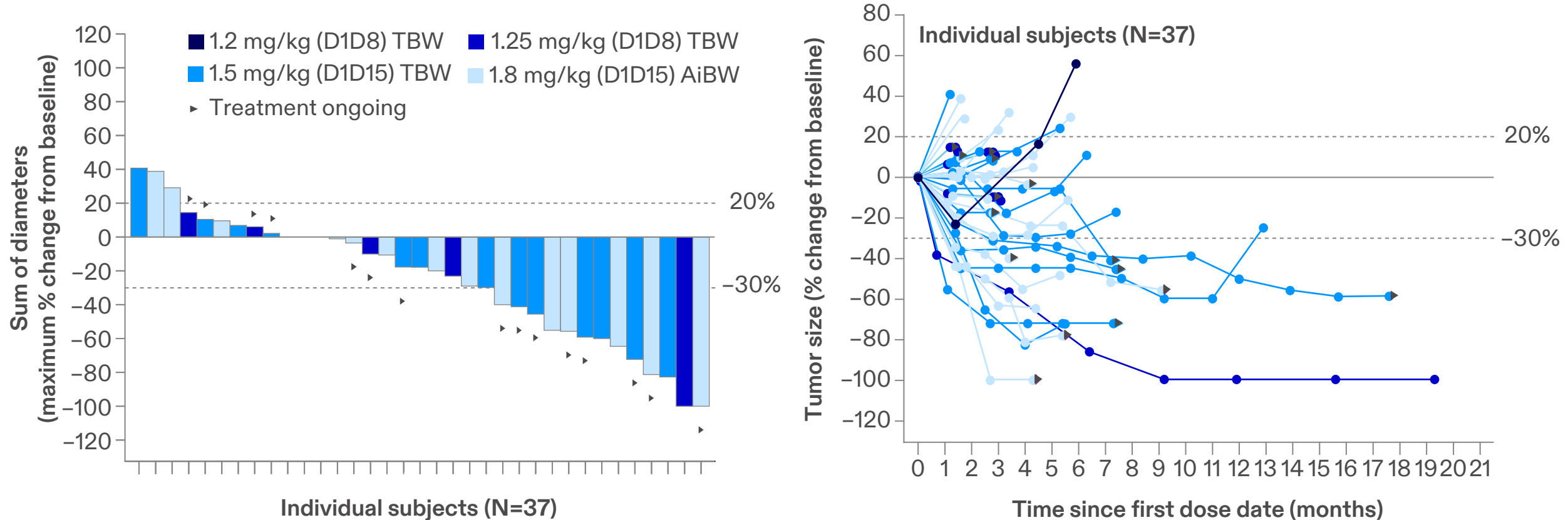
Sigvotatug Vedotin (IB6 ADC): First-in-Class Vedotin ADC



Targets integrin beta-6 (IB6), overexpressed in a range of solid tumors, including NSCLC
 Antibody engineered for high target selectivity, limiting binding to other integrins



Sigvotatug Vedotin (IB6 ADC): Encouraging Activity in Non-Squamous NSCLC



ORR at the 1.8 mg/kg AiBW 2Q4W dose: 31.3% (n=16)

FDA and EU health authorities agreed with recommended dose regimen

¹Data on file. DCO: June 23, 2023.

ClinicalTrial.gov: NCT04389632.

2Q4W, twice every 4 weeks; ADC, antibody-drug conjugate; AiBW, adjusted ideal body weight; EU, European Union; IB6, integrin beta-6; NSCLC, non-small cell lung cancer; ORR, objective response rate; TBW, total body weight.

Sigvotatug Vedotin (IB6 ADC): Pivotal Program Strengthened by Learnings from Evolving Phase 1 Data

B6A-002 Study Design

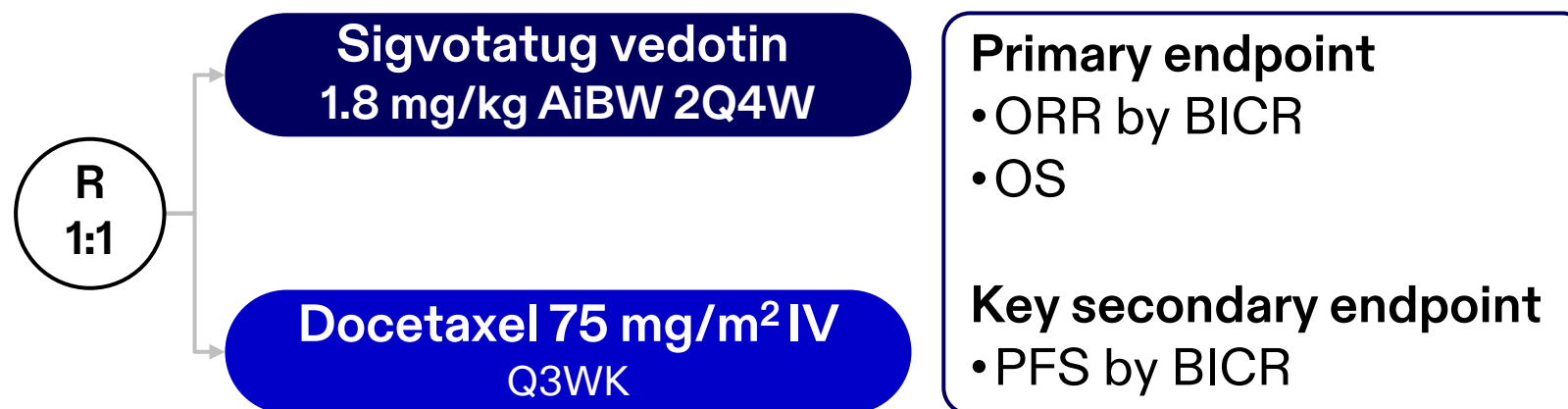
Est. US Epi: ~50K¹

Eligibility

Locally advanced, unresectable, or metastatic NSCLC

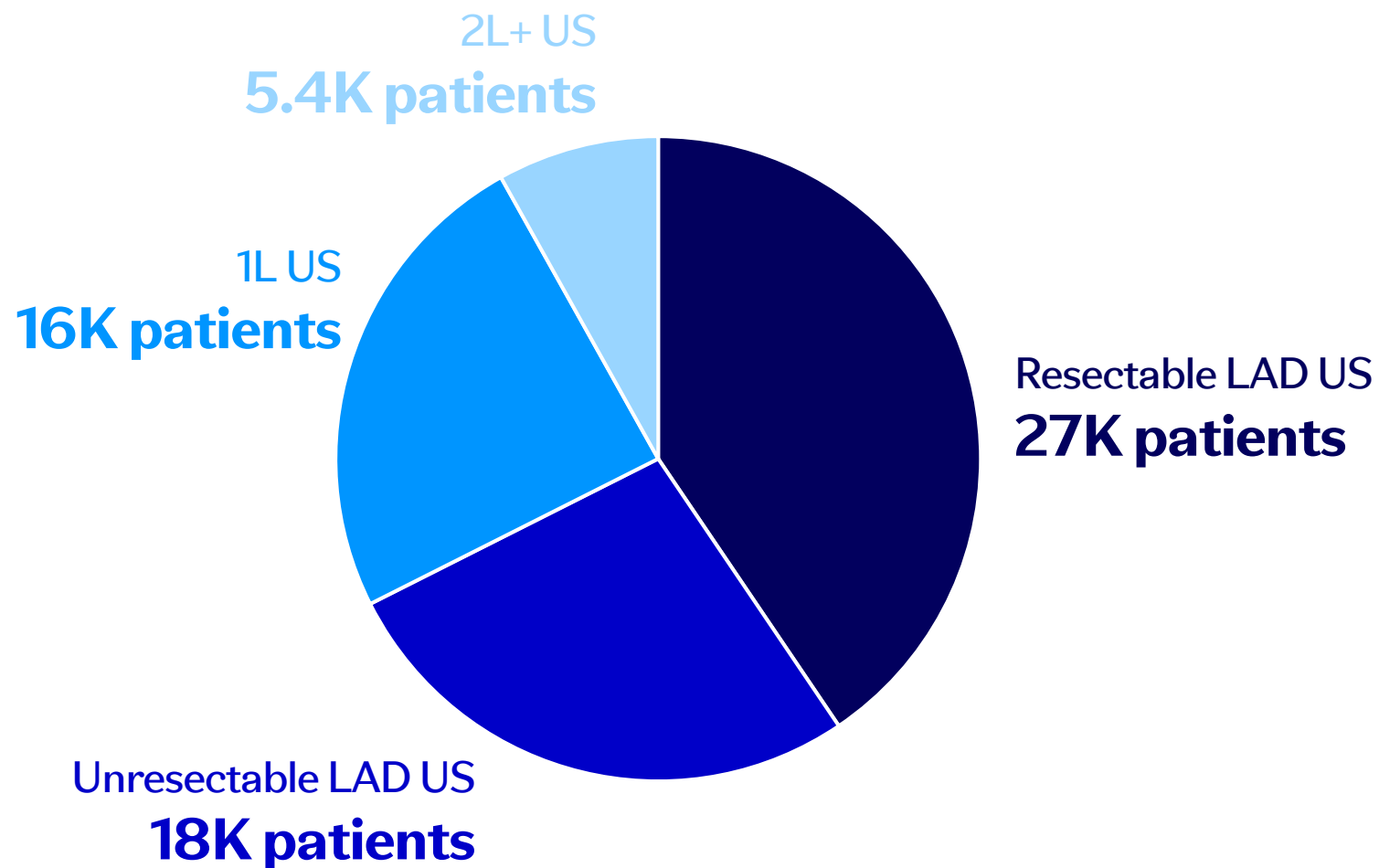
No prior taxane in LA/m setting

Non-squamous histology



Global Phase 3 trial enrolling, focused in 2–3L taxane-naïve non-squamous NSCLC
Anticipated readout 2026/2027

HNSCC: Broad Opportunities to Address Unmet Need Across Patient Segments ^{1,2}



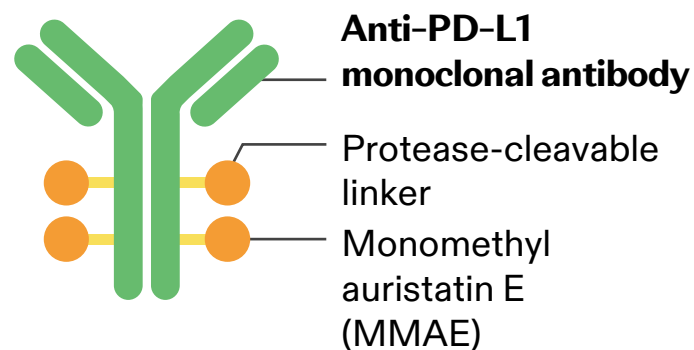
Multiple shots on goal in HNSCC across portfolio

Opportunities across multiple segments including earlier lines of therapy

Potential for clinical synergy with ADC + PD-1 combinations

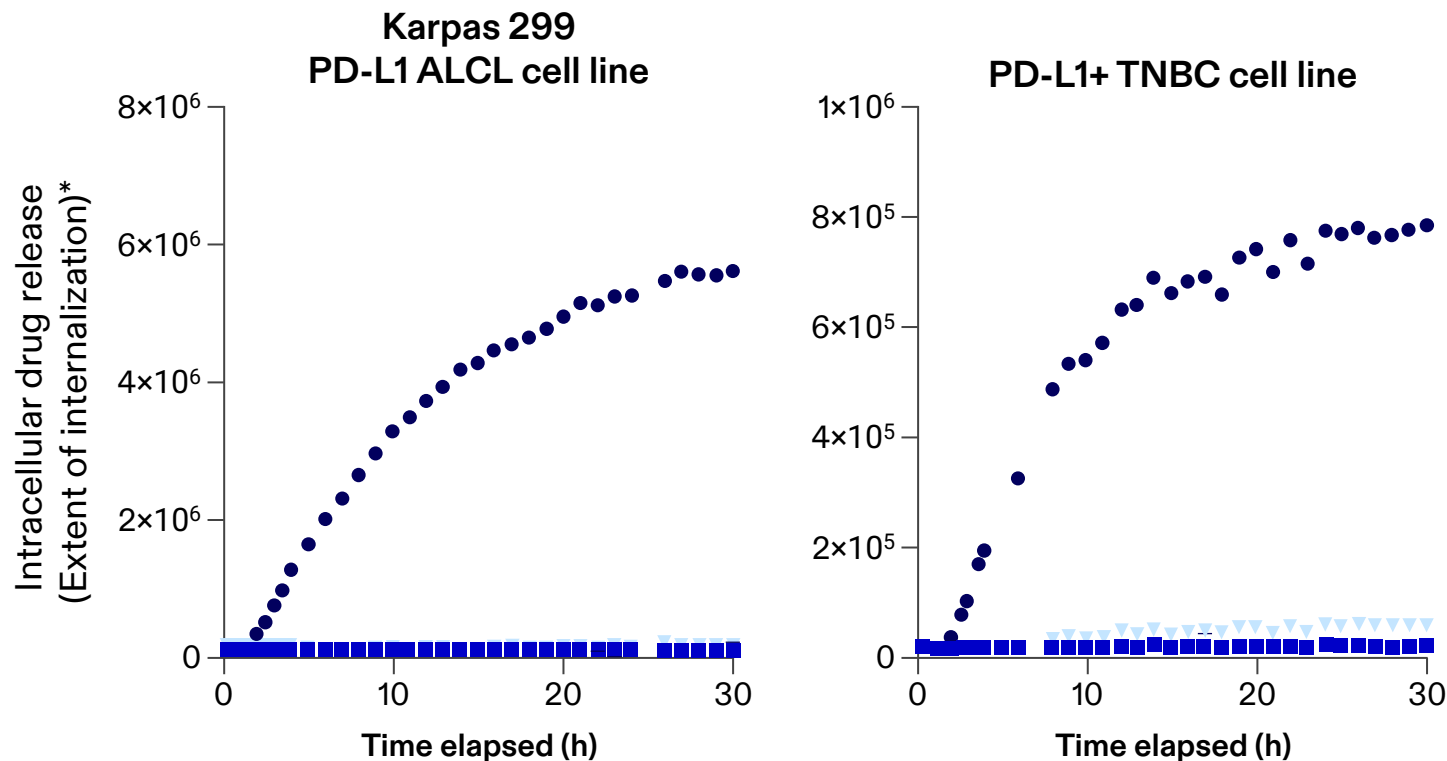
¹ Pfizer internal analysis; ² Cancer.net. <https://www.cancer.net/cancer-types/head-and-neck-cancer/statistics>.
ADC, antibody-drug conjugate; HNSCC, head and neck squamous cell carcinoma; LAD, locally advanced disease; PD-1, programmed cell death protein-1.

PF-08046054 (PD-L1 ADC): First-in-Class PD-L1-Targeting Vedotin ADC



Achieves faster internalization and proteolytic cleavage due to antibody engineering compared to approved PD-L1 monoclonal antibodies¹

Activity observed in low/heterogeneous PD-L1 expressing preclinical models¹



- Seagen PD-L1 mAb QF conjugate
- Atezolizumab QF conjugate
- ▲ Avelumab QF conjugate
- ▼ Durvalumab QF conjugate
- ◆ Non-binding antibody QF conjugate

* measured as fluorescence upon release of the surrogate fluorophore payload.

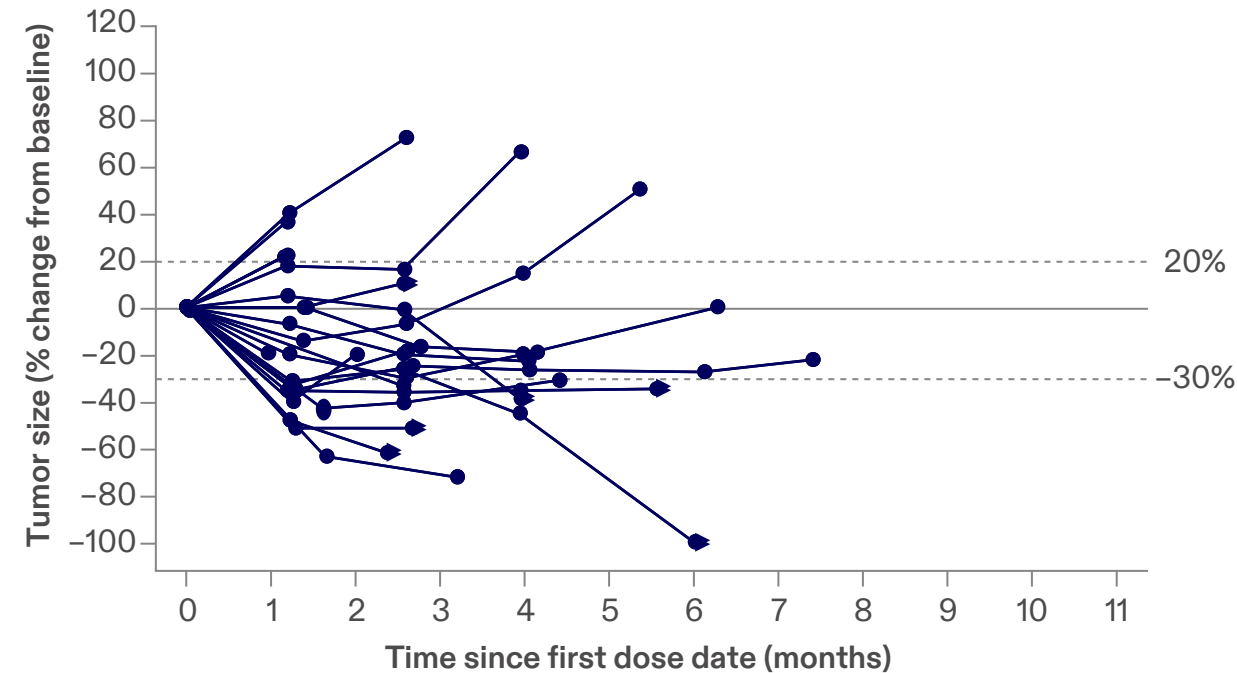
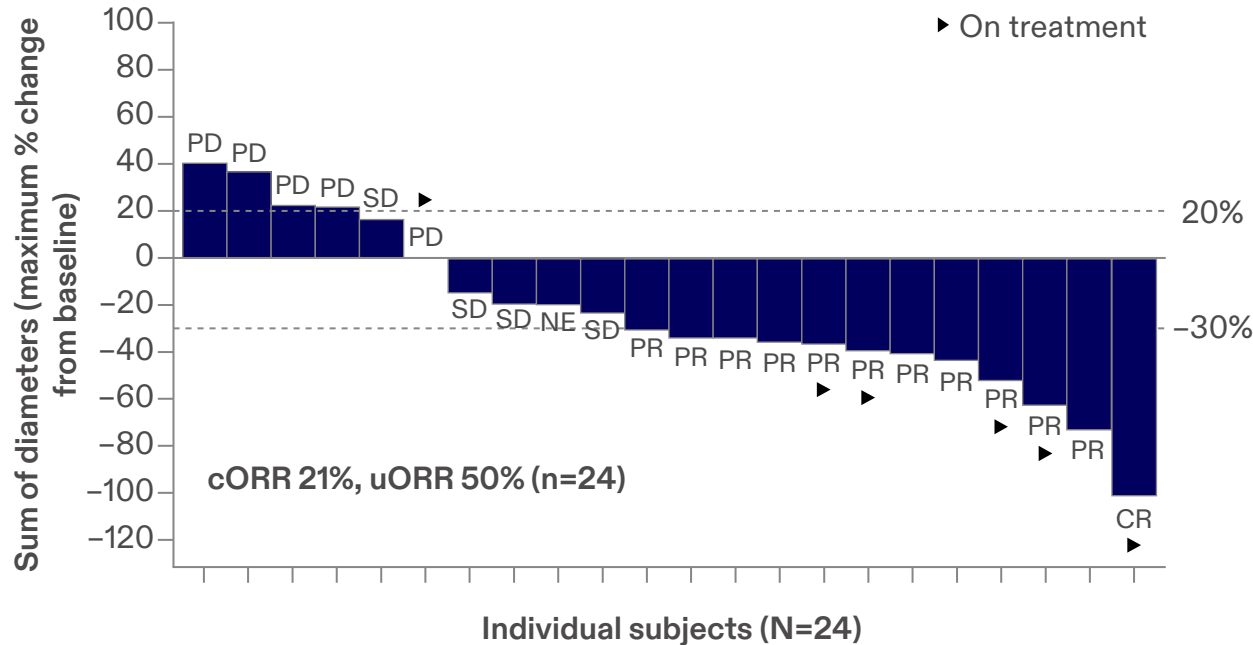
¹ Kwan BH, et al. *J Immunother Cancer*, 2021.

ADC, antibody-drug conjugate; ALCL, anaplastic large cell lymphoma; mAb, monoclonal antibody; MMAE, monomethyl auristatin E; PD-L1, programmed death-ligand 1; TNBC, triple-negative breast cancer.



PF-08046054 (PD-L1 ADC): Compelling Preliminary Efficacy in Patients With PD-L1+ HNSCC

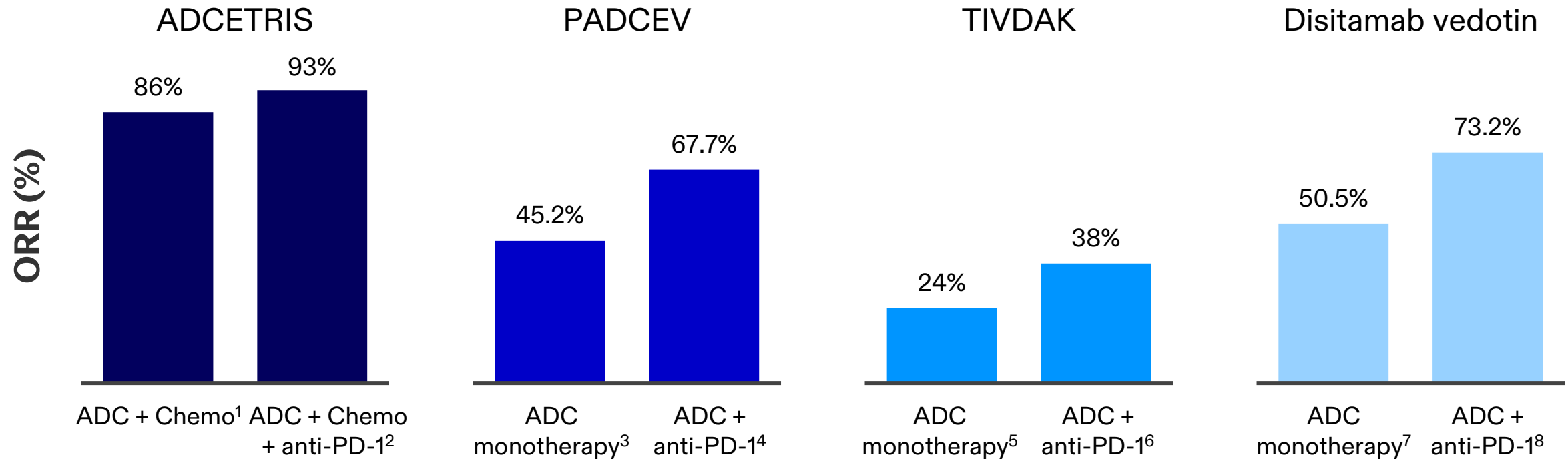
HNSCC subjects in dose escalation ≥ 1.25 mg/kg¹



Additional data, including in other PD-L1+ tumors to be presented at a medical conference in 2H24, will inform next steps in development

PD-1 combo cohort included in Phase 1 trial

Vedotin ADCs Demonstrate Potential Clinical Synergy with Anti-PD-1, Driving Development into Earlier Lines of Therapy for Sigvotatug Vedotin and PD-L1 ADC



Vedotin ADCs combinable with immune checkpoint inhibitors

Enhanced clinical benefit has been seen across multiple combination studies

Frontline anti-PD-1 combo cohort ongoing with sigvotatug vedotin and planned with PD-L1 ADC

Thoracic Cancer

Key near-term catalysts

(anticipated through 1H 2025)

Phase 3 start

Sigvotatug vedotin
2L-3L NSCLC



5-year PFS/OS

LORBRENA
CROWN
5-year PFS/OS

Data-driven opportunities

PD-L1 ADC
PD-L1 expressing tumors

Key longer-term catalysts

(anticipated 2H 2025 and beyond)

Phase 3 start

Sigvotatug vedotin*
1L NSCLC

Phase 3 readouts

Sigvotatug vedotin
2L-3L NSCLC

Sigvotatug vedotin*
1L NSCLC



Oncology Innovation Day

Q&A

02.29.2024

Breast Cancer

Despite Treatment Advancements, Breast Cancer Remains a Leading Cause of Death

~330K

Estimated new US cases in 2023¹

~44K

Estimated US deaths in 2023²

Desire for therapies with enhanced
efficacy
and improved
tolerability

~\$30B

Estimated global market size in 2023³

~\$60B

Forecasted global market size in 2030³

¹Adapted from US CancerMPact Patient Metrics, Cerner Enviza (2023); ²SEER, ³Clarivate (DRG) Market Forecast (2023).

A fluorescence microscopy image of a cell, likely a breast cancer cell, showing a complex network of red and green filaments and a central blue/purple nucleus. The red filaments form a dense, fibrous structure around the nucleus, while the green filaments are more diffuse. The blue/purple nucleus is centrally located and appears to be the source of the other structures.

Expanding Our Portfolio in **Breast Cancer**

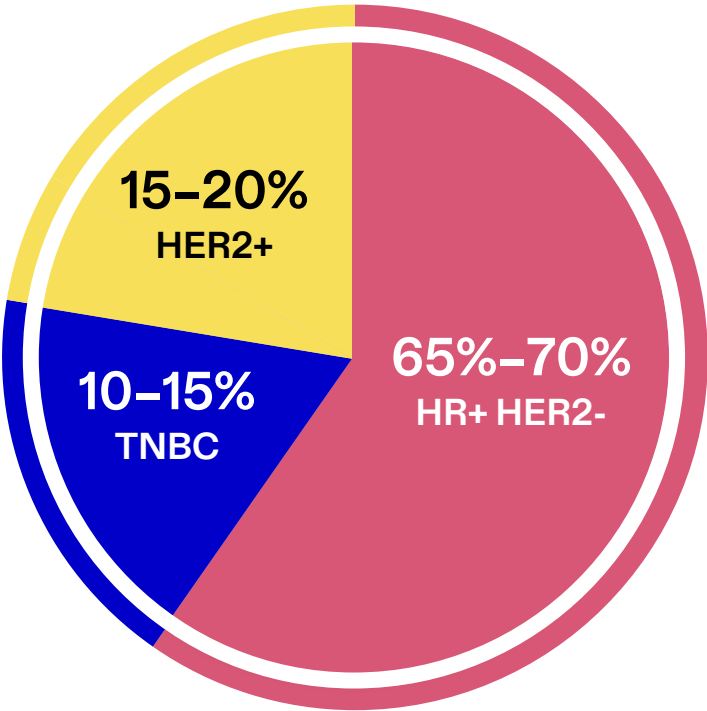
Roger Dansey

Chief Development Officer

Innovating With First-in-Class Molecules Targeting Novel Mechanisms

Agenda Topics

Breast Cancer: Collection of Multiple Diseases¹

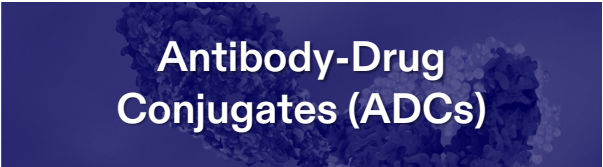


Clinical Stage	
Atirmociclib (PF-07220060) (CDK4 inhibitor)	
Vepdegestrant (PROTAC® ER Degradar)	
PF-07104091 (CDK2 inhibitor)	
PF-07248144 (KAT6 inhibitor)	

Medicines

palbociclib

tucatinib
50 mg | 150 mg tablets



Clinical Stage	
Disitamab vedotin (HER2)	
Felmetatug vedotin (B7H4 ADC)	

Advancing Next-Generation Therapies for HR+ Breast Cancer

Atirmociclib

Establish as next-generation
cell cycle inhibitor backbone

Vepdegestrant

Establish as next-generation
endocrine therapy backbone

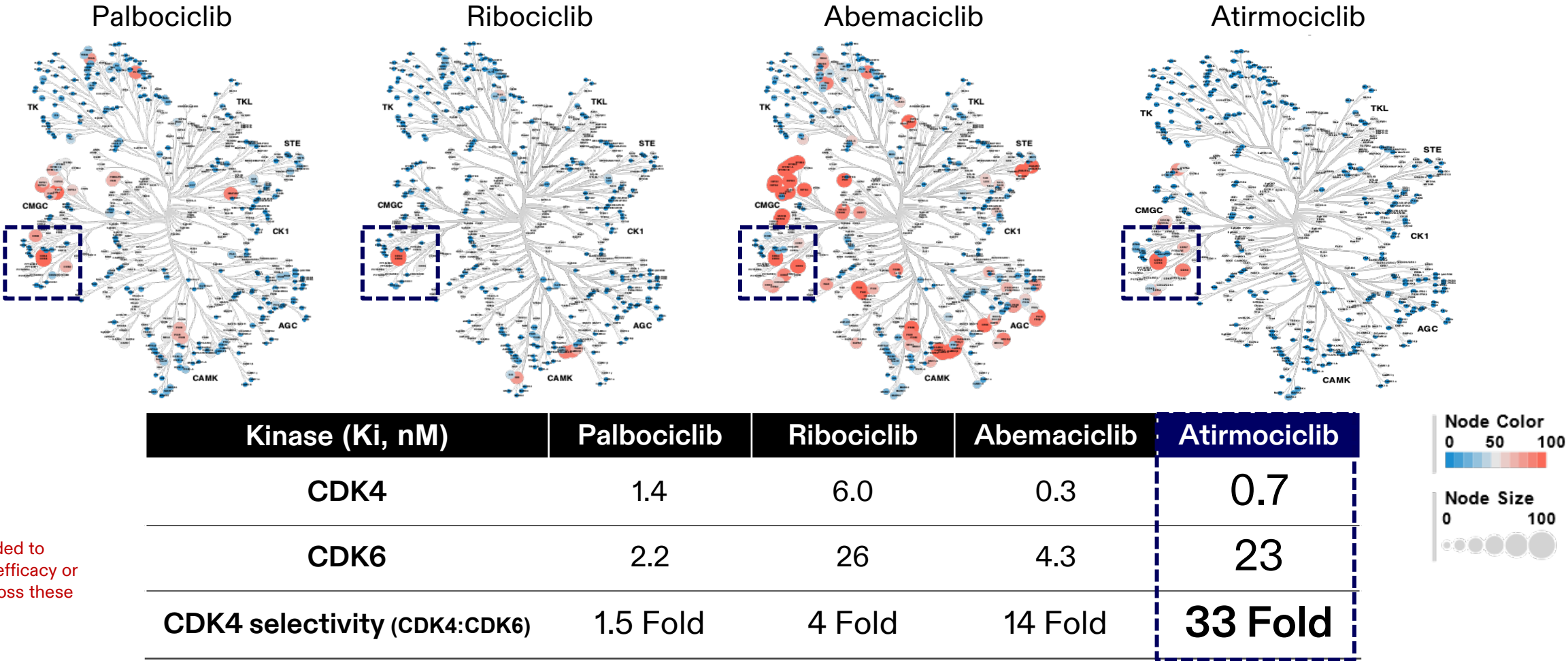
Comprehensive development program spanning treatment continuum underway

Post-CDK4/6i mBC

Front line mBC

Early BC

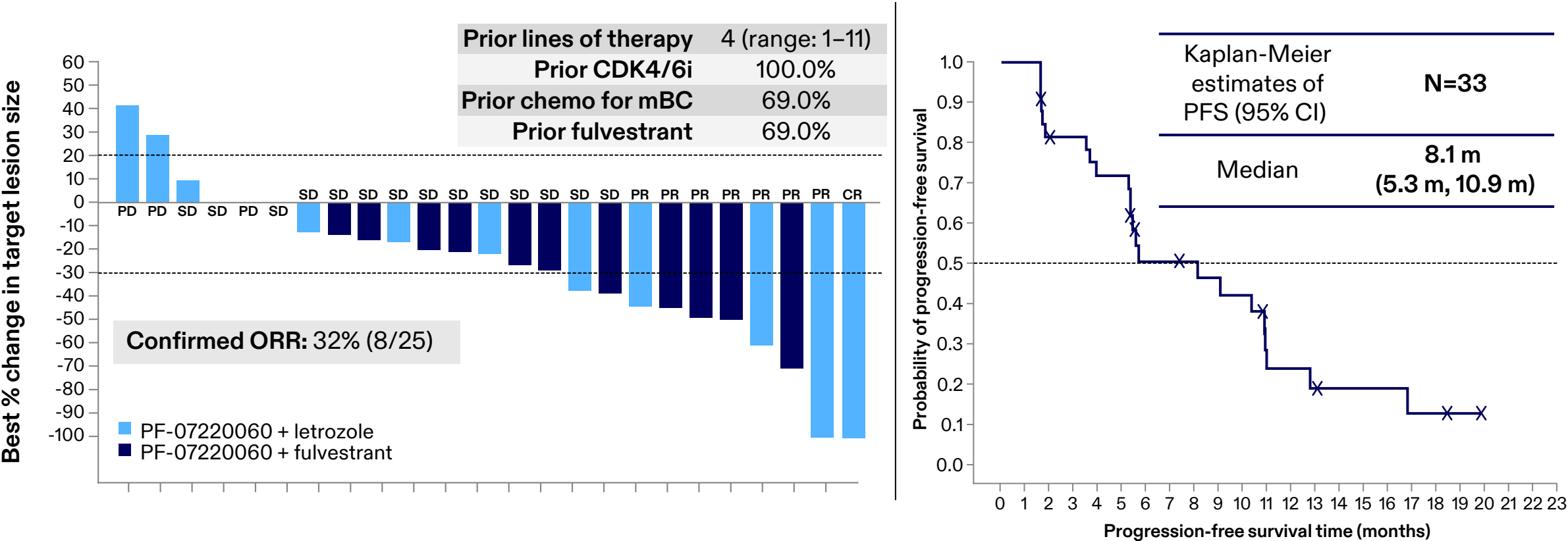
Atirmociclib: A Potential Best-in-Class, Highly Selective CDK4 Inhibitor



Not intended to
compare efficacy or
safety across these
molecules

Atirmociclib: Encouraging Efficacy in Heavily Pre-Treated Patients

CDK4i + AI Phase 1 Trial¹



Available therapies in this setting: ORR <10%, mPFS 3.8 months²

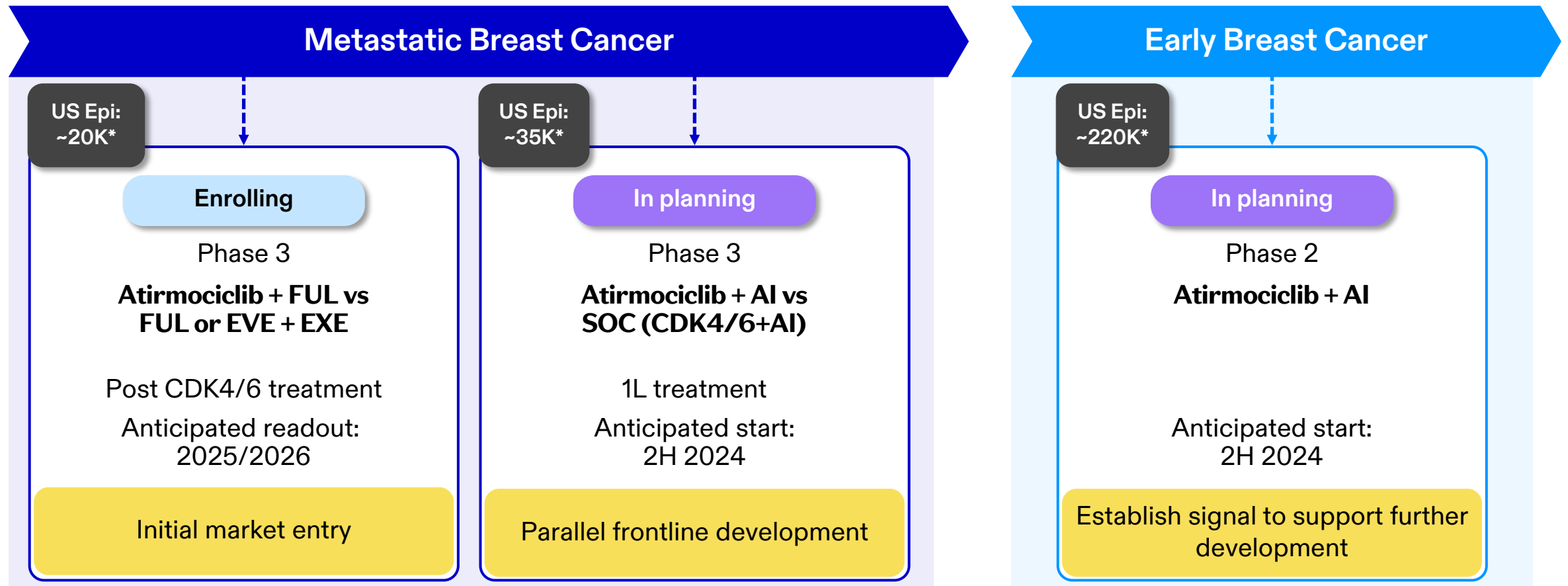
Atirmociclib: Potentially Differentiated Safety and Tolerability Profile

May Enable More Complete and Continuous Dosing Relative to CDK4/6 Inhibitors

Treatment-Related AEs	Atirmociclib + FUL ¹ (N=36)		Palbociclib + FUL ^{2,3,4} (N=345)		Ribociclib + FUL ^{5,6} (N=483)		Abemaciclib + FUL ^{7,8} (N=446)	
	All Grades %	Grade ≥3 %	All Grades %	Grade ≥3 %	All Grades %	Grade ≥3 %	All Grades %	Grade ≥3 %
Neutropenia	36	11	83	66	69	53	46	27
Diarrhea	19	0	24	0	29	<1	86	13
Dose reductions due to AE	8		34		33		43	
Drug discontinuation due to AE	3		4		9		16	

No head-to-head trials have been conducted among these medicines. Definitive conclusions cannot be drawn across results from different clinical studies.

Developing Atirmociclib Across Early and Late HR+ Treatment Settings

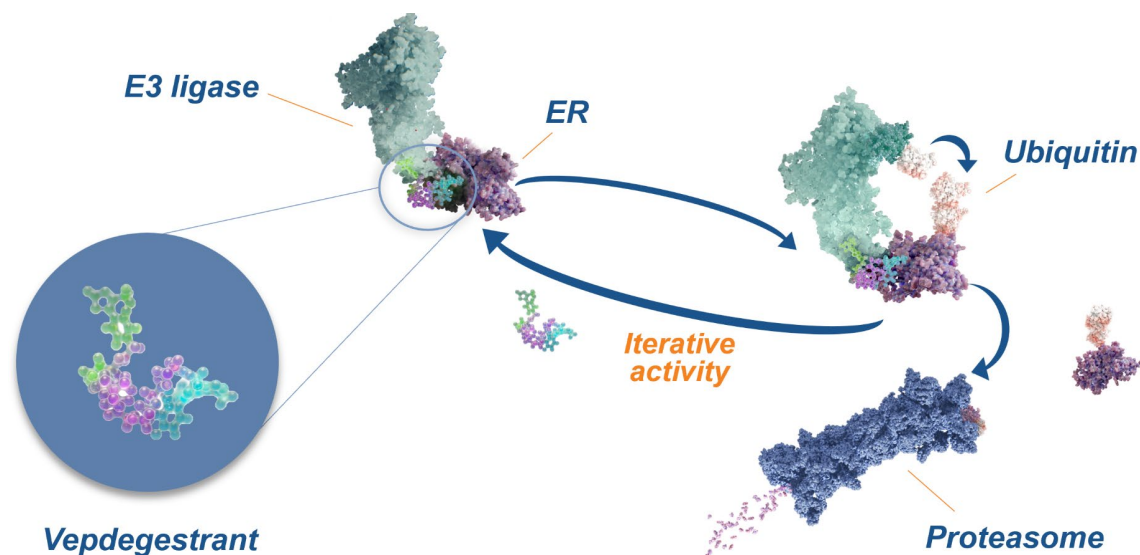


ClinicalTrials.gov: NCT06105632.

*Adapted from US CancerMPact Patient Metrics, Cerner Enviza (2023). Early breast cancer patient sizing to be refined based on final CDP strategy. AI, aromatase inhibitor; CDK4/6, cyclin dependent kinase 4/6; EVE, everolimus; EXE, exemestane; FUL, fulvestrant; SOC, standard of care.

Vepdegestrant: First PROTAC[®] ER-Degrader in Clinical Development

Mechanism of Action of Vepdegestrant¹



Vepdegestrant degrades wild-type and *ESR1*-mutant ER to directly inhibit signaling pathways

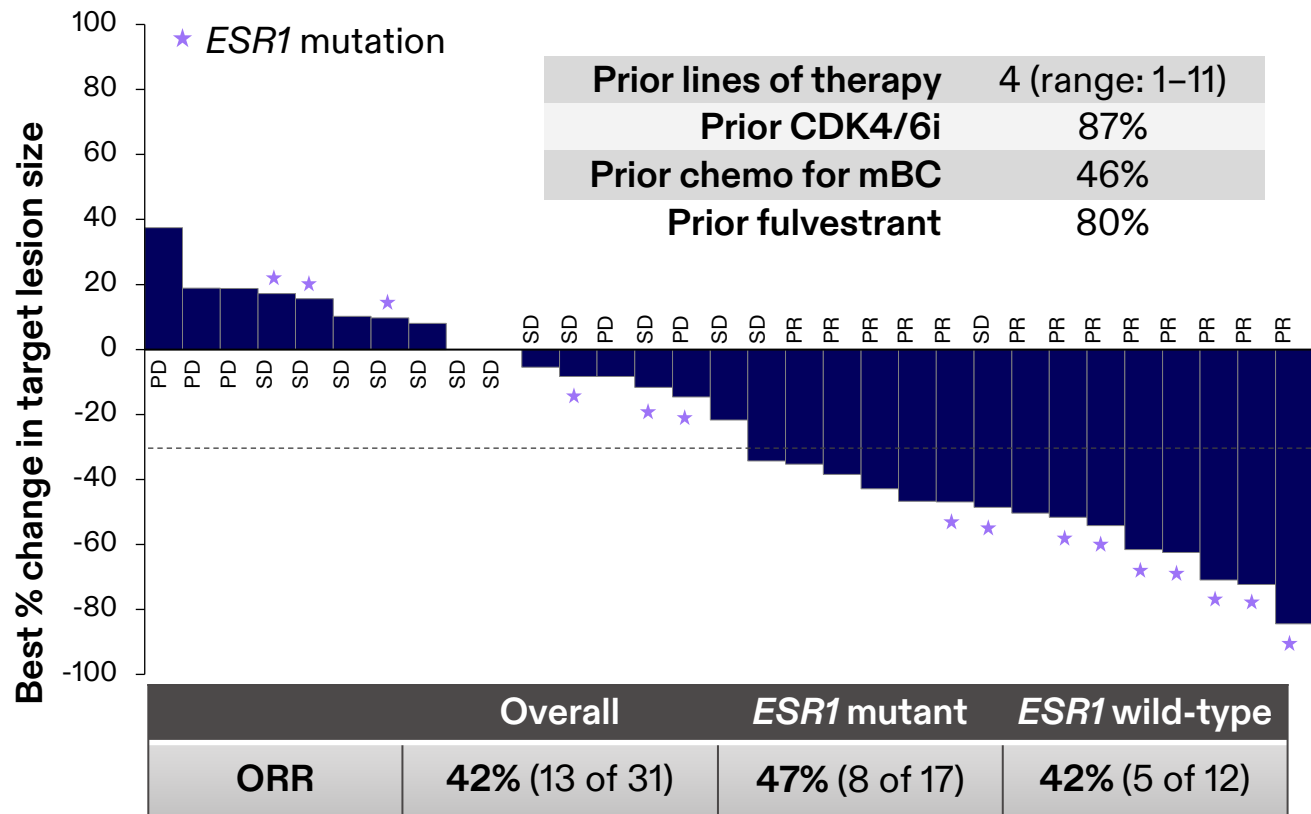
Consistent and compelling monotherapy data in heavily pre-treated patients, with favorable safety profile

¹San Antonio Breast Cancer Symposium December 6, 2023 - IR presentation.

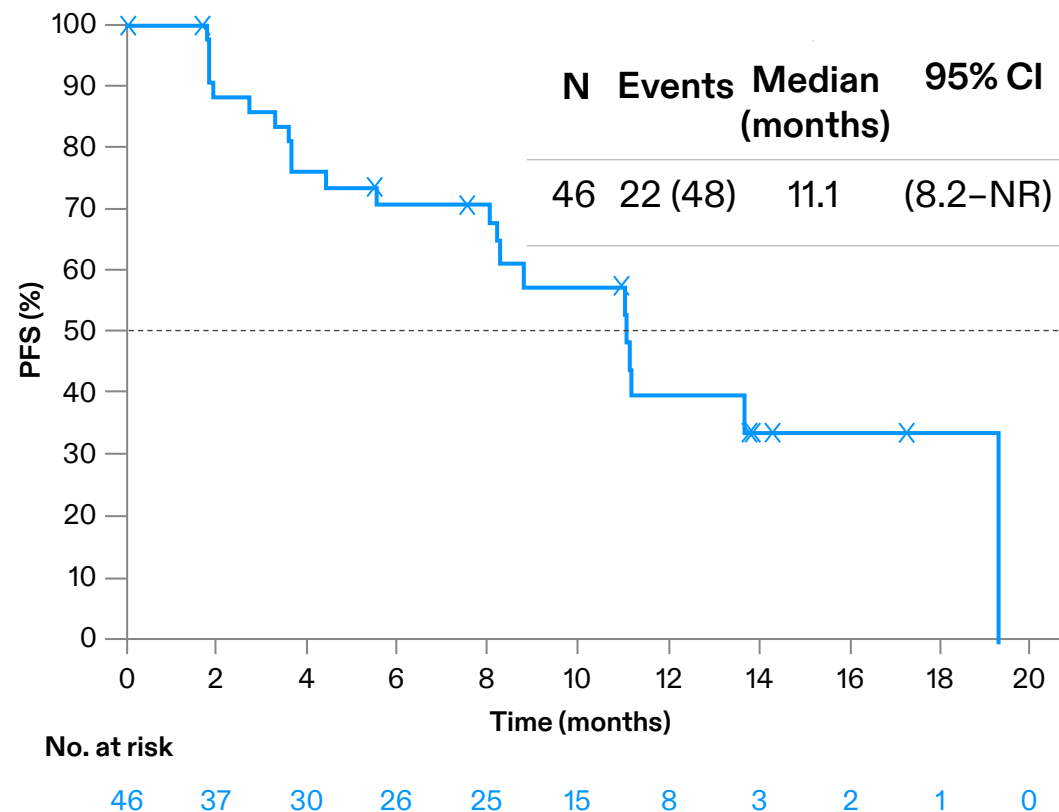
ER, estrogen receptor; *ESR1*, estrogen receptor 1 gene; HER2, human epidermal growth factor 2; PROTAC, proteolysis targeting chimera.

Vepdegestrant + IBRANCE: Compelling Antitumor Activity in Heavily Pre-Treated Patients

Vepdegestrant + IBRANCE Phase 1b Trial



Preliminary Analysis of PFS in all Patients



Available therapies in this setting: ORR <10%, mPFS 3.8 months¹

Vepdegestrant + IBRANCE: Manageable Safety and Tolerability, Dose Optimization for the Combination Ongoing

Most Common TRAEs related to either Vepdegestrant or IBRANCE ¹			
n (%)	Total (N=46) ^a		
	Any grade	Grade 3	Grade 4
Neutropenia	46 (100)	22 (48)	19 (41)
Fatigue	28 (61)	2 (4)	0
Decreased platelet count	23 (50)	4 (9)	1 (2)
Anemia	16 (35)	3 (7)	0

- Neutropenia managed with standard IBRANCE dose reductions
 - No febrile neutropenia
 - 3 of 46 patients discontinued IBRANCE due to neutropenia
- Dose-reduced IBRANCE associated with durable responses and long duration of treatment
- Safety profile consistent across all doses of vepdegestrant

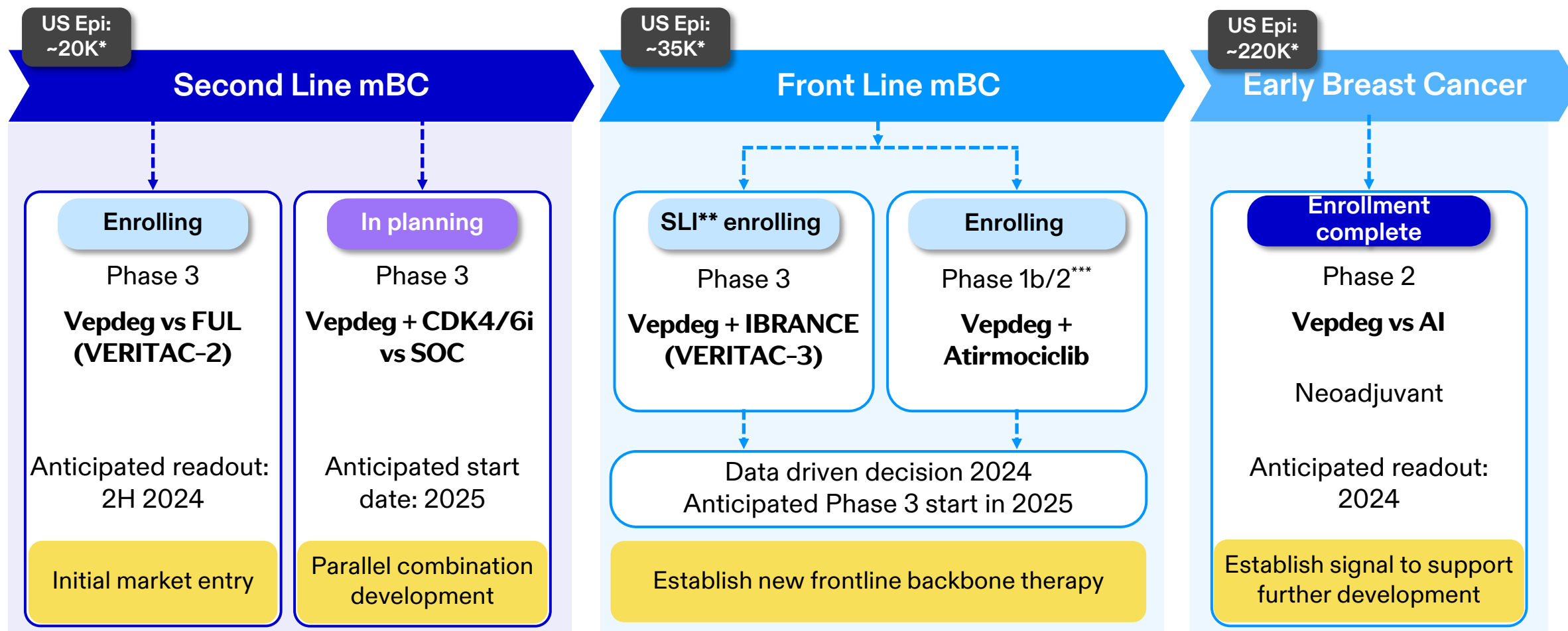
^aIncludes 2 patients who received vepdegestrant 180 mg QD and 3 patients who received vepdegestrant 400 mg QD.

¹San Antonio Breast Cancer Symposium December 6, 2023 - IR presentation.

ClinicalTrials.gov: NCT04072952.

NA, not applicable; QD, once daily; TRAE, treatment-related adverse event; WBC, white blood cell.

Developing Vepdegestrant as a Backbone ER-Targeting Therapy



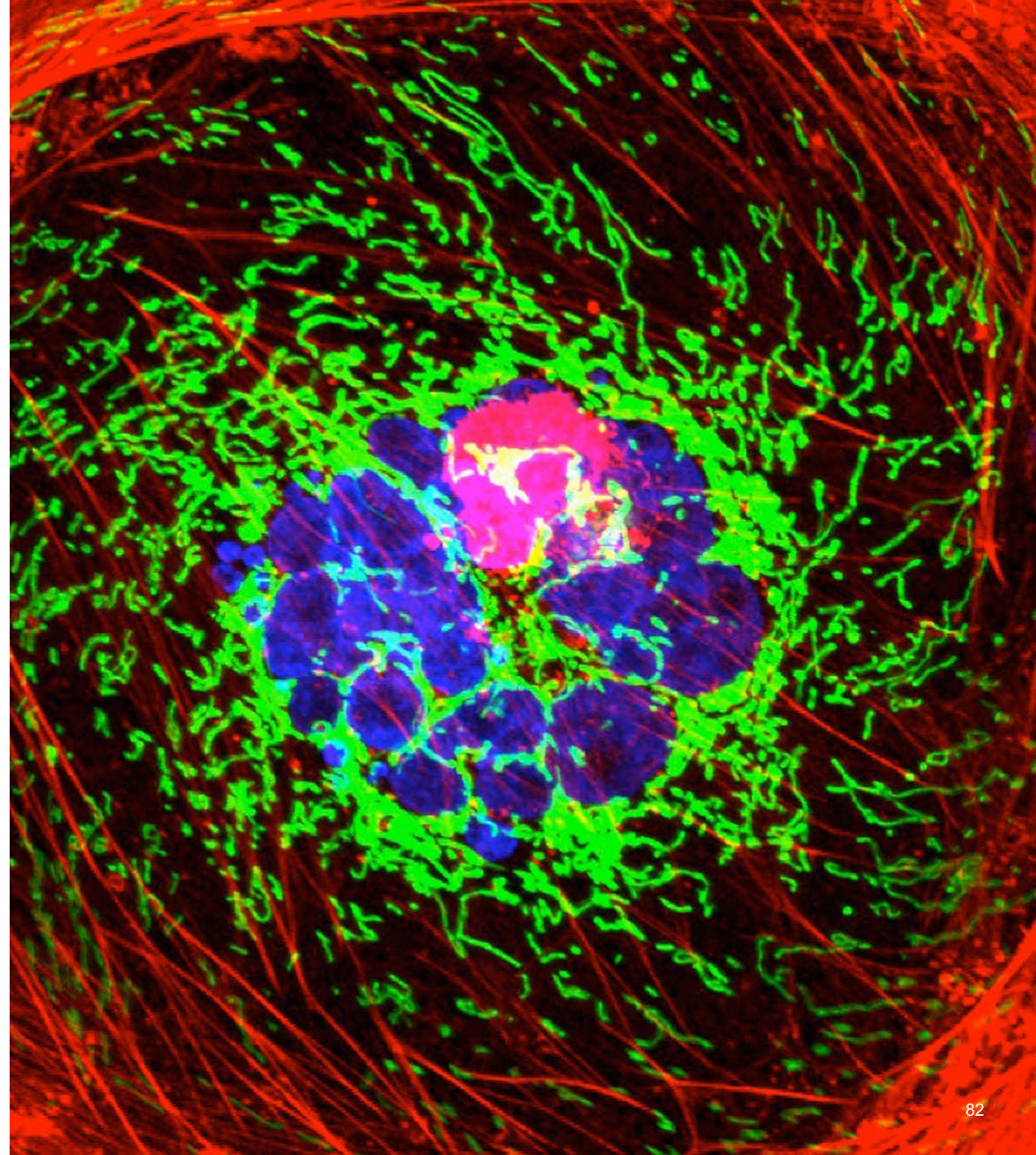
*Adapted from US CancerMPact Patient Metrics, Cerner Enviza (2023); **Study lead-in; ***enrolling 2L+ MBC patients to support tolerability & dose selection.

ClinicalTrials.gov : NCT05654623; NCT05909397; NCT06206837; NCT05549505.

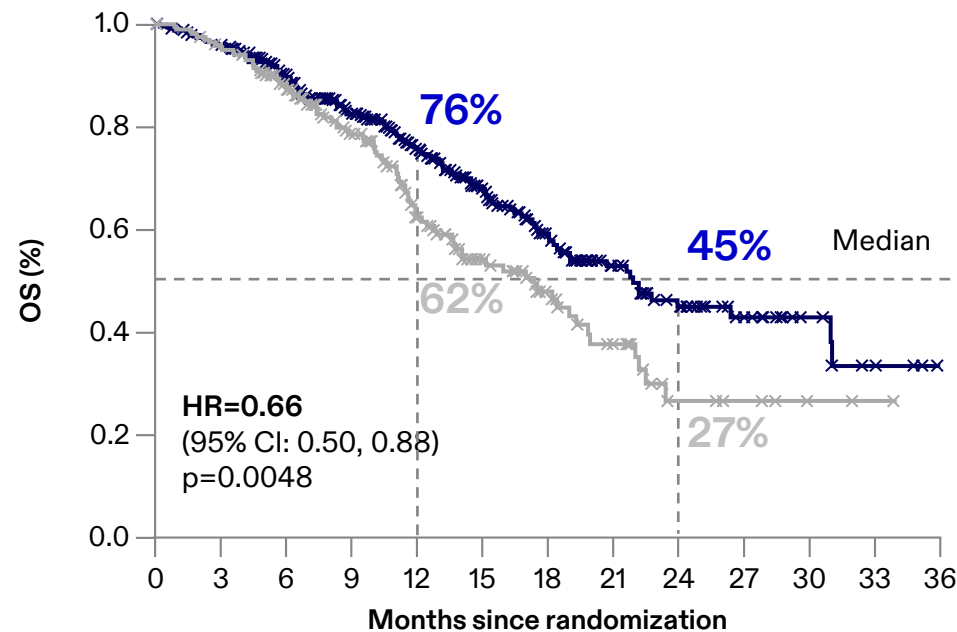
AI, aromatase inhibitor; CDK4/6i, cyclin dependent kinase 4/6 inhibitor; ER, estrogen receptor; FUL, fulvestrant; mBC, metastatic breast cancer; SOC, standard of care; vepdeg, vepdegestrant.

TUKYSA:

Best-in-Class TKI for
HER2+ Breast
Cancer

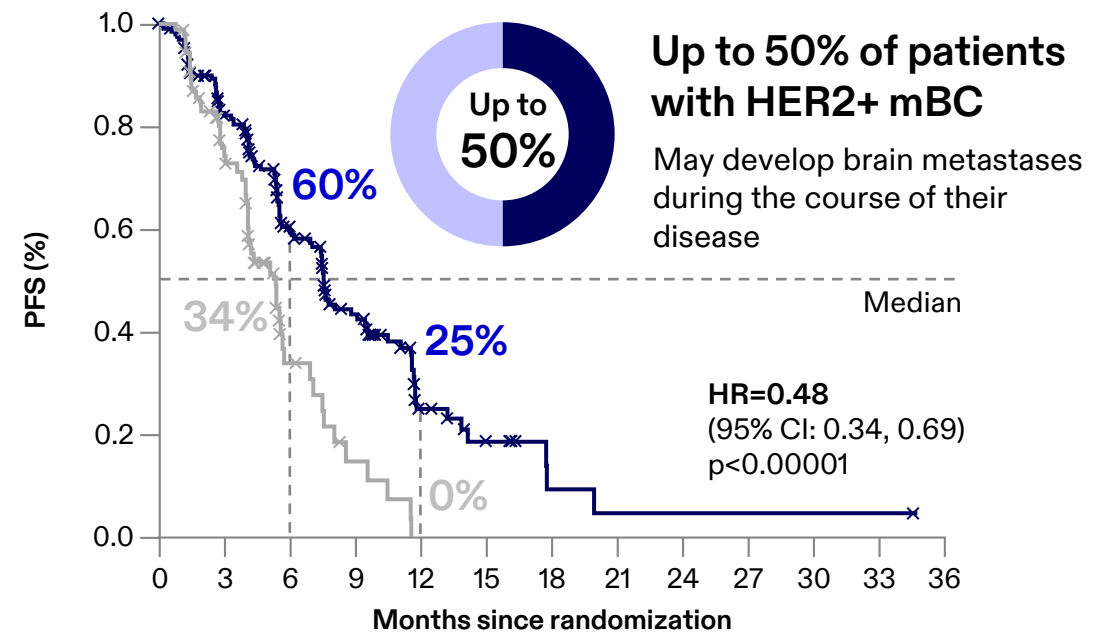


TUKYSA: Overall Survival Benefit and Strong CNS Activity in HER2+ Breast Cancer¹



Overall survival
N=612

Risk of death was reduced by
34%



PFS by BICR in patients with brain metastases
N=291

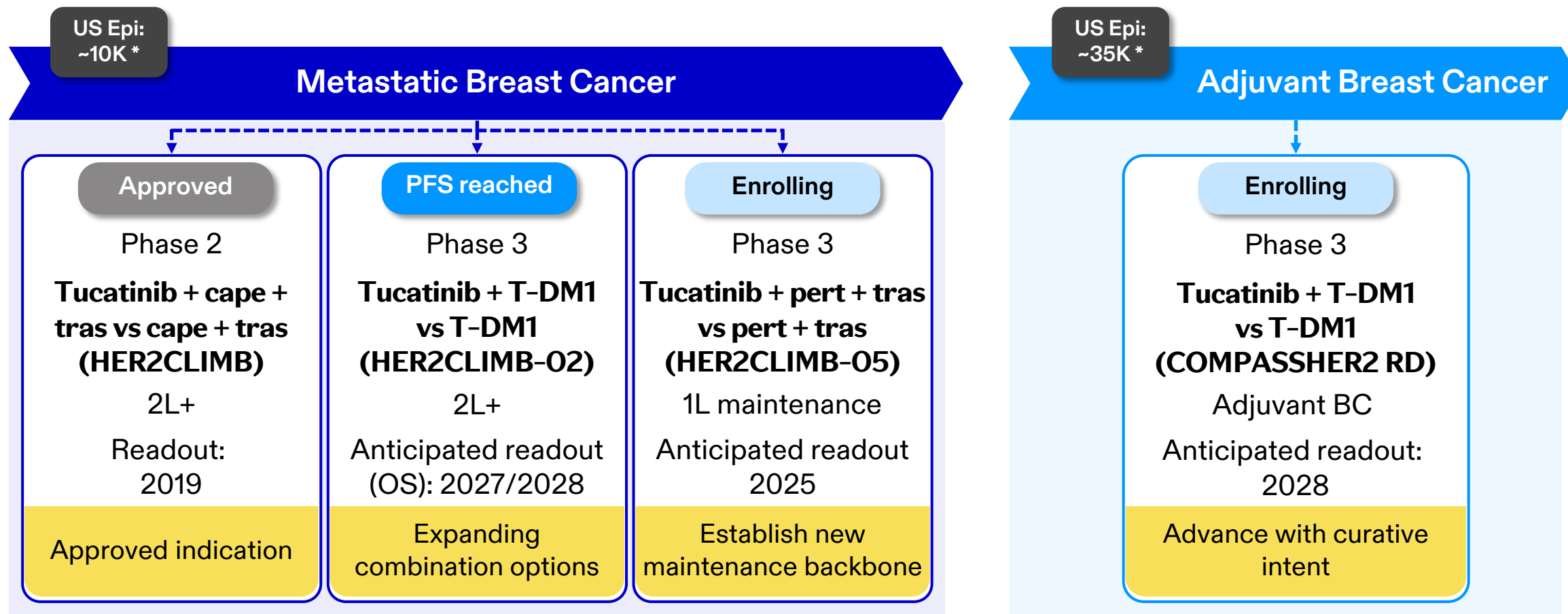
Risk of progression or death was reduced by
52%

ClinicalTrials.gov: NCT02614794.

¹Murthy RK, et al. *N Engl J Med*. 2020.

BICR, blinded independent central review; CI, confidence interval; CNS, central nervous system; HER2, human epidermal growth factor receptor 2; mBC, metastatic breast cancer; PFS, progression-free survival.

We Continue to Develop TUKYSA as a Backbone TKI in HER2+ Breast Cancer



*Adapted from US CancerMPact Patient Metrics, Cerner Enviza (2023).
ClinicalTrials.gov : NCT02614794; NCT03975647; NCT05132582; NCT04457596.
Cape, capecitabine; OS, overall survival; pert, pertuzumab; T-DM1, trastuzumab emtansine; tras, trastuzumab; BC, breast cancer.

Breast Cancer

Key near-term catalysts

(anticipated through 1H 2025)

Phase 3 starts

Atirmociclib + FUL
2L HR+/HER2- mBC ✓

Atirmociclib + AI*
1L HR+/HER2- mBC

Phase 3 readouts

IBRANCE
HER2+ mBC

Vepdegestrant
2L ER+ mBC

Key longer-term catalysts

(anticipated 2H 2025 and beyond)

Phase 3 starts

Vepdegestrant +
atirmociclib*
1L HR+/HER2- mBC

Data-driven opportunities

Atirmociclib (eBC)
Vepdegestrant (eBC)
Felmetatug vedotin
Disitimab vedotin (post-Enhertu)
CDK2i
KAT6i

Phase 3 readouts

TUKYSA
1L HER2+ maintenance
2L/3L HER2+ mBC
HER2+ adjuvant BC

Atirmociclib + AI*
1L HR+/HER2- mBC

Atirmociclib + FUL
2L HR+/HER2- mBC

Vepdegestrant +
Atirmociclib/IBRANCE*
1L HR+/HER2- mBC

*Trial in planning.

Studies are event-driven, and timelines are subject to change.

AI, aromatase inhibitor; BC, breast cancer; CDK2i, cyclin dependent kinase 2 inhibitor; CDK4/6i, cyclin dependent kinase 4/6 inhibitor; FUL, fulvestrant; HR+, hormone receptor-positive; HER2, human epidermal growth factor receptor 2; HER2+, HER2-positive; HER2-, HER2-negative; KAT6i, lysine acetyltransferase 6 inhibitor; mBC, metastatic breast cancer.

The background of the slide is a deep red color, populated with numerous 3D-rendered red blood cells. Scattered throughout this field are four blue, irregularly shaped cells that represent cancer cells. These blue cells have a textured, bumpy surface and a translucent blue outer membrane. The overall composition suggests a focus on hematological malignancies.

Hematology— Oncology

Chris Boshoff

Chief Oncology Officer



See Slide 3, “Forward-Looking Statements, Non-GAAP Financial Information and Other Notices,” for important notices and information.

Pfizer Hematology-Oncology Portfolio:

Established Blockbuster and Expertise With Substantial Near & Long-Term Growth Opportunities

Today's Focus

Antibody-Drug Conjugates (ADCs)

Approved Medicines



Clinical Stage

PF-08046045:

CD-30 directed antibody-tripeptide MMAE conjugate

PF-08046044:

CD-30 directed antibody-TOPO1 conjugate*

IO Biologics Including Bispecific Antibodies

Approved Medicines



Clinical Stage

Maplirpaccept:

CD47-SIRPα fusion protein

PF-08046040:

Non-fucosylated CD70-directed antibody

Small Molecules

Approved Medicines



Reaching **22k+** patients in 2023**

*IND cleared; ** includes Adcetris and all approved Hematology-Oncology products.
Partnering company for ADCETRIS (Takeda); CD30 opportunities in NHL and HL will be data driven.
ADC, antibody-drug conjugate; IO, immuno-oncology; MMAE, monomethyl auristatin E; TOPO1, Type I topoisomerase.

Strengthened Capabilities With the Experience and Scale to Reach Every Patient



12+ years

Reaching more than 55K US patients since approval

More than

2x

increase

Commercial sales team promoting



Integrated

Field Medical Teams

Delivering world-class HCP scientific engagement

Expanding our breadth and depth with academic and community settings

Multiple Myeloma: Substantial Need for New Treatments to Drive Deeper and Longer Remission or Cure

~35K

Estimated new US cases in 2023¹

~13K

Estimated US deaths in 2023²

~\$29B

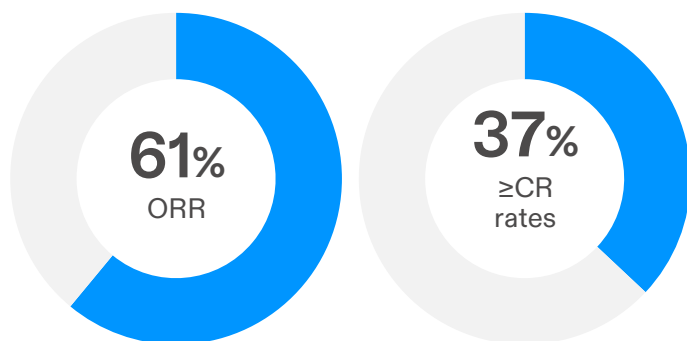
Estimated global market size in 2023³

~\$44B

Forecasted global market size in 2030³

1. Adapted from US CancerMPact Patient Metrics, Cerner Enviza (2023). (Total US MM Incidence); 2. US National Cancer Institute, Cancer Stat Facts: Myeloma.; 3. Clarivate (DRG) Market Forecast (2023).

ELREXFIO: Potential Bispecific of Choice



Deep responses¹

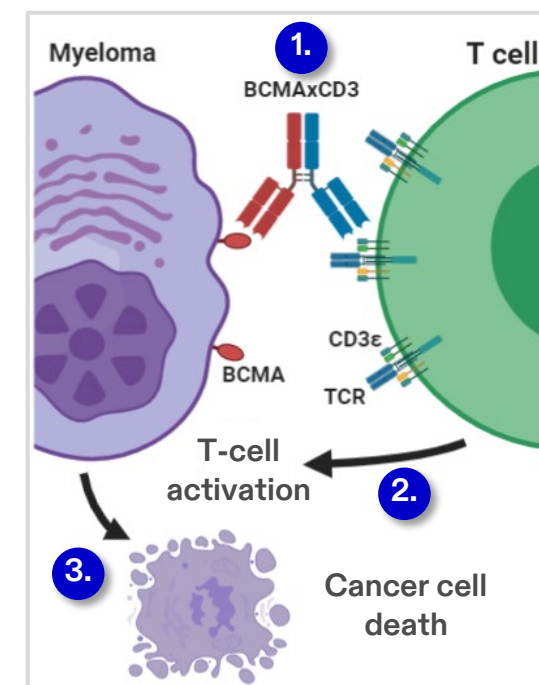
17.2 mo
mPFS

Subcutaneous
administration
with flat dosing

Convenient
flexible dosing
schedule

Predictable
CRS profile

Limited
hospitalization
time at start of
treatment

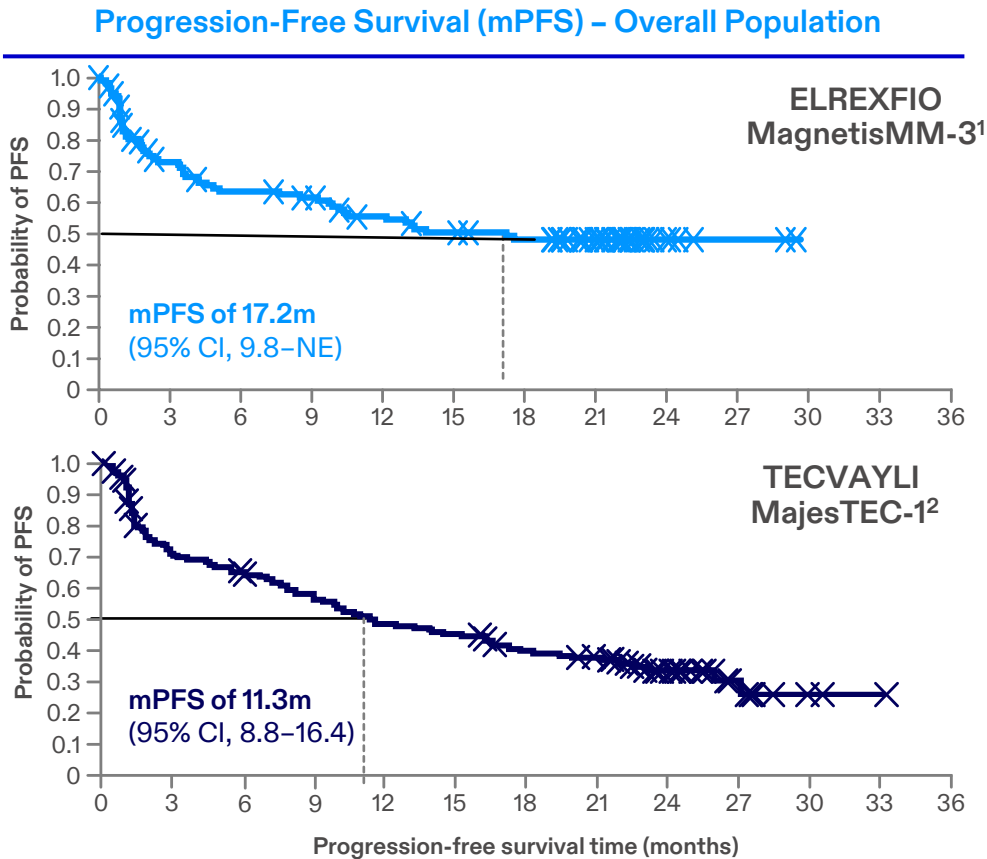


1. Bispecific antibody binds both T-cell & myeloma cell
2. Proximity to myeloma cell triggers T-cell activity
3. Myeloma cell killed by T-cell

1. Tomasson MH, et al. ASH 2023; Poster 2285; Based on 18-mo median follow-up data from MagnetisMM-3 (full Cohort A, N=123). BCMA, B cell maturation antigen; CR, complete response; CRS, cytokine release syndrome; mPFS, median progression-free survival; ORR, objective response rate.

ELREXFIO: Longest Reported mPFS Among BCMA Bispecific Antibodies

	Baseline Characteristics	
	ELREXFIO MagnetisMM-3 Cohort A (n=123) ¹	TECVAYLI MajesTEC-1 (N=165) ²
Age, median, years	68	64
ISS disease stage III, %	15	12
Extramedullary disease, %	32	17
Triple-class refractory, %	97	78
Penta-drug refractory, %	42	30

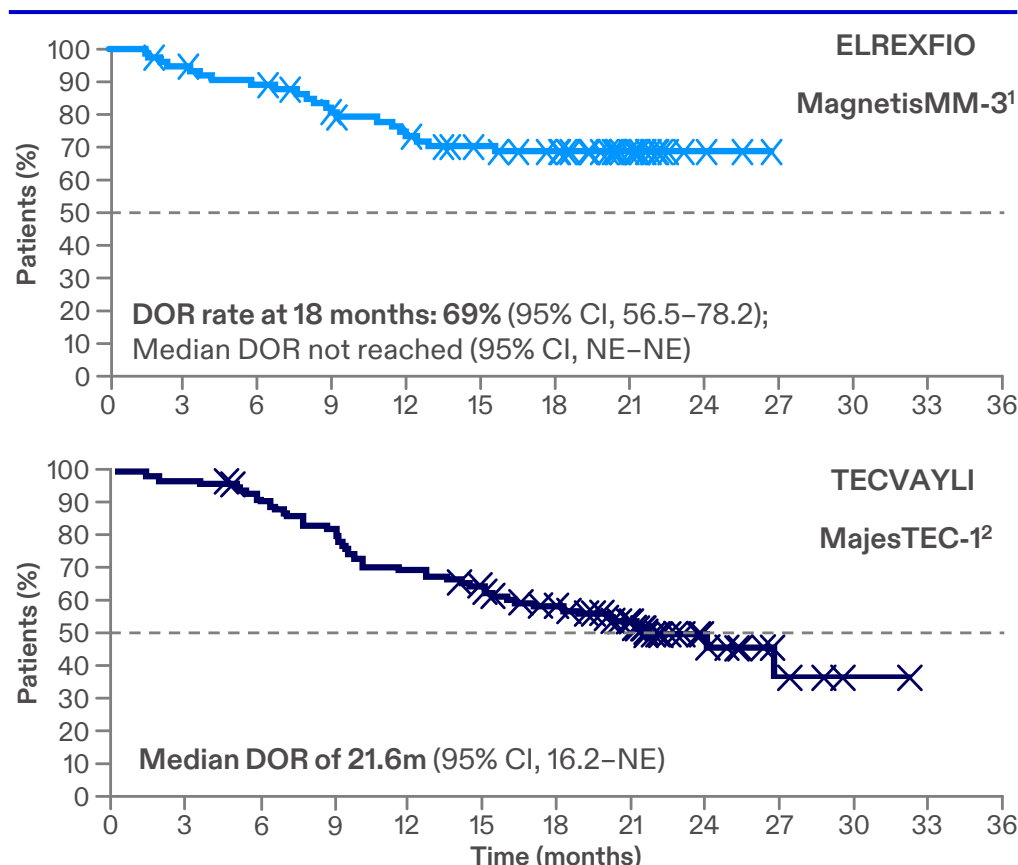


No head-to-head trials have been conducted. Definitive conclusions cannot be drawn across results from different clinical studies

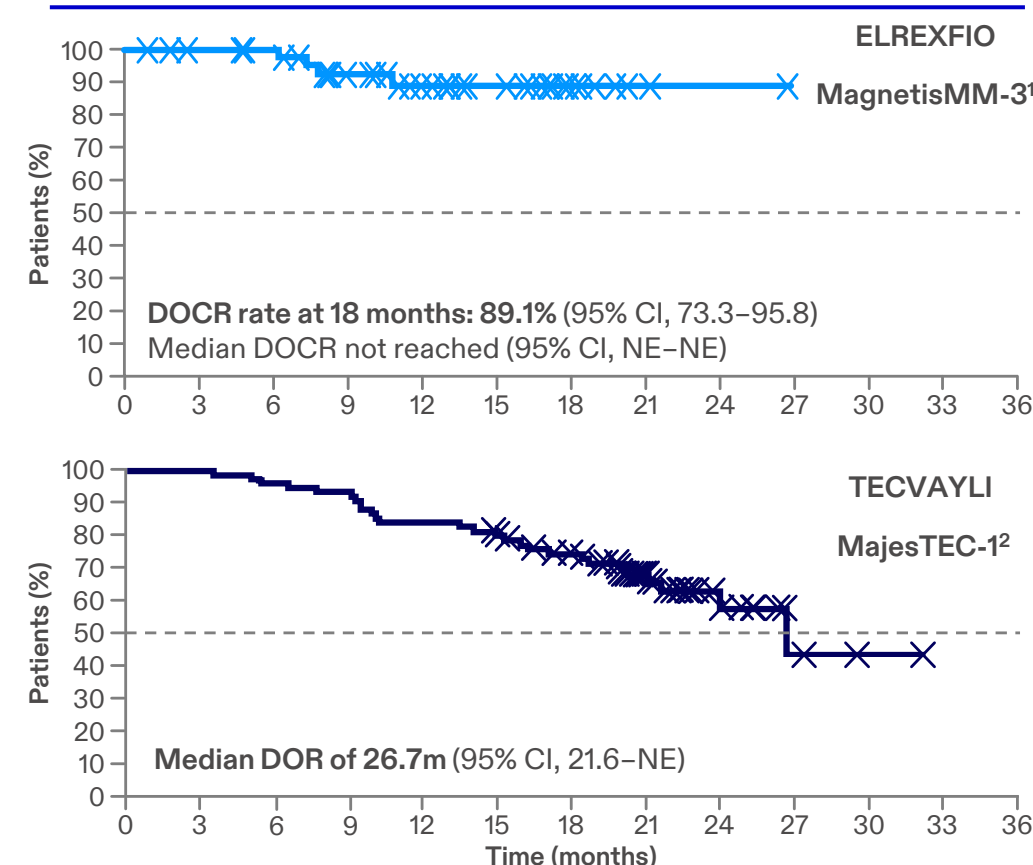


ELREXFIO: Compelling Durability Observed in Heavily Pre-treated Patients

Overall Duration of Response (DOR)



Duration of Response (DOR) – ≥CR Population



No head-to-head trials have been conducted. Definitive conclusions cannot be drawn across results from different clinical studies

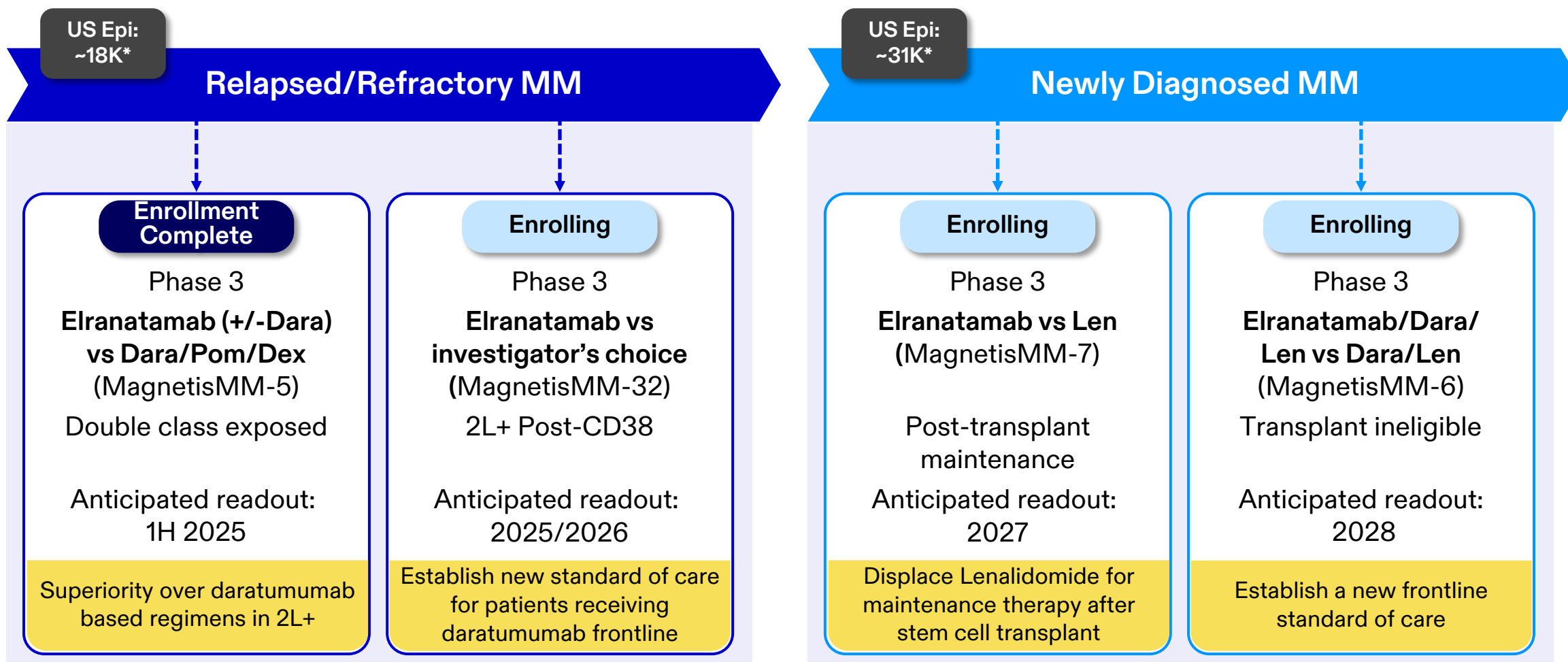
MagnetisMM-3 Cohort A (n=123) with a median follow-up on 17.6 months (range 0.2-31.1 months); datacut November 2023.

ClinicalTrials.gov: NCT04649359.

1. Adapted from Tomasson MH, et al. ASH 2023; Poster 2285; 2. Adapted from van de Donk NWCJ, et al. ASCO 2023; Oral presentation.

CI, confidence interval; CR, complete response; DOCR, duration of complete response; DOR, duration of response; mDOR, median duration of response; NE, not evaluable.

ELREXFIO: Executing a Comprehensive Registrational Program Across Disease Continuum



*Adapted from US CancerMPact Patient Metrics, Cerner Enviza (2023); based on US incidence (symptomatic MM).
Dara, daratumumab; Dex, dexamethasone; Len, lenalidomide; Pom, pomalidomide; SOC, standard of care.
ClinicalTrials.gov : NCT05020236; NCT06152575; NCT05317416; NCT05623020.

Hematology-Oncology

Key near-term catalysts

(anticipated through 1H 2025)

Phase 3 starts

ELREXFIO
2L+ Post-CD38 MM ✓

Phase 2 starts

Maplirpcept*
1L AML

ELREXFIO*
Smoldering MM

Phase 3 readouts

ELREXFIO
Double-class exposed MM

Phase 1 starts

PF-08046045
CD-30 directed antibody-
tripeptide MMAE
conjugate

PF-08046044*
CD-30 directed antibody-
TOPO1 conjugate

Key longer-term catalysts

(anticipated 2H 2025 and beyond)

Phase 3 readouts

ELREXFIO
2L+ Post-CD38 MM

ELREXFIO
NDMM
Post-Tx maintenance

ELREXFIO
NDMM
Transplant ineligible

Data-driven opportunities

Potentially differentiated combinations

ELREXFIO +
Iberdomide**

ELREXFIO +
Cevostamab**

ELREXFIO +
Maplirpcept

Next-Generation Oncology Opportunities

Jeff Settleman
Chief Scientific Officer



See Slide 3, “Forward-Looking Statements, Non-GAAP Financial Information and Other Notices,” for important notices and information.

Pfizer Oncology's Major R&D Hubs

Bothell, Washington



La Jolla, California*



*New Pfizer La Jolla R&D Hub expected 2025.

Combining Expertise, Technologies, and Molecules to Enhance Discovery and Development of Potentially Transformative New Cancer Therapies

01

Using protein engineering design capability to enhance ADC technology

02

Incorporating small molecule expertise to advance next-generation ADCs with differentiated payloads

03

Combining from our newly expanded portfolio to reach more patients

ADC, antibody–drug conjugate.

Three Core Modalities Enabled by Deep Technical Expertise and Experience



Antibody-Drug Conjugates (ADCs)

- Leading expertise in ADC discovery has enabled 6 of 11 FDA-approved ADCs
- Next-gen platform aimed at novel targets; improved & differentiated payloads
- **B7H4V**, PDL1V, **CD30 (TOPO1)**, CD30 (Tripeptide MMAE), **CEACAM5C**, **PDL1iT**, B7H4C



IO Biologics Including Bispecific Antibodies

- ELREXFIO
- Leveraging expertise in protein engineering and immuno-oncology to develop next generation biologics
- **EGFRd2**, BB228, **LTβR**



Small Molecules

- World-class structure-guided drug discovery and medicinal chemistry expertise
- Delivering best- and first-in-class small molecules
- ALK, VEGFR, EZH2, CDK4/6, CDK4, **KAT6**, **CDK2**, **BRAF 2.0**, MEK-BP, SHP2, STING

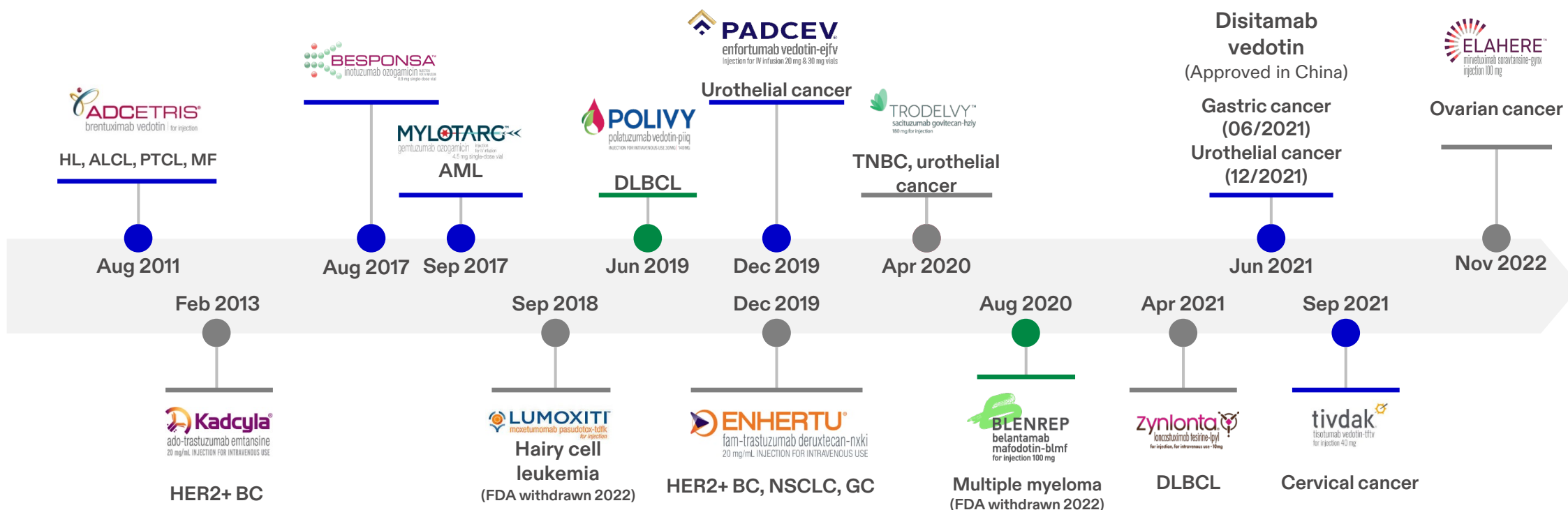
Today's focus

Our current oncology discovery/preclinical pipeline includes 63 programs, with substantial opportunities for rational treatment combinations

Next-Generation **Antibody-Drug Conjugates**

Pfizer's Substantial Footprint on the Current Landscape of Approved ADCs

11 FDA approved ADCs, 5 of which are **Pfizer products** ● and 2 more employ licensed **Seagen technology** ●
 1 additional **Pfizer product** (disitamab vedotin) approved in China


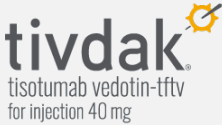




Partnering company for Pfizer ADCs: ADCETRIS (Takeda), Polivy (Roche/Genentech), PADCEV (Astellas), Blenrep (GSK), Disitamab vedotin (RemeGen), TIVDAK (Genmab and Zai)

ADC, antibody–drug conjugate; ALCL, anaplastic large cell lymphoma; AML, acute myeloid leukemia; BC, breast cancer; DLBCL, diffuse large B cell lymphoma; GC, gastric cancer; HER2+, human epidermal growth factor receptor 2-positive; HL, Hodgkin lymphoma; MF, mycosis fungoides; NSCLC, non-small cell lung cancer; PTCL, peripheral T cell lymphoma; TNBC, triple-negative breast cancer.

Industry Leading ADC Portfolio

Advancing Pipeline With Novel Targets & Diversified Linker-Payload Technologies

FDA-Approved Vedotin ADCs	Vedotin ADCs in Development	ADCs Employing TOPO1 Inhibitor Payloads	Next Gen Auristatin ADCs With Potentially Improved Tolerability	ADCs With Novel Payload Mechanisms of Action
 ADCETRIS[®] brentuximab vedotin for injection	Disitamab vedotin (HER2) – Pivotal	CEACAM5C (PF-08046050) (CEACAM5-TOPO1) – Phase 1	35T (PF-08046045) (CD30-Tripeptide MMAE) – Phase 1	PDL1iT (PF-08046037) PDL1-TLR7 (IND expected 2024)
 tivdak[®] tisotumab vedotin-tftv for injection 40 mg	Sigvotatug vedotin (Integrin Beta 6) – Pivotal	35C (PF-08046044) (CD30-TOPO1) – FIP expected 2024	ADCs with next-gen auristatin payloads (Discovery, Preclinical)	Degrader-antibody conjugates² (Discovery)
 PADCEV[®] enfortumab vedotin-ejfv Injection for IV infusion 20 mg & 30 mg vials	Felmetatug vedotin (B7H4) – Phase 1	MesoC2 (PF-08052666) (Mesothelin-TOPO1) – FIP expected 2024		Highly differentiated novel cytotoxics (Discovery)
 POLIVY¹ polatuzumab vedotin-piiq INJECTION FOR INTRAVENOUS USE 30MG 140MG	PDL1V (PF-08046054) (PD-L1) – Phase 1			

¹Polivy is out-licensed to Roche/Genentech. ²Discovery efforts on degrader-antibody conjugates underway internally and in collaboration with Nurix.

ADC, antibody-drug conjugate; B7H4, B7 immune checkpoint ligand; CEACAM5, carcinoembryonic antigen-related cell adhesion molecule 5; FIP, first-in-patient; HER2, human epidermal growth factor receptor 2; MMAE, monomethyl auristatin E; PD-L1, programmed death-ligand 1; TLR7, toll-like receptor 7; TOPO1, topoisomerase 1 inhibitor.

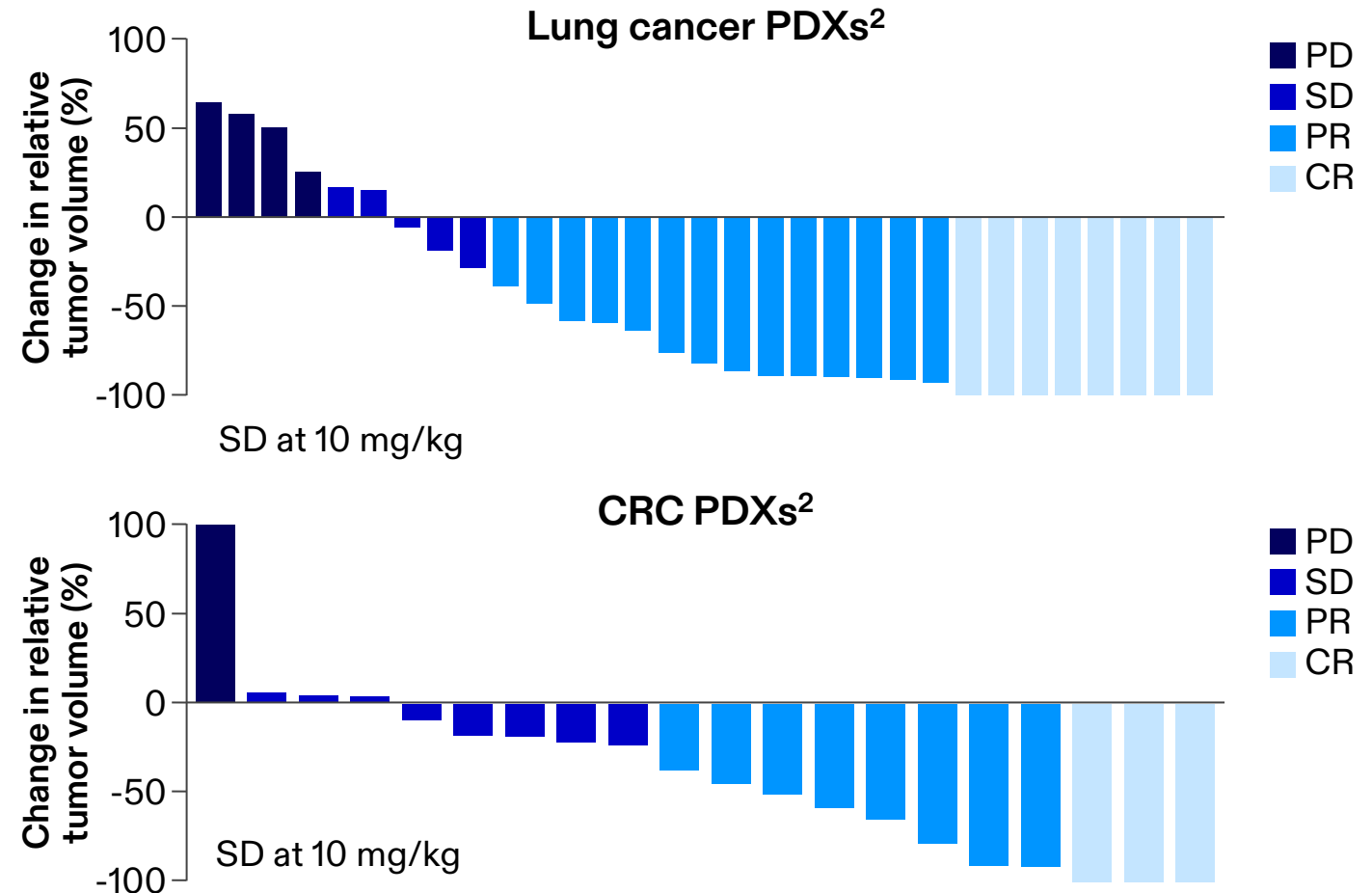


CEACAM5-Directed ADC With a Potential Best-in-Class Topoisomerase 1 Inhibitor

CEACAM5C (PF-08046050)¹

- High prevalence of CEACAM5 expression in CRC, NSCLC, gastric, pancreatic tumors; limited normal tissue expression
- ADC with drug-antibody ratio (DAR) of 8
- Robust anti-tumor activity across a large panel of CRC and lung PDX models

- Phase 1 dose escalation underway
- Clinical PoC in CRC planned followed by additional tumor types



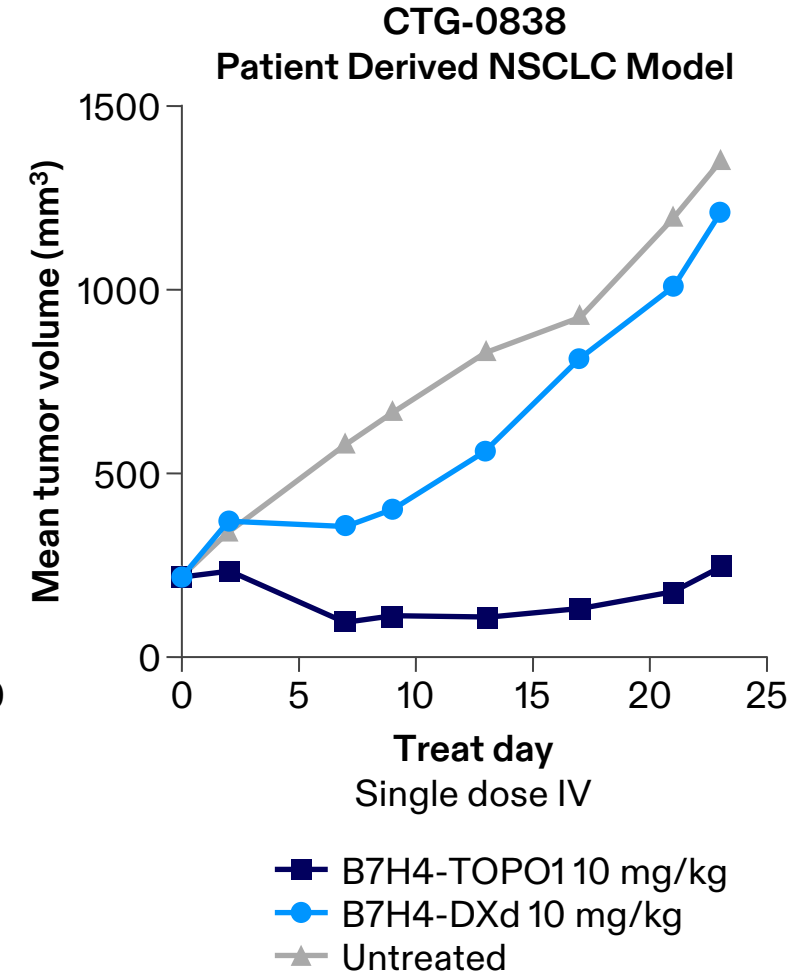
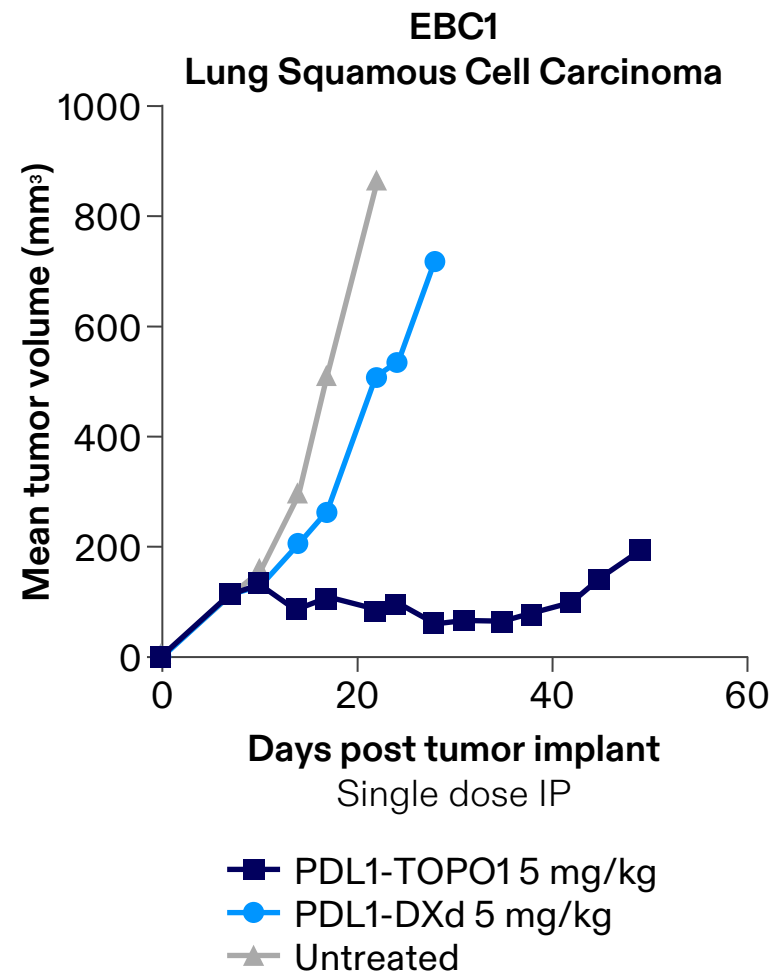
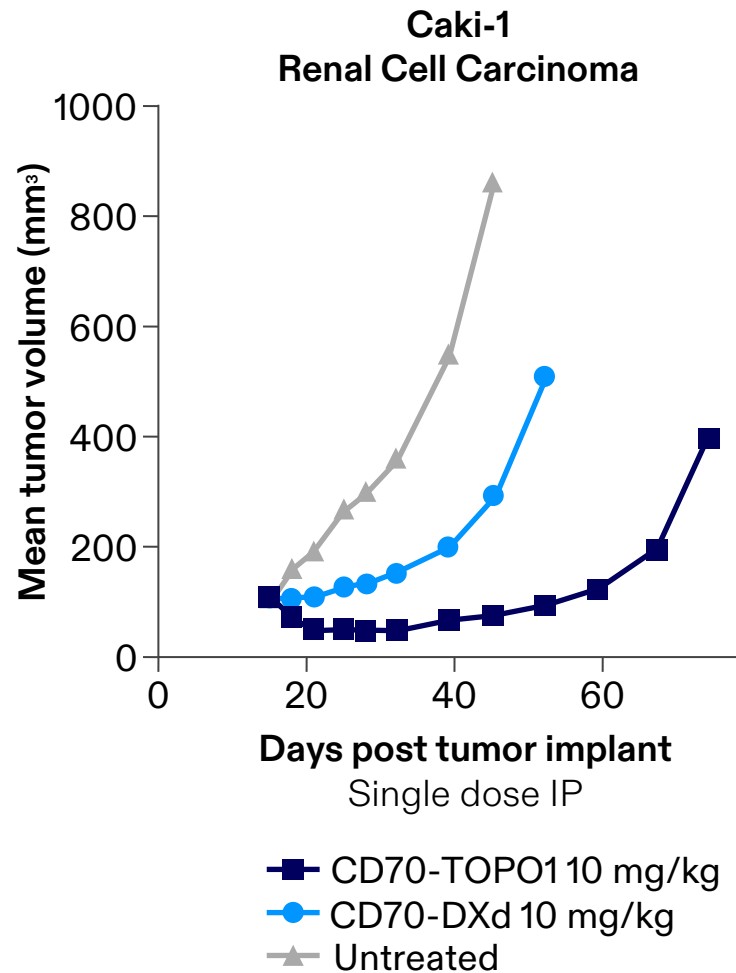
The response was determined by comparing tumor volume change at time t to its baseline with $\Delta RTV = (V_t - V_0) / V_0 \times 100$; CR: Disappearance of tumor; PR: At least a 30% decrease in the tumor volume compared to baseline; PD: At least a 20% increase in the tumor volume compared to baseline; SD: Neither sufficient shrinkage to qualify for PR nor sufficient increase to qualify for PD.

¹CEACAM5-C is in partnership with Sanofi. ²Baudat Y, et al. AACR 2023 presentation #4890.

ADC, antibody-drug conjugate; CEACAM5, carcinoembryonic antigen-related cell adhesion molecule 5; CR, complete response; CRC, colorectal cancer; DAR, drug-antibody ratio; PD, progressive disease; PDX, patient-derived xenograft; PoC, proof of concept; PR, partial response; NSCLC, non-small cell lung cancer; RTV, relative tumor volume; SD, stable disease; TOPO1, topoisomerase inhibitor 1.



Our Novel TOPO1 Inhibitor-Based ADCs Show Superior Anti-tumor Activity Compared With Deruxtecan (DXd) in Pre-Clinical Models¹



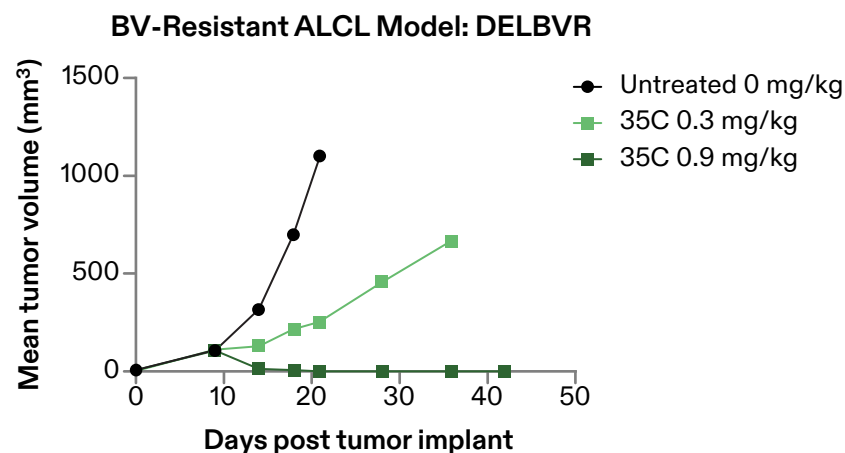
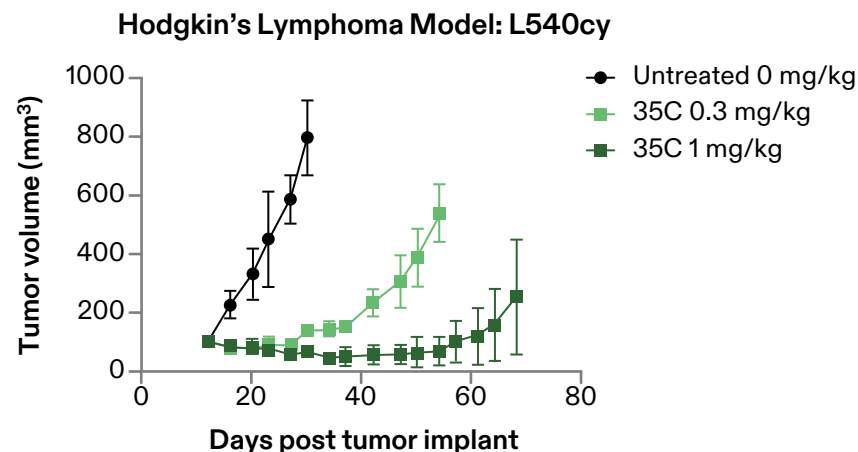
¹Data on File

35C (PF-08046044): A Next-Generation CD30-Targeted ADC With Potential for Improved Tolerability and Therapeutic Index

35C (PF-08046044)

- CD30-targeted ADC with differentiated TOPO1 drug linker
- Activity in BV-resistant tumor model driven by increased PGP efflux activity
- Improved tolerability in preclinical models, resulting in the potential for a greater therapeutic index

- FIP anticipated in 2024
- BV = ADCETRIS



BV resistance due to upregulation of MDR1 efflux pumps

Well tolerated in preclinical models¹

- No hematologic toxicities at highest non-severely toxic dose
- No pulmonary toxicity observed

¹ASH; December 2023.

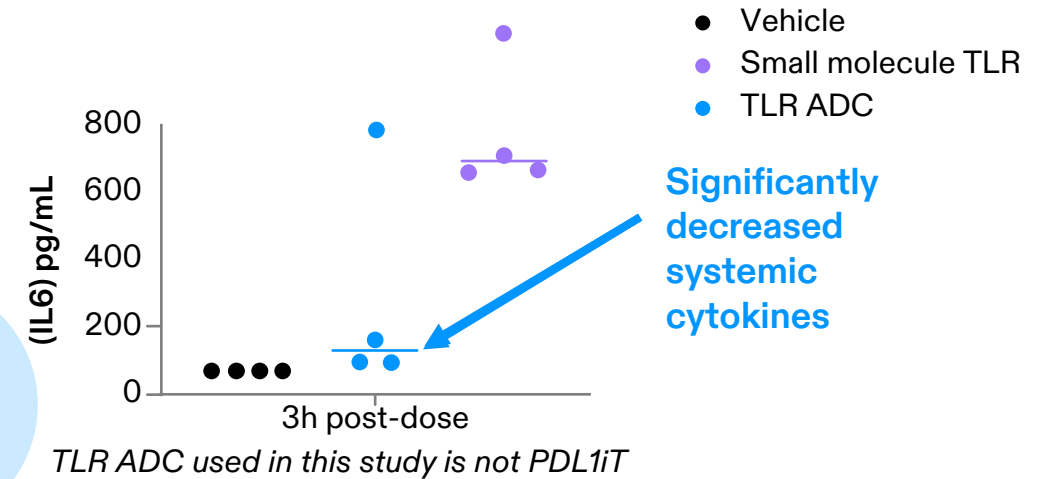
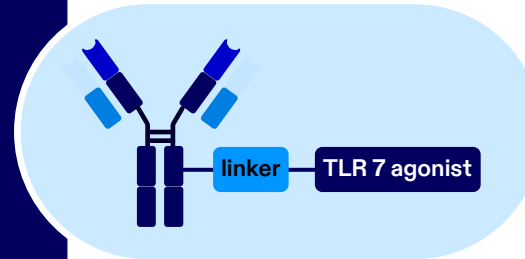
ADC; antibody-drug conjugate; ALCL, anaplastic large cell lymphoma; BV, brentuximab vedotin; MDR1, multidrug resistance protein 1; FIP, first-in-patient; PGP, P-glycoprotein; MDR, multidrug resistance; TOPO1, topoisomerase 1 Inhibitor.



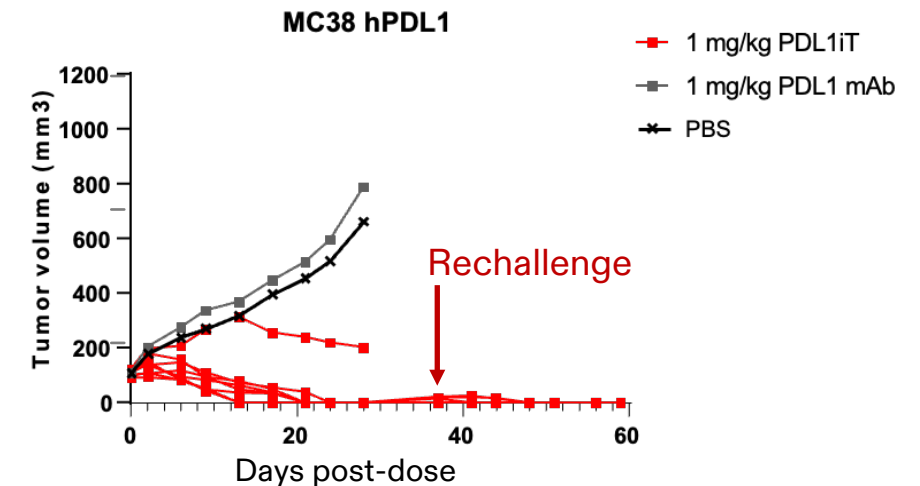
PDL1iT (PF-08046037): Leveraging a Unique Antibody Conjugate Approach to Promote Anti-Tumor Immunity¹

PDL1iT (PF-08046037)

- Delivers a potent immune-stimulating TLR7 agonist to the tumor microenvironment
- Conjugated TLR7 agonist shows lower systemic cytokines compared with free TLR7 agonist
- Increased efficacy of PDL1iT compared with PDL1 mAb
- Proprietary PDL1 antibody with enhanced internalization; optimized drug linker, payload and antibody format



- IND submission targeted in 2024
- Target indications include NSCLC, HNSCC, and melanoma



¹ Data on file.

ADC, antibody–drug conjugate; CRC, colorectal cancer; hPDL1, human PD-L1; HNSCC, head and neck squamous cell carcinomas; IL6, interleukin 6; mAb, monoclonal antibody; NSCLC, non-small cell lung cancer; PBS, phosphate-buffered saline; PDL1, programmed death-ligand 1; TLR7, toll-like receptor 7.



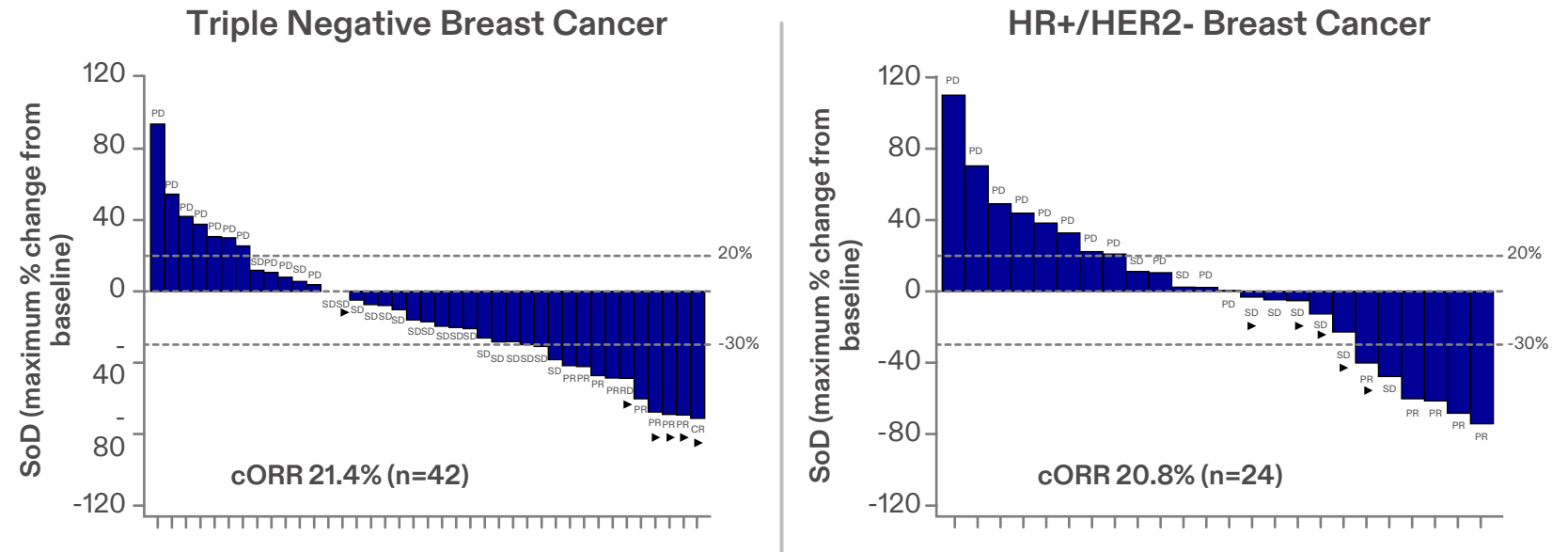
B7H4 ADC (Felmetatug Vedotin): Encouraging Clinical Activity in Breast Cancer and Other Tumors Types in Phase 1

B7H4V (felmetatug vedotin)

- Novel, vedotin ADC targeting B7-H4
- B7-H4 expression is low on normal tissue and immune cells, in contrast to other members of the B7 family (eg, B7-H3)

- Phase 1 dose optimization ongoing in breast, ovarian, and endometrial
- Potential biomarker-driven program

Antitumor Activity in Dose Escalation



Response rate by B7H4 expression ¹	All comer N=42	B7H4V exp. >25% N=16	B7H4V exp. >50% N=15
	21.4%	35%	38%

Data snapshot 15 NOV 2023

ClinicalTrials.gov: NCT05194072

¹Only triple negative breast cancer data shown; Data on file.

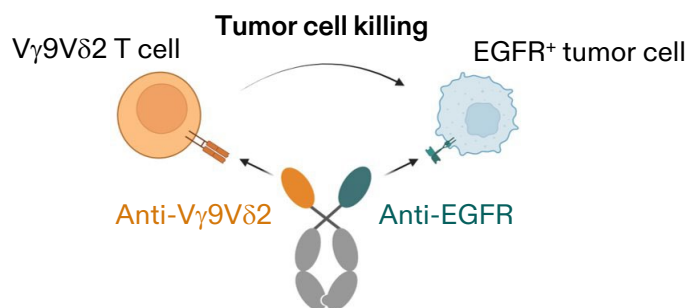
ADC, antibody–drug conjugate; B7H4, B7 immune checkpoint ligand; cORR, confirmed objective response rate; CR, complete response; HER2–, human epidermal growth factor receptor 2–negative; HR+, hormone receptor-positive; PD, progressive disease; PR, partial response; SD, stable disease; SoD, sum of diameters; TNBC, triple-negative breast cancer.

IO Biologics

Including Bispecific
Antibodies

Expanding our Immuno-Oncology Biologics Pipeline With Innovative New Programs

Gamma Delta T Cell Bispecific

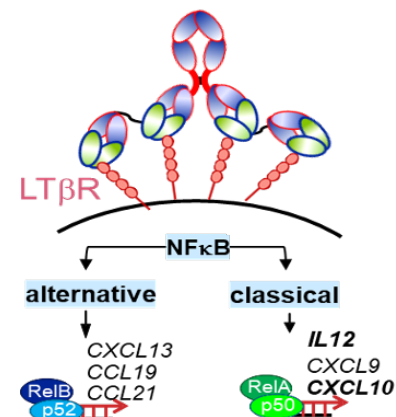


Exclusive license to develop and commercialize **T cell bispecific antibody** designed to target Vγ9Vδ (gamma delta), T cells, and EGFR

EGFRd2 (PF-08046052)

**Phase 1 enrolling
(CRC, NSCLC, HNSCC)**

Lymphotoxin β Receptor Agonist



Tetraivalent antibody designed to activate the LTβR receptor and induce tertiary lymphoid structure formation and maturation

αLTβR (PF-07329640)

IND submitted; FIP expected Q2 2024



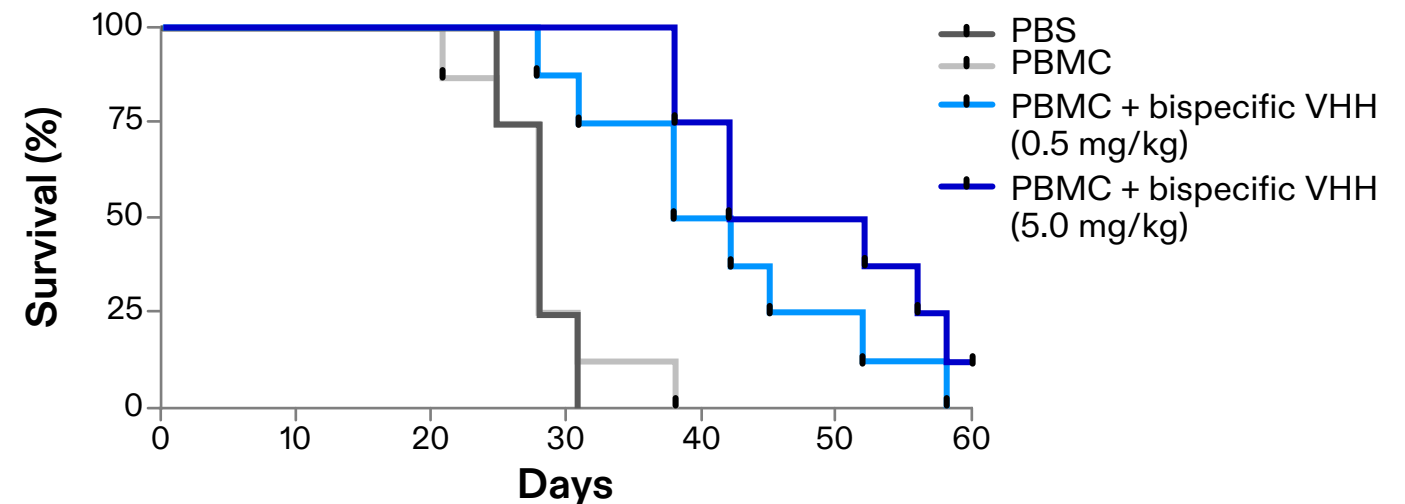
EGFRd2 (PF-08046052): Potential First-in-Class Bispecific Gamma Delta ($\gamma\delta$) T Cell-Targeted Therapy for Solid Tumors

EGFRd2 (PF-08046052)

- Binds EGFR and $\gamma\delta$ T cells, activates and delivers $\gamma\delta$ T cells to tumor
- Elicits an innate immune response
- Preclinical safety assessed following weekly infusions: no CRS observed

- Phase 1 dose escalation underway
- Key indications include CRC, NSCLC, HNSCC

NSG KRAS^{mt} CRC Model^{1,2}



- LAVA-001 non-humanized predecessor of EGFRd2 w/o Fc domain
- IV 0.5 and 5.0 mg/kg Q14D x 4
- 2 human PBMC donors
 - PBMC donor 1 (4.8% CD3+ $\gamma\delta$ T)
 - PBMC donor 2 (10.7% CD3+ $\gamma\delta$ T)

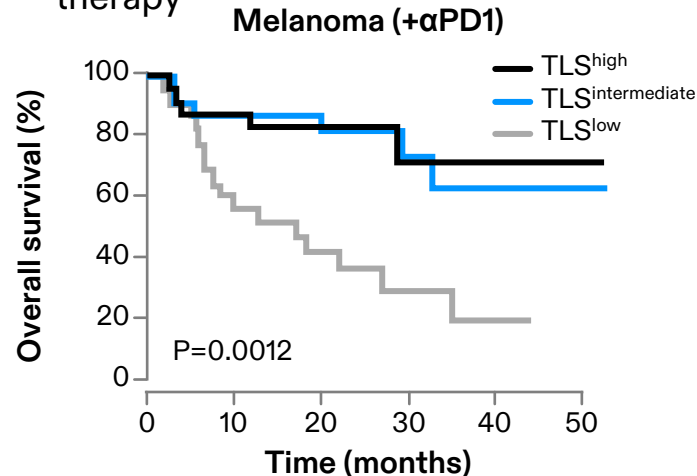
¹Lava Therapeutics Investigator's Brochure ²King et al, *Cancer Immunol Res.* 2023. ClinicalTrials.gov: NCT05983133.

CRC, colorectal cancer; CRS, cytokine release syndrome; EGFR, epidermal growth factor receptor; HNSCC, head and neck squamous cell carcinomas; NHP, non-human primate; NSCLC, non-small cell lung cancer; PBMC, peripheral blood mononuclear cell; PBS, phosphate buffered saline.

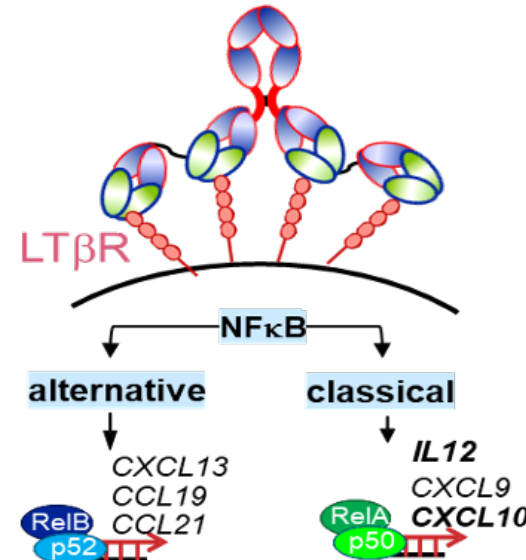
α LT β R (PF-07329640): Activating the Lymphotoxin- β Receptor, a Highly Differentiated Approach to Immunotherapy

Tertiary Lymphoid Structures (TLS)

- Immune cell aggregates resembling secondary lymphoid organs
- Reported in several types of solid tumors
- Accumulating reports of association between TLSs and response to anti-PD1 therapy

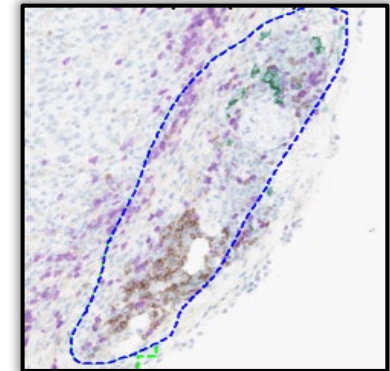


Source: Cabrita Nature 2020

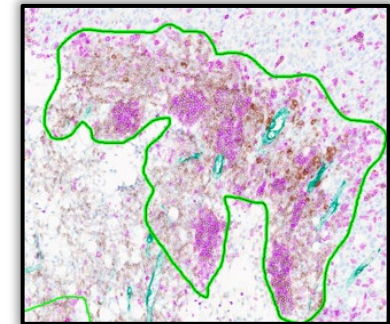


TLS Induction/Formation by α LT β R¹

Isotype control



α LT β R
(D39-46)



CD20 for B cells, CD3 for T cells, PNA^d for HEVs, nuclei

¹ Date on File; FIP expected in Q2 2024 (NSCLC, CRC, Bladder, Melanoma).

CRC, colorectal cancer; FIP, first-in-patient; LT β R, lymphotoxin beta receptor; NSCLC, non-small cell lung cancer; PD1, programmed cell death protein-1; TLS, tertiary lymphoid structures.

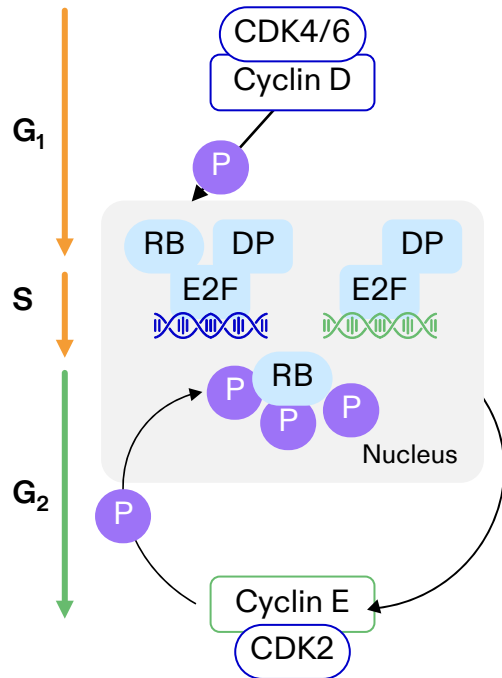
Next-Generation **Small Molecules**



PF-07104091: First-in-Class CDK2-Selective Inhibitor¹

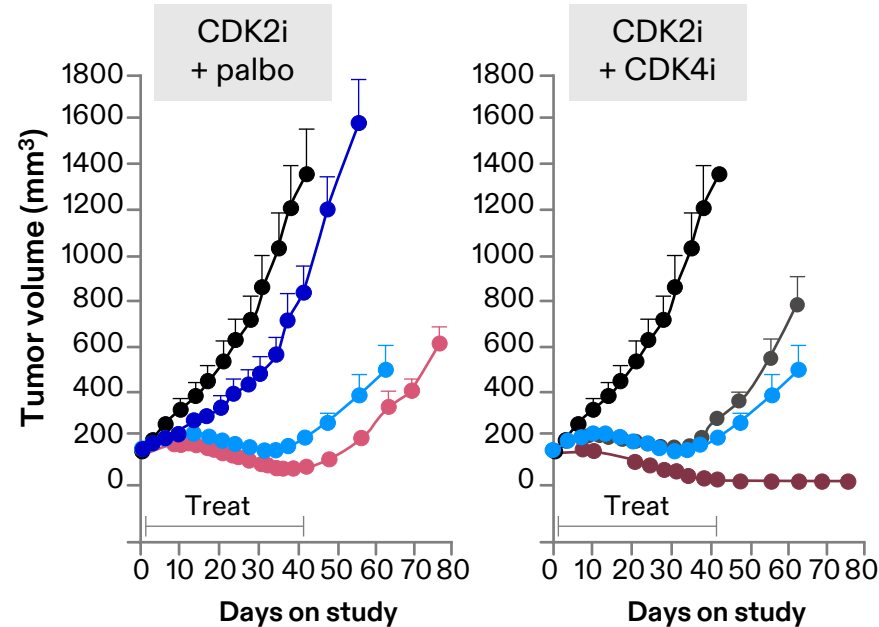
CDK2 + CDK4 Inhibitor Combination Shows Synergistic Activity in Preclinical Models

Cell Cycle Progression

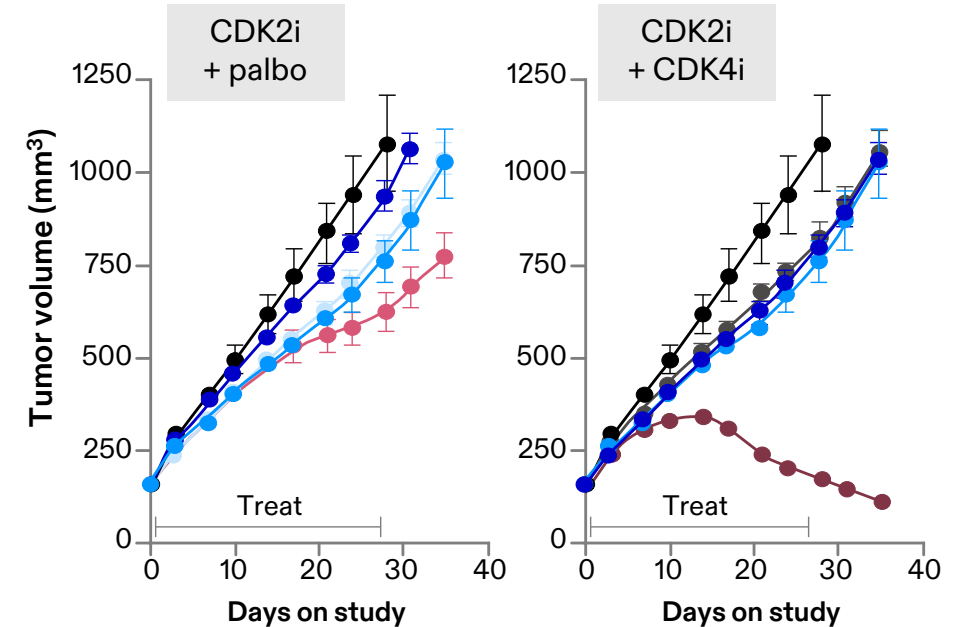


HCC1428 CDK4/6i Naïve

● Vehicle ● Palbociclib 10 BID ● CDK4i 60 BID ● Palbociclib 10 QD + Fulv QD[‡] ● CDK2i 150 BID ● CDK2i 150 BID + Palbociclib 10 QD
 ● CDK2i 150 BID + CDK4i 60 BID [‡] Fulvestrant clinically relevant dosing of 10 Q3Dx2, Q7D; CDK4i (PF-07220060); CDK2i (PF-07104091)



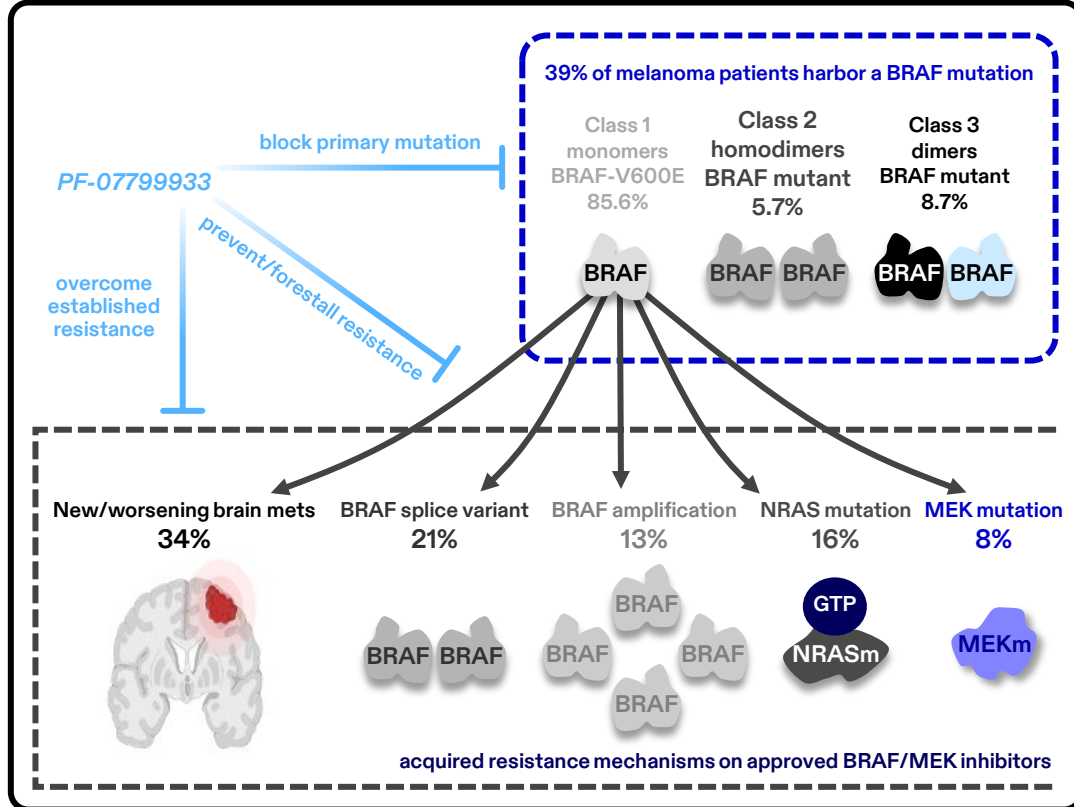
ST941 Palbociclib-Resistant PDX



CDK2i monotherapy: Confirmed responses in heavily pretreated HR+/HER2- breast cancer patients (ASCO 2023)
 Multiple ongoing dose expansion cohorts with CDK2i + ET and CDK2i + ET + CDK4i (atirmociclib)

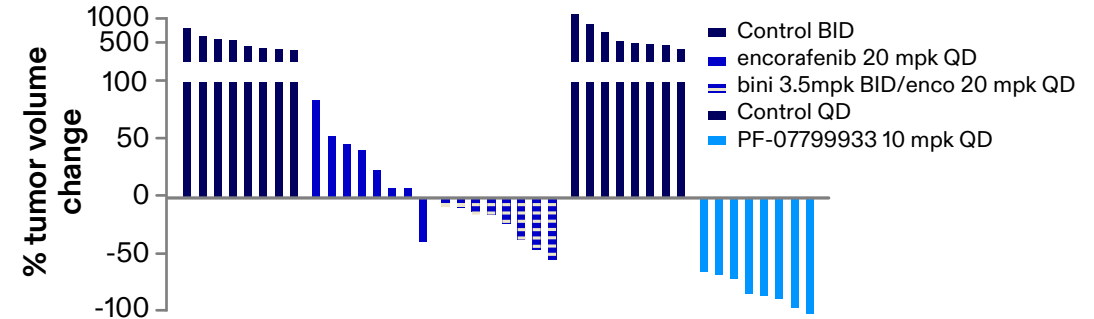
Next-Generation Brain-penetrant BRAFi (PF-07799933): Designed to Address Limitations of Currently Approved BRAF Inhibitors

Mechanism of Action

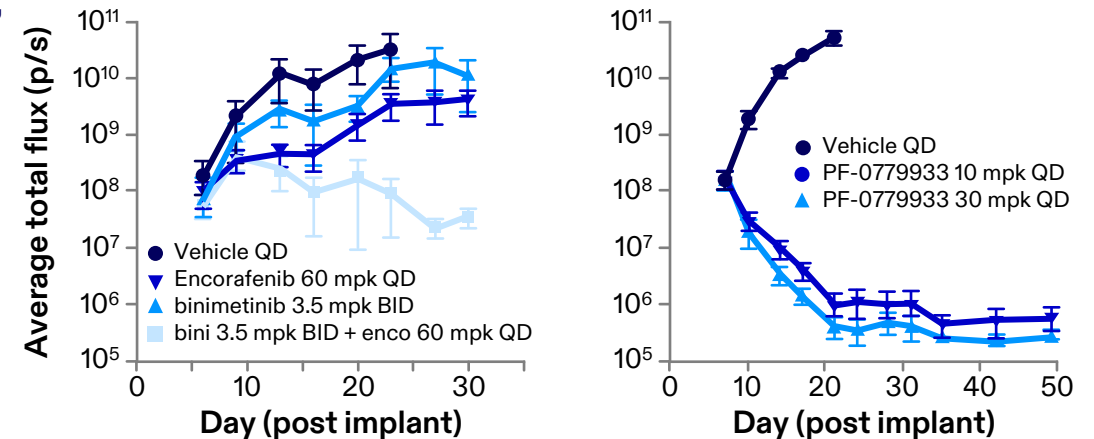


Preclinical Data

BRAF V600E, subcutaneous



BRAF V600E, intra-cranial



FIP Phase 1 clinical trial: Multiple confirmed responses in RAF inhibitor-refractory patients systemically and intra-cranially

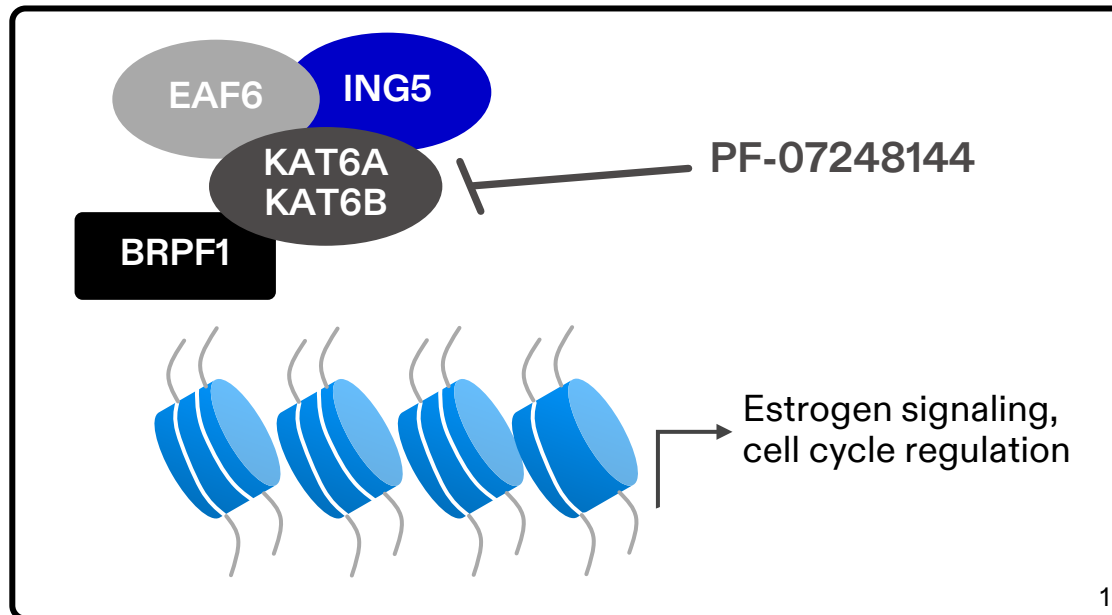
First disclosure: clinical trial presentation AACR 2024 Annual Meeting

FIP, first-in-patient; mets, metastases.

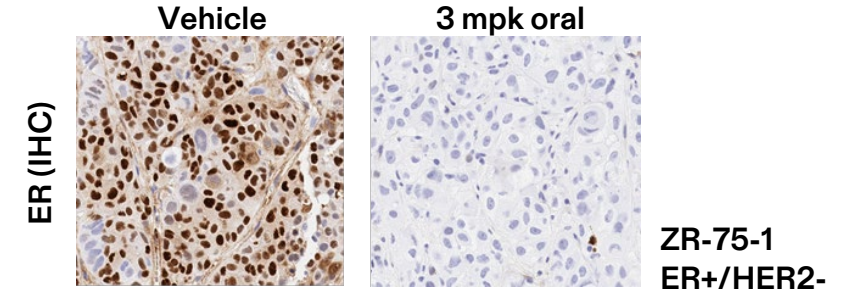
KAT6i (PF-07248144): First-in-Class, Potent, Selective Inhibitor for HR+ Breast Cancer

Mechanism of Action

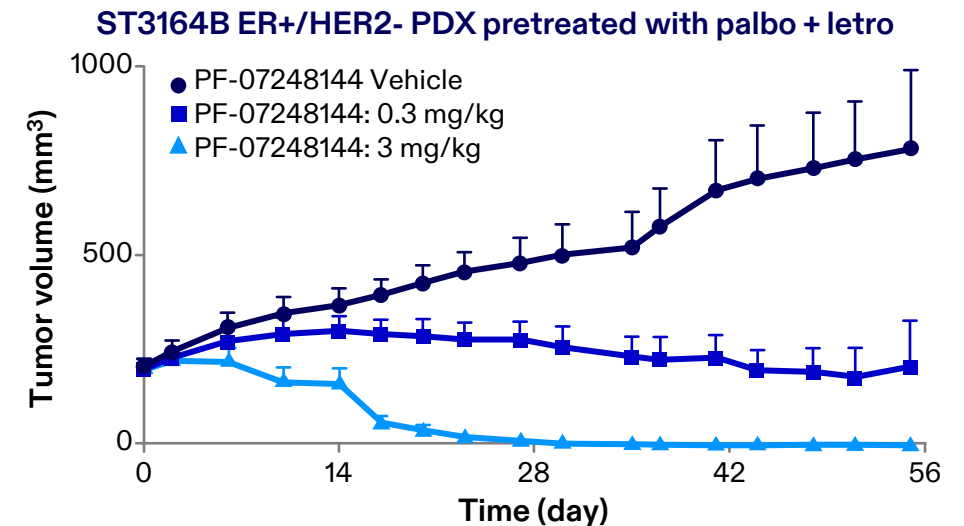
- KAT6A inhibition represses ER transcription to overcome *ESR1* mutants that confer resistance to ET
- Orthogonal inhibition of other oncogenic pathways driving HR+ breast cancer e.g. cell cycle, Myc



PF-07248144 Suppresses ER Expression *In Vivo* (Murine Xenograft)



Potent Antitumor Activity in ER+/HER2- PDX models



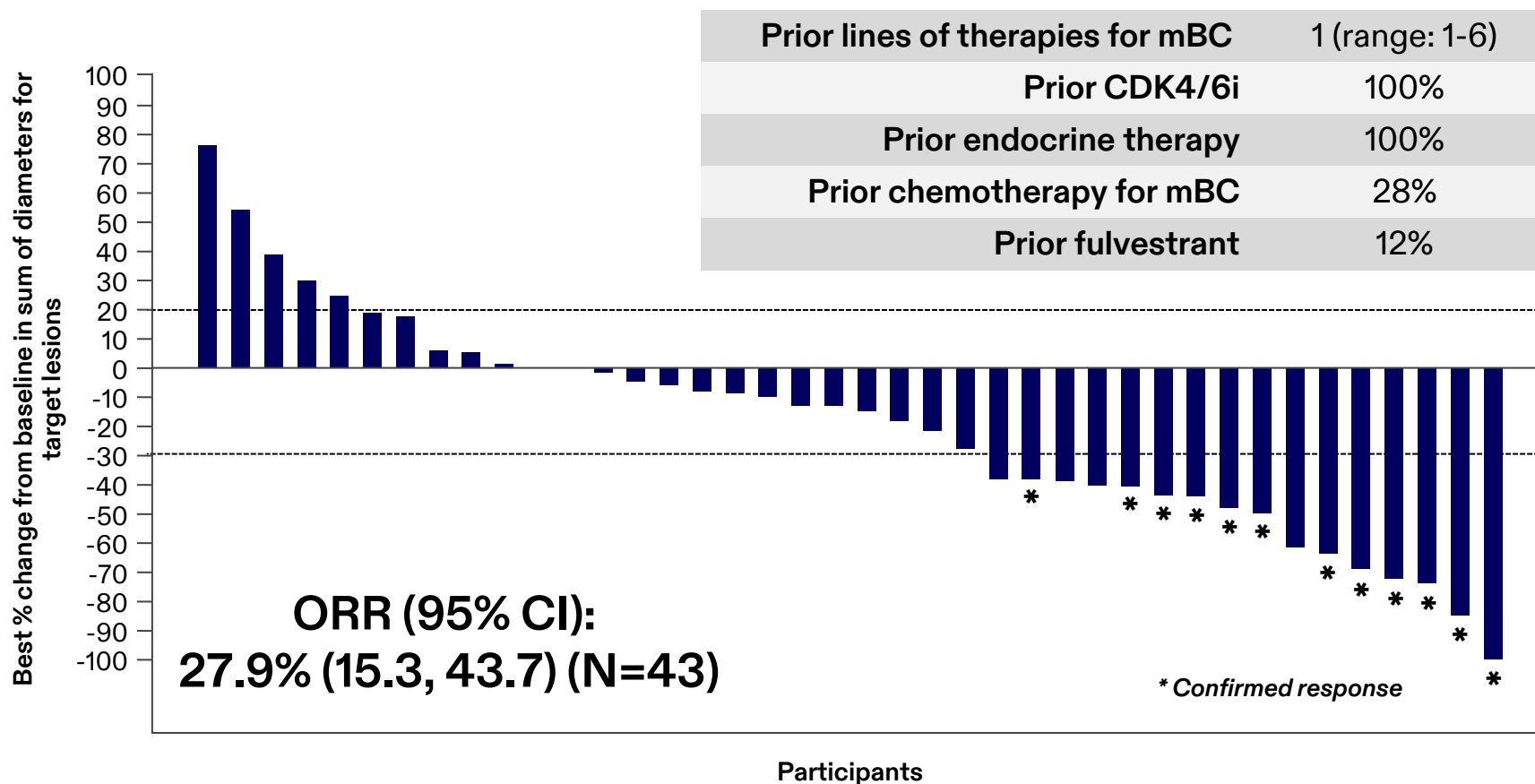
¹Sharma S, et al. Cell Chemical Biology 2023

ER, estrogen receptor; ET, endocrine therapy; FIP, first-in-patient; HER2+, human epidermal growth factor receptor 2-positive; HER2-, HER2-negative; PDX, patient-derived xenograft.



KAT6i: Encouraging Phase 1 Clinical Data

KAT6i (5 mg QD) + Endocrine Therapy in Post-CDK4/6i Metastatic Breast Cancer¹



mPFS 7.5 m (5.3, 11.1) (N=43)

Antitumor activity in both
ESR1 mutant and wild type

Grade 3+ neutropenia ~39%;
Grade 1-2 dysgeusia ~80%

7% discontinuation due to AEs

**Dose and scheduling optimization
to reduce dysgeusia ongoing**

¹Data on file.

ClinicalTrials.gov: NCT04606446.

Median follow-up 9 months. Prior therapies: 1-6 lines of prior treatment in metastatic setting; 100% post CDK4/6i + ET. Data are based on investigator assessments in patients with measurable disease at baseline.

mBC, metastatic breast cancer; AE, adverse event; CDK4/6i, cyclin-dependent kinase 4/6 inhibitor; CI, confidence interval; KAT6i, lysine acetyltransferase 6 inhibitor; mPFS, median progression-free survival; ORR, objective response rate.

Early Clinical / Preclinical Pipeline Includes Highly Differentiated First-in-Class Molecules

- ADC
- Biologic
- Small molecule

Mesothelin-TOPO1*	Ovarian, Endometrial
CD30-TOPO1*	Lymphoma
LILRB1/2	Solid tumors
αLTβR**	Solid tumors
STING*	Solid tumors

Selected preclinical (FIP expected 2024)

CD30 Tripeptide MMAE	Lymphoma
CEACAM5 TOPO1	Solid tumors
PDL1-Vedotin	Solid tumors
B7H4-Vedotin	Solid tumors
Integrin αV/β8	Solid tumors
CD70	MDS, AML
EGFR-$\gamma$$\delta$ T cell bispecific	Solid tumors
CD228-Anticalin bispecific	Melanoma, Solid tumors
MEK Brain Penetrant	Solid tumors
BRAF Class 1 & 2	Solid tumors
SHP2	Solid tumors
KAT6 + CDK4	Breast cancer
CDK2 + CDK4	Breast cancer
KAT6	Breast cancer
CDK2	Breast cancer

Phase 1

This list does not represent comprehensive preclinical and Phase 1 pipeline. Preclinical compounds with first-in-patient planned in 2024 are shown.

*IND cleared **IND submitted.

MDS, myelodysplastic syndrome; AML, acute myeloid leukemia.

Go-to-Market Impact **Executional Excellence**

Suneet Varma

Commercial President
Pfizer Oncology



See Slide 3, “Forward-Looking Statements, Non-GAAP Financial Information and Other Notices,” for important notices and information.

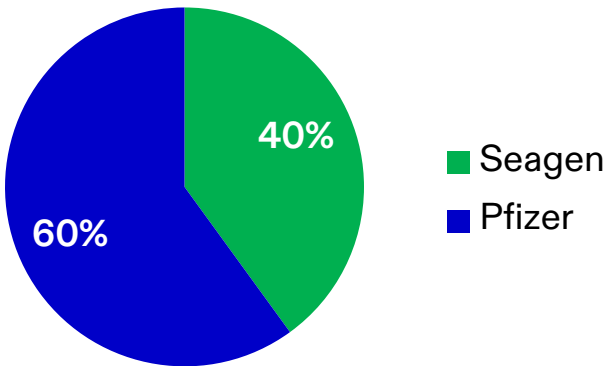
In 2023
2.3M

People living with cancer
treated with Pfizer products*

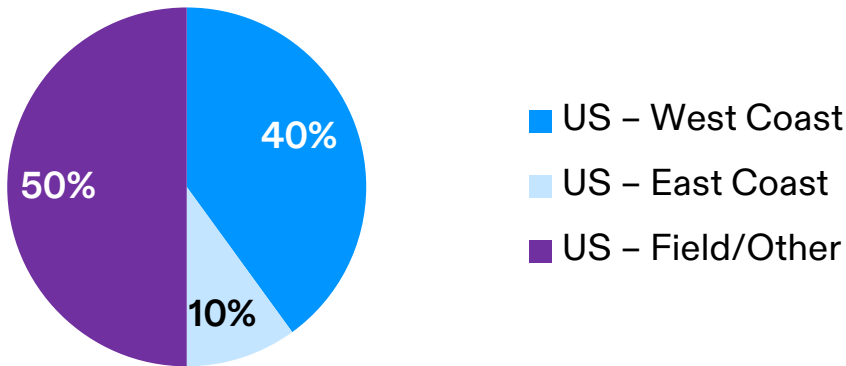


Our "Best of Both" Fully Operational Commercial Organization Boosts Capabilities and Share of Voice

US Commercial Workforce 60:40 Pfizer:Seagen



Distribution of Workforce Across the US



Teams focused by tumor type to drive performance

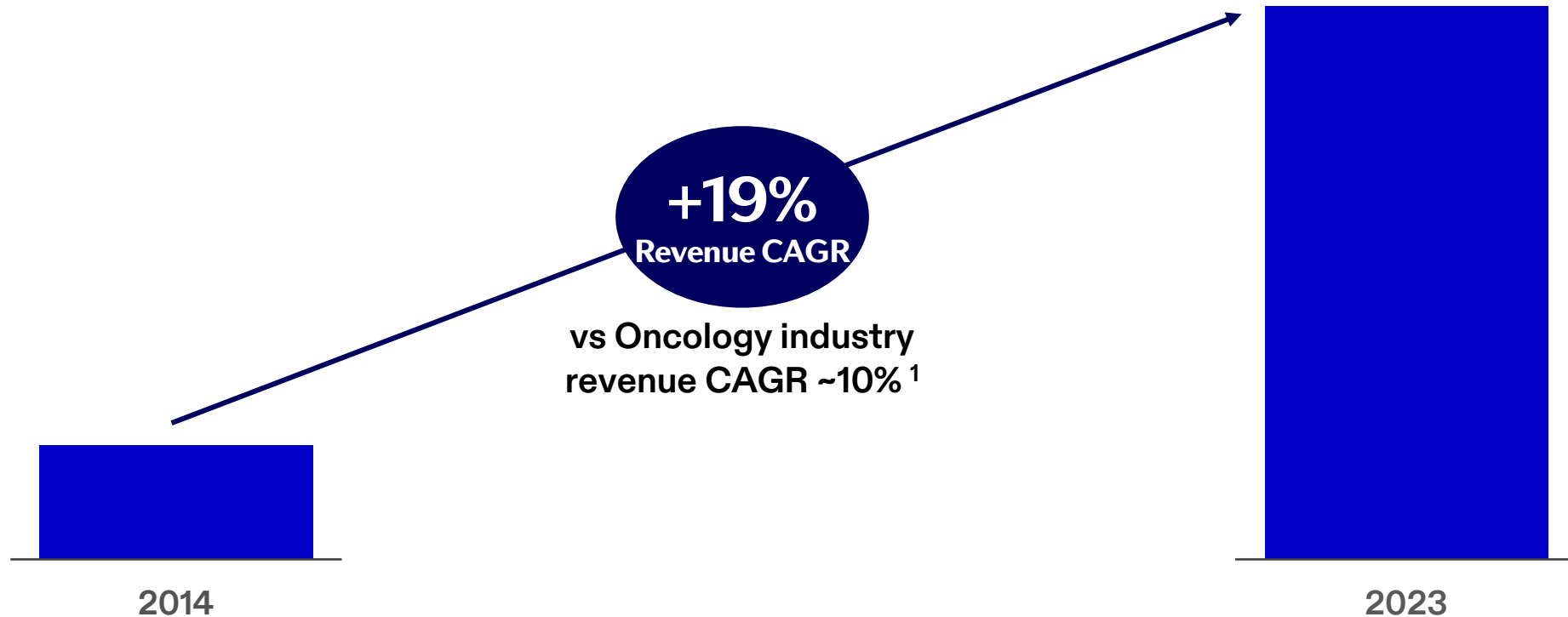


Cross-Trained Sales and Field Medical



RCC, Renal Cell Carcinoma; HNSCC, Head and Neck Squamous Cell Carcinoma; CRC, Colorectal Cancer; GYN, Gynecological.

Pfizer Oncology Revenue has Outpaced Industry Growth Over the Past Decade



XALKORI
CRIZOTINIB

Bosulif
bosutinib 500 mg tablets

IBRANCE
palbociclib 125 mg capsules

Xtandi
(enzalutamide)
40 mg capsules

BRAFTOVI
(encorafenib) 75 mg capsules

TALZENNA
talazoparib 1 mg capsules

ELREXFIO
(elranatamab-bcmm)

SUTENT
sunitinib maleate capsules

Inlyta
axitinib

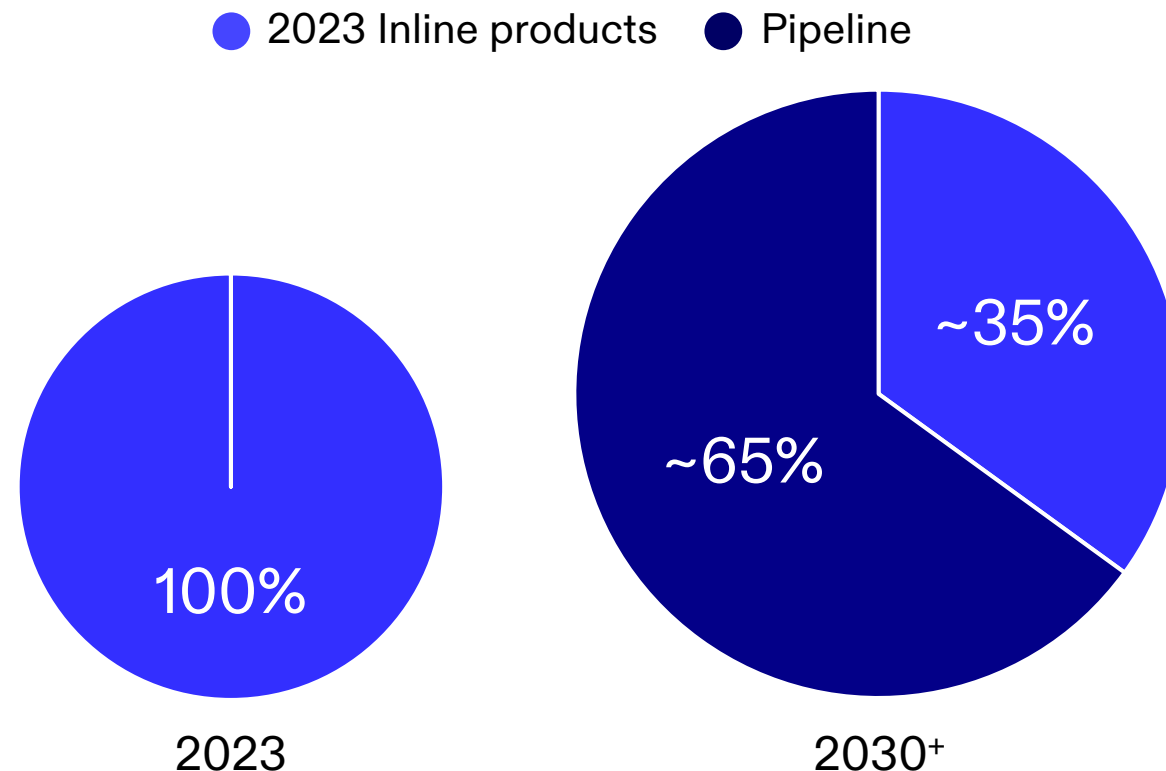
BESPONSA
moltuzumab ozogamicin 0.1 mg capsules

LORBRENA
LORLATINIB 1 mg tablets

MEKTOVI
(binimetinib) 15 mg tablets

Strong Growth Anticipated Through 2030 Driven By Pfizer Oncology Inline and Pipeline Medicines

Approximate Risk-Adjusted Revenue Split 2023 – 2030*



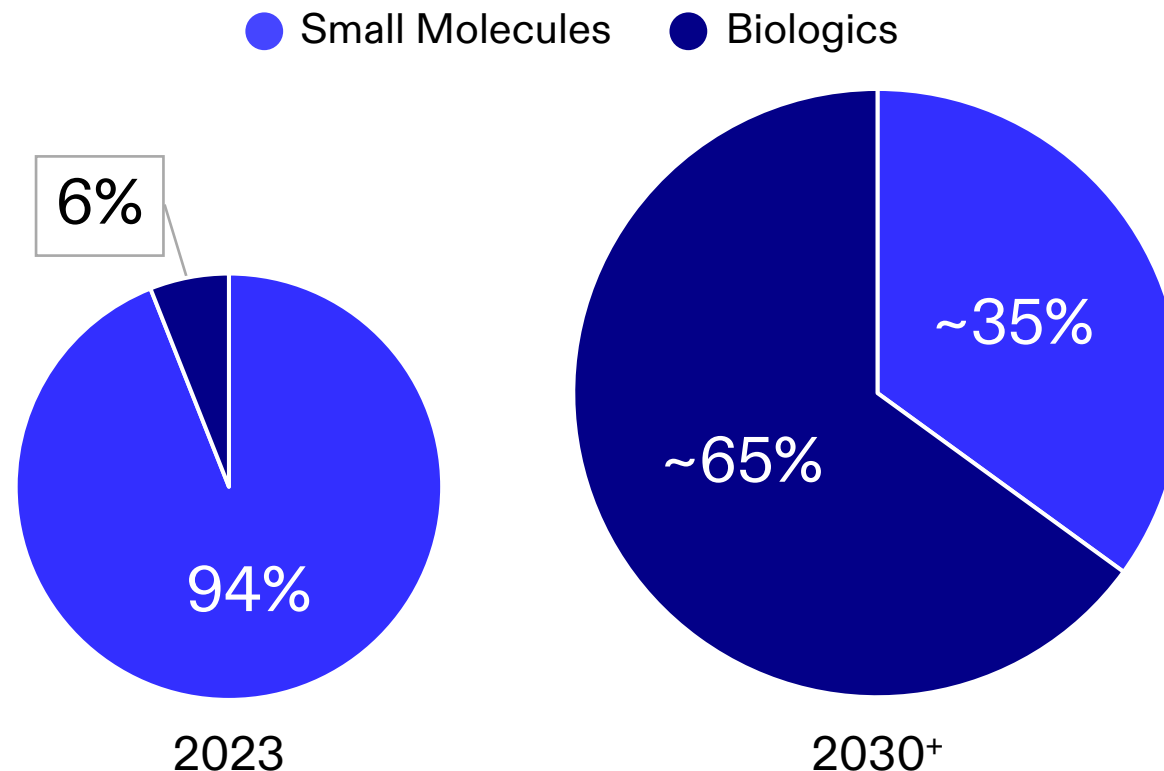
Illustrative

Pfizer Oncology has the potential to be a **growth engine in the second half of the decade** (2025 onwards), catalyzed by our innovative R&D pipeline and ongoing, additional innovation for our currently approved products.

Notes: *Figures are directional. *Includes Seagen pipeline.

Shifting Toward a More Balanced Portfolio Mix, With a Potential 10-Fold* Increase in Proportion of Revenue From Biologics Projected by 2030

Approximate Risk-Adjusted Revenue Split 2023 – 2030*



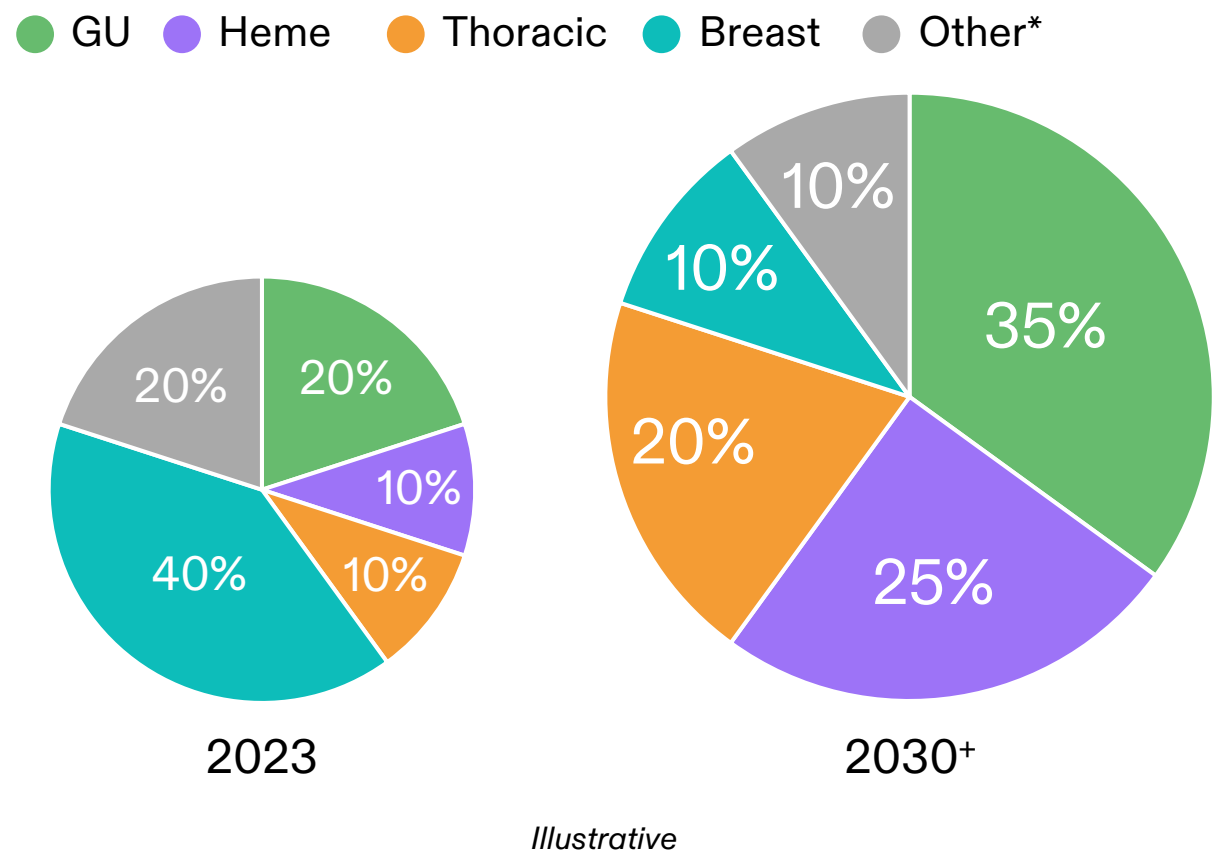
Illustrative

Pfizer Oncology biologics segment expected to be driven by the **increased utilization** of currently commercialized ADCs, **launch of new indications** of current bispecifics and **next generation complex biologics**

Notes: *Figures are directional. *Includes Seagen pipeline; excludes biosimilars.

By 2030, Pfizer's Current Pipeline Could Potentially Deliver 8+ Blockbusters⁺

Approximate Risk-Adjusted Revenue Split 2023 – 2030⁺



Select Potential Growth Drivers

Breast

- Atirmociclib (HR+/HER2- eBC/mBC)
- Felmetatug vedotin (B7H4-expressing tumors)
- Disitamab vedotin (HER2+ mBC)
- Vepdegestrant (ER+ eBC/mBC)

Thoracic

- Sigvotatug vedotin (NSCLC)
- LORBRENA (ALK+ NSCLC)
- PDL1V (PD-L1-expressing tumors)

Heme

- ELREXFIO (R/R, newly diagnosed MM)
- Maplirpacept (AML)

GU

- Disitamab vedotin (HER2+ mUC)
- Mevrometostat (1L mCRPC)
- PADCEV (mUC, MIBC)
- Sasanlimab (High risk NMIBC)
- TALZENNA (1L mCRPC, HRRm mCSPC)

Estimated US Patient Populations (2023)¹

HR+/HER2- Breast

~220K Early stage
~35K 1L Metastatic
~20K 2L Metastatic

HER2+ Breast

~35K Early stage
~10K Metastatic

HNSCC

~45K Locally advanced
~22K Metastatic

NSCLC

~136K Early stage
~143K Metastatic

MM

~31K Newly diagnosed[#]
~18K Relapse / Refractory

AML

~8K 1L Non-intensive

Prostate

~16K High risk nmCSPC
~30K mCSPC
~26K nmCRPC
~51K 1L mCRPC

Bladder

~38K High risk NMIBC
~28K MIBC
~18K Locally advanced / Metastatic UC

Mevrometostat = EZH2i; Atirmociclib = CDK4i.

Source: 1. Adapted from US CancerMPact Patient Metrics, Cerner Enviza (2024).

Notes: *subject to technical success and regulatory approval, figures are directional. *Other includes biosimilars, melanoma, colorectal, additional Ph1 pipeline, royalties.

[#]Symptomatic MM.

Driving Growth Through Potential Near-Term Launches*

		Medicine	Anticipated Indication ⁺	Clinical Trial	Potential Launch Year
Breast	NME	Vepdegestrant	2L ER+ mBC	VERITAC-2	2025
	NME	Atirmociclib	2L HR+/HER2- mBC	FourLight1	2026
		TUKYSA	1L HER2+ Maintenance mBC	HER2CLIMB-05	2026
		IBRANCE	1L HER2+ mBC	PATINA	2025
GU – Bladder	NME	Disitamab vedotin	2L HER2+/Low mUC	G-001	2026
	NME	Sasanlimab	NMIBC	CREST	2026
GU – Prostate		TALZENNA + XTANDI	HRRm mCSPC	TALAPRO-3	2026
	NME	Mevrometostat	Post-Abiraterone mCRPC	--	2026
Hematology		ELREXFIO	DCE MM	MagnetisMM-5	2025/2026
Thoracic – Lung		LORBRENA	1L ALK+ NSCLC	CROWN	2024 [#]
Colorectal		BRAFTOVI	1L BRAFm mCRC	BREAKWATER	2025
		TUKYSA	1L HER2+ mCRC	MOUNTAINEER-03	2026

Mevrometostat = EZH2i; Atirmociclib = CDK4i; NME = New Molecular Entity.

Notes: ⁺Subject to data readout and regulatory success. [#]Anticipated 5-year data readout.

CRC, colorectal cancer; DCE, double class exposed; ER+, estrogen receptor-positive; HER2-, human epidermal growth factor receptor 2-negative; HR+, hormone receptor-positive; HRRm, homologous recombination repair gene alterations; mBC, metastatic breast cancer; mCSPC, metastatic castration-sensitive prostate cancer; mUC, metastatic urothelial carcinoma; MM, multiple myeloma; NMIBC, non-muscle invasive bladder cancer; NSCLC, non-small-cell lung cancer.

Highlights of the Pfizer In-Line Oncology Portfolio, Strong 2024 Anticipated



Highlights of the Pfizer In-Line Oncology Portfolio

 **PADCEV**
enfortumab vedotin-ejfv
Injection for IV infusion 20 mg & 30 mg vials


IBRANCE
palbociclib

 **TALZENNA**
talazoparib 0.5mg capsules

IBR
pall

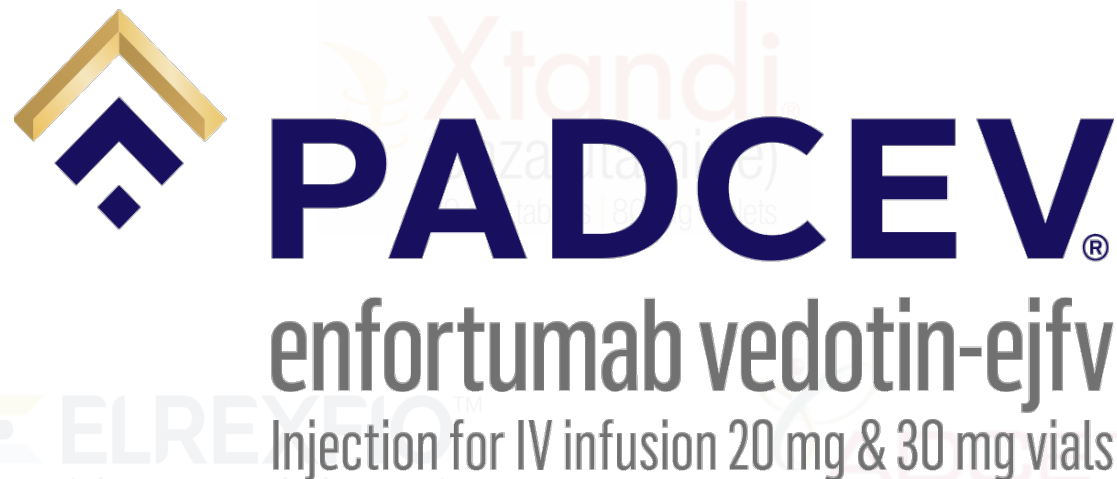
- IBRANCE remains the US market leader in CDKi class, with 50+% 1L TRx share
- Competitive headwinds continue
- International independent Phase 2 PARSIFAL-LONG showed 1L OS >60 months for IBRANCE in combination with endocrine therapy¹
- First of many Phase 3 novel combination studies readout positive (Roche, INAVO-120)²

See full prescribing information at www.ibrance.com – [IBRANCE- palbociclib capsule](#) / [IBRANCE- palbociclib tablet, film coated](#).

1. Llombart-Cussac A, et al. SABCS 2023. 2. Jhaveri K, et al. SABCS 2023.

CDKi, cyclin-dependent kinase inhibitor; OS, overall survival.

Highlights of the Pfizer In-Line Oncology Portfolio, Strong 2024 Anticipated



- Nearly 20,000 eligible US patients following 1L full approval
- +60% YOY (FY23 vs FY22) revenue growth in US
- Broad adoption across Community Clinics
- Potential mega-blockbuster opportunity

See full prescribing information at www.padcev.com - PADCEV.
FY, financial year; YOY, year-on-year.

Highlights of the Pfizer In-Line Oncology Portfolio, Strong 2024 Anticipated



- First & only ARI approved to treat 4 types of advanced prostate cancer ~123,000 eligible patients in US
- +11% YOY (FY23 v FY22) total demand growth in US
- New EMBARK important opportunity in earliest setting (nmCSPC with biochemical recurrence at high risk of metastasis)

See full prescribing information at www.xtandi.com - XTANDI.

ARI, androgen receptor inhibitor; FY, financial year; nmCSPC, non-metastatic castration-sensitive prostate cancer; YOY, year-on-year.

Highlights of the Pfizer In-Line Oncology Portfolio, Strong 2024 Anticipated

 **PADCEV**
enfortumab vedotin-ejfv
Injection for IV infusion 20 mg & 30 mg vials

 **XTANDI**
(enzalutamide)
40 mg tablets | 80 mg tablets

 **TALZENNA**[®]
talazoparib 0.5mg
capsules

TALZENNA[®]

 **ELREX** talazoparib 0.5mg
capsules

- 15,000 patients eligible in US (HRRm mCRPC)
- 2H 2023 run rate doubled 1H 2023
- EU "first & only" PARPi + XTANDI approval for adult patients with mCRPC, with or without gene mutations
- Anticipate ~18 country launches in 2024

 **IBRANCE**[®]
palbociclib

See full prescribing information at www.Talzenna.com – **TALZENNA**.
HRR+, homologous recombination repair-positive; mCRPC, metastatic castration-resistant prostate cancer.

Highlights of the Pfizer In-Line Oncology Portfolio, Strong 2024 Anticipated

 **ELREXFIO**TM
(elranatamab-bcmm)

 **ELREXFIO**TM
INJECTION FOR SUBCUTANEOUS USE | 44 mg/1.1 mL
76 mg/1.9 mL

- 5L+ triple class exposed relapse refractory MM (FDA label): ~1,700 treatment-eligible patients in US for the indicated population
- Sales momentum continues to build
- Phase 2 MagnetisMM-3: mPFS of 17.2 months reported, median duration of response not yet reached, OS update anticipated in 2024
- 16 country launches anticipated by end 2024

See full prescribing information at www.Elrex fio.com - **ELREXFIO**.
MM, multiple myeloma; mPFS, median progression-free survival; OS, overall survival.

Highlights of the Pfizer In-Line Oncology Portfolio, Strong 2024 Anticipated

 **PADCEV**
enfortumab vedotin-ejfv
Injection for IV infusion 20 mg & 30 mg vials



ADCETRIS[®]

brentuximab vedotin | injection 50 mg

 **ADCETRIS**[®]

 **TALZENNA**[®]
talazoparib 0.5mg capsules

- ~14,000 eligible patients across Hodgkin's disease & PTCL in US
- +19% YoY (FY23 vs FY22) revenue growth in US
- ADCETRIS + AVD remains standard of care in the frontline setting for patients with Stage III/IV cHL with 6-year OS data in label

See full prescribing information at www.Adcetris.com - **ADCETRIS**.

cHL, classic Hodgkin Lymphoma; FY, financial year; OS, overall survival; PTCL, peripheral t-cell lymphoma; YOY, year-on-year.

Highlights of the Pfizer In-Line Oncology Portfolio, Strong 2024 Anticipated

**LORBRENA**
LORLATINIB | 100 mg tablets

- 1L ALK+ NSCLC, ~3,600 treatment eligible patients in US
- +62% YOY (FY23 v FY22) revenue growth globally
- Anticipate potentially practice changing, 5-year data readout from CROWN trial in 2024

See full prescribing information at www.Lorbrena.com – **LORBRENA**.

ALK+, anaplastic lymphoma kinase positive; FY, financial year; NSCLC, non-small cell lung cancer; YOY, year-on-year.

New Pfizer Oncology: Reaching Every Last Patient Faster, Through Rapid and Seamless Execution

Nearly triple the customer-facing footprint*

Cross-training



Increased share of voice



Operations in >100 countries around the world

US



International developed markets



Emerging markets



Scaled Centers of Excellence capabilities

Elevated chief marketing office

Predictive analytics, data and insights

Dedicated global access & value

Newly integrated medical affairs

*as compared to Seagen alone.

New Pfizer Oncology Go-to-Market Engine Poised to Execute Flawlessly

Priorities

Talent & Retention >> Enhance Capabilities
Business Continuity >> Minimize Disruption
Commercial Excellence >> Drive Performance



Oncology Innovation Day

Q&A

02.29.2024

Summary

Chris Boshoff
Chief Oncology Officer

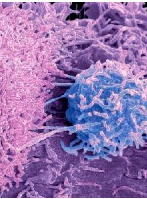
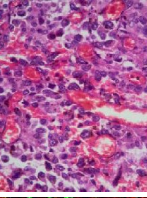
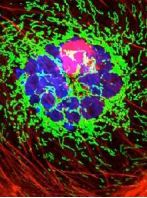
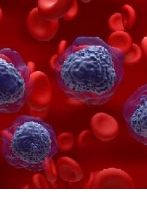
Key Oncology Catalysts Anticipated Through 1H 2025

Commercial	Phase 3 Data Readouts	Phase 3 Study Starts	Early-Stage Pipeline
PADCEV launch LA/mUC (EV-302)	Vepdegestrant 2L ER+ mBC (VERITAC-2)	Atirmocic lib 2L HR+/HER2- mBC ✓	FIP of 8+ NMEs across small molecules and biologics, including 4 ADCs
XTANDI launch nmCSPC with high-risk BCR (EMBARK)	BRAFTOVI 1L BRAF CRC (BREAKWATER)	Sigvotatug vedotin 2L-3L NSCLC ✓	Key data readouts PD-L1 and B7H4 ADCs
TALZENNA + XTANDI launch 1L mCRPC (TALAPRO-2)	Sasanlimab NMIBC (CREST)	ELREXFIO 2L+ post-CD38 MM ✓	
ELREXFIO launch TCR MM	ELREXFIO DCE MM (MagnetisMM-5)	Mevrometostat + XTANDI Post-abiraterone mCRPC	
	IBRANCE HER2+ mBC (PATINA)	Mevrometostat + XTANDI treatment-naïve mCRPC	
	TALZENNA + XTANDI Overall survival (TALAPRO-2)	Atirmocic lib 1L HR+/HER2- mBC	
	Disitamab vedotin* 2L+ HER2+/low mUC		

*Registration-intent Phase 2 trial.

ADC, antibody-drug conjugate; BCR, biochemical recurrence; CRC, colorectal cancer; DCE, double class exposed; H, half; HR+, hormone receptor-positive; LA, locally advanced; mBC, metastatic breast cancer; mCRPC, metastatic castration-resistant prostate cancer; MM, multiple myeloma; mUC, metastatic urothelial carcinoma; nmCSPC, non-metastatic castration-sensitive prostate cancer; NME, new medical entity; NMIBC, non-muscle invasive bladder cancer; NSCLC, non-small cell lung cancer; OS, overall survival; PD-L1, programmed cell death-ligand 1; TCR, triple class refractory.

Additional Pivotal Readouts Anticipated 2H 2025 and Beyond to Drive Longer-Term Sustainable Growth

	Genitourinary Cancer	TALZENNA HRRm mCSPC	Mevrometostat Post-abi mCRPC	Mevrometostat Treatment-naïve mCRPC	Disitamab vedotin 1L HER2+ mUC	PADCEV Cis-eligible MIBC	PADCEV Cis-ineligible MIBC
	Thoracic Cancer	Sigvotatug vedotin 2L-3L NSCLC	Sigvotatug vedotin 1L NSCLC				
	Breast Cancer	TUKYSA 1L HER2+ maint. mBC	Atirmociclib 2L HR+/HER2- mBC	TUKYSA 2L/3L HER2+ mBC	TUKYSA HER2+ adj. BC	Atirmociclib 1L HR+/HER2- mBC	Vepdegestrant + Atirmociclib / IBRANCE 1L ER+ mBC
	Hematology-Oncology	ELREXFIO 2L+ post-CD38 MM	ELREXFIO NDMM PTM	ELREXFIO NDMM TI			

Anticipated readouts 2H 2025-2030. Sequence of readouts may differ from slide presentation due to event-driven nature of studies.

Additional potential readout includes TUKYSA® (MOUNTAINEER-03) in 1L HER2+ mCRC.

abi, abiraterone; BC, breast cancer; cis, cisplatin; CRC, colorectal cancer; ER+, estrogen receptor-positive; HER2+, human epidermal growth factor receptor 2-positive; HER2-, HER2-negative; HR+, hormone receptor-positive; HRRm, homologous recombination repair mutation; mBC, metastatic breast cancer; mCRPC, metastatic castration-resistant prostate cancer; mCSPC, metastatic castration-sensitive prostate cancer; MIBC, muscle-invasive bladder cancer; MM, multiple myeloma; mUC, metastatic urothelial carcinoma; NDMM, newly diagnosed multiple myeloma; NHT, novel hormonal therapy; PTM post-transplant maintenance; TI, transplant-ineligible.

Accelerating Breakthrough Therapies Through the Power of Combined Expertise, Broad Portfolio, and Global Scale

Strengthening core business

Driving longer-term sustainable growth

Propelling next wave of Oncology innovation

2030 Goals

2x patients reached

8+ blockbuster medicines

~65% business from biologics



Appendix

The patients treated metric is calculated from Pfizer and third-party datasets. This estimate does not include Seagen patients treated. Figures may be limited given the coverage provided by external sources (e.g., calendar duration, geographic and product coverage) and are subject to change. Numbers are estimates and in some cases use global volume, daily dosage and number of treatment days to facilitate calculations. Methodologies to calculate estimates may vary by product type given the nature of the product and available data. Patients taking multiple Pfizer products may be counted as multiple patients towards total. Numbers do not include comprehensive estimated patient counts from Ex-U.S. Access & Affordability programs. Historical estimates may periodically be subject to revision due to restatements in the underlying data source.